Stock Code: 6525



GEM Services, Inc.

ANNUAL REPORT 2024

Please see the Company's annual report on:

http://mops.twse.com.tw/

http://www.gemservices.com/

Published on April 11, 2025

I. Spokesperson, Deputy Spokesperson, Litigation and Non-litigation Agent:

Spokesperson: Jui-Ping, Wang

Title: Senior Manager of Finance Department

Deputy Spokesperson: Chun-Ching, Wu

Title: Senior Manager of Business Integration Department

Litigation and non-litigation agent: Chu-Liang, Cheng

Title: Charmian

Contact number: (886)2-2248-0680

E-mail: IR@gemservices.com

- II. Contact information of GEM Services, Inc. and its Subsidiaries and Branches:
 - (I) The Company:

Name: GEM Services, Inc.

Address: PO Box 472, 2nd Floor, Harbour Place, Grand Cayman,

KY1-1106, Cayman Islands

Tel: (886)2-2248-0680

- (II) Subsidiaries and Branches:
 - 1. Name: GEM Tech Limited

Address: P.O. Box 1225, Apia, Samoa

Tel: (886) 2- 2248-0680

2. Name: GEM Electronics Company Limited

Address: P.O. Box 3444, Road Town, Tortola, British Virgin Islands

Tel: (886) 2- 2248-0680

3. Name: GEM Electronics (Shanghai) Co., Ltd.

Address: No.438, Zhaoxian Road, Jiading District, Shanghai, China

Tel: (86) 21-5916-7500

4. Name: GEM Electronics (Hefei) Co., Ltd.

Address: Hefei Economic & Technological Development Zone No.

77 JinXiu Blv. Hefei 230601, Anhui Province, China

Tel: (86) 0551-6336-9977

5. Name: GEM Tech Ltd., Taiwan Branch

Address: 10F., No. 35, Qiao'an St., Zhonghe Dist., New Taipei City

Tel: (886) 2-2248-0680

III. Board of Directors

Title	Name	Nationality	Major career (academic) achievements
Chairman	Chu-Liang, Cheng	Republic of	Ph.D., Electrical Engineering, Rutgers University,
		China	USA
			AT&T Bell Lab/ Researcher
			Fiber Optic Communication Company PCO/
			Director
			LITE-ON Technology/ Deputy General Manager
Vice	Wen-Hsing, Huang	Republic of	BA., Electrical Engineering, Chung Yuan
Chairman		China	Christian University, Taiwan
			Foreshot Industrial Corporation/ Deputy General
			Manager
			LITE-ON Technology/ Director
Director	Tay-Jen, Chen	Republic of	Shih Chien University
		China	QC, Consolidate Graphics Inc. CA, USA
Director	Wei-Chung, Pan	Republic of	Ph.D., Social Psychology, California School of
		China	Professional Psychology, GSPP
			SINO-INDO COMPANY LTD./ Director
Director	Elite Advanced	Republic of	MBA, Atlanta International University
	Laser Corporation	China	Elite Advanced Laser Corporation/ President
	Representative of		Sea & Land Integrated Corp./ President
	juristic person:		GEM Services, Inc./ Vice President
	Tien-Tseng, Sung		CO-TECH DEVELOPMENT CORP./ Vice
			President
			GVC/ Assistant Vice President
Independent	Shu, Yeh	Republic of	Ph.D., Accounting, University of California, Los
Director		China	Angeles
			Chunghwa Telecom Co., Ltd./ CFO & SEVP
			Chunghwa Telecom Co., Ltd./ Independent
			Director
			Powerchip Semiconductor Manufacturing
			Corporation/ Independent Director and Audit
			Committee

Title	Name	Nationality	Major career (academic) achievements
Independent	Wen-Chen, Huang	Republic of	BA., Department of Industrial Management
Director		China	Science of the National Cheng Kung University
			School of Management
			MBA, NCCU MBA Program
			China Development Financial Holding Corp/
			Assistant Manager
			CDIB & Partners Investment Holding
			Corporation/ Senior Manager
			The CID Group Ltd./ Vice President
			Elite Advanced Laser Corporation/ Director
Independent	Chun-Chi, Yang	Republic of	Ph.D. in Business Administration, National
Director		China	Taiwan University
			Professor, Department of Business
			Administration, Fu Jen Catholic University
			Director, Center for Sustainable Development and
			Management, Fu Jen Catholic University
			Wonderful Hi-Tech Co., Ltd./ Independent
			Director
			Powertech Industrial Co., Ltd./ Independent
			Director
Independent	Chi-Yu, Yang	Republic of	Master, Department of Financial, National
Director		China	Chengchi University
			LandMark Optoelectronics Corporation/ Director
			and CFO
			Elite Advanced Laser Corporation/ Independent
			Director
			Partner, The CID Group Ltd.

IV. Contact Information of the institution for stock transfer:

Name: Registrar & Transfer Agency Department Yuanta Securities Co., Ltd.

Address: B1F., No. 67, Sec. 2, Dunhua S. Rd., Da'an Dist., Taipei City

Website: http://www.yuanta.com.tw/

Tel: (886) 2-2586-5859

V. Contact Information of financial statement auditors in the latest year:

CPA: Keng-Hsi, Chang and Chien-Hsin, Hsieh

CPA Firm: Deloitte & Touche

Address: 20F., No.100, Songren Rd., Xinyi Dist., Taipei City

Website: http://www.deloitte.com.tw

Tel: (886) 2-2725-9988

VI. Overseas Listings and Access to the Listing Information: There is no oversea

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VII. Company website: www.gemservices.com

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Chapter I Report to Shareholders

Ladies and gentlemen, Dear Shareholders:

Although the macroeconomic environment of the semiconductor industry has undergone many changes in 2024, the management team follows and develops in accordance with the 4A guidelines of Ahead, Able, Agile, and Accountable to maximize the interests of all shareholders. The summary report of the Company's 2024 annual operation and future business plan is as follows:

I. 2024 annual operation results:

(I) Implementation of the business plan:

The 2024 consolidated revenue of the Company was NT\$4,670,539 thousand and the consolidated net profit after tax was NT\$664,197 thousand with a earnings per share of NT\$5.15 and a net asset value per share of NT\$35.04. Through intensive development of both existing and new products and customers, improving production capacity utilization, and other effective measures such as cost and quality management, the Company maintained a steady profit in 2024.

(II) Budget execution status:

The 2024 financial forecast has not been made public, so there is no budget achievement.

(III) Analysis of receipts, expenditures, and profitability:

The Company's consolidated liabilities accounted for 32% of its consolidated assets and the consolidated current ratio was 238% which are on a healthy level in financial structure, solvency and profitability indicators.

(IV) Research and development work:

- 1. Continuously development on the manufacturing process, improvement on production efficiency, and understanding market trends and customer demands to further increase market share.
- 2. Utilize the Company's accumulated technology and knowledge related to manufacturing processes and materials and develop new application with customers and products to solidify market positioning.

II. Summary of 2025 business plan:

(I) Business strategy:

- 1. Looking at the big picture and having insights into the needs of the industry, applications, and clients, and formulating a business plan in advance.
- Continuously enhancing our research and development capabilities to respond to the needs for new products, new markets, and new business activities.
- 3. Flexibly and quickly responding to changes and needs inside and outside the organization.
- 4. Taking responsibility and meeting clients' needs.

(II) Expected sales and basis of estimation:

The Company forecast the sales plan for 2025 based on the sales in 2024 and the current industry overview. According to the current industry information, it is estimated that the market will continue to grow, but with rapid changes in the international trade environment and many uncertain factors, the Company's sales will be based on the latest market changes, customer operation, and the industry development trends.

(III) Important production and marketing policies:

1. Marketing strategy:

- (1) Active collaboration with customers to strengthen services. Seek to establish strategic partnerships with customers.
- (2) Continue to improve on the Company's brand image through product upgrades and lead the power semiconductor packaging and testing market.

2. Production strategy:

- (1) Maintain long-term partnership with automation equipment manufacturers, and become strategic partners to develop specialized production processes, reduce production costs, and develop high-quality, multi-functional and competitive products.
- (2) Continue to collaborate with customers to strengthen the planning and management of production capacity and quality to provide the services to the customer.

(IV) Future development strategy:

1. Combine the customer applications and develop versatility in the

product line to diversify the products and provide a total solution for

the customers.

2. Continue to develop key technologies or patents, and develop

new-generation products in response to industry trends to maintain as

an industry leader.

(V) The effect of external competition, the legal environment, and the overall

business environment:

The demand for electronic products changes with the consumer market,

trade environment, and government policies of various countries. In recent

years, the volume and performance of electronic components have been

continuously improved, product lifetime shorter, supply chain competition

increasingly fierce, and the requirements of laws and regulations on

products and factories increasing. In response, the Company has striven to

increase product applications, develop potential clients, expand product

series, control investment risks, continue to pay attention to changes in the

supply chain caused by geopolitical factors, and take countermeasures.

Internally, we work to identify potential risks and formulate

countermeasures through constant review of business and an internal

control mechanism to reduce operational risks based on the industry

environment and business conditions.

Facing future challenges, the Company will continue to enhance its R&D

and manufacturing capabilities and efficient business management to

maximize the interests of all shareholders.

May I wish you all

Good health and good luck

Chairman: Chu-Liang, Cheng

General Manager: Yen-Chiang, Tang Head-Finance & Accounting:

Jui-Ping, Wang

Chapter II Corporate Governance

- Information of Directors, Supervisor, President, Vice Presidents, Senior Managers, and the heads of various departments and branches
 - (I) Directors, supervisors

Names, gender, age, nationality or place of registration, work experience (educational background), positions concurrently held with this and other companies; appointment date and term; date of initial appointment; number of shares held by them, their spouses, minor children, and held through nominees; their professional expertise; and the diversity policy of the board of directors.

1. Director

March 28, 2025; Unit: thousand shares; %

Title	Nationality and	Name	Gender	Date of election to	Term	Date first	Shares	at election		imber of shares held	Shareholo spouse ar children	dings of nd underage		held in the of others	Major career (academic)	Current positions in the Company and	Spouse o degree departme	or relatives of or closer acti nt heads, dire supervisor	second ng as	Remark
	registry		Age	office		elected	Quantity	Ratio of shareholding (%)	Quantity	Ratio of shareholding (%)	Quantity	Ratio of shareholding (%)	Quantity	Ratio of shareholding (%)		other companies	Title		Relation	(Note)
Chairman	Republic of China	Chu-Liang, Cheng	Male Age 61-70	May 27, 2024	3 years	June 14, 2012	207	0.16	207	0.16	241	0.19	_	_	Ph.D., Electrical Engineering, Rutgers University, USA AT&T Bell Lab/ Researcher Fiber Optic Communication Company PCO/ Director LITE-ON Technology/ Deputy General Manager	Chairman of the Company Elite Advanced Laser Corporation/ Chairman and CSO Mitsubishi Electric GEM Power Device (Hefei) Co., Ltd./ Director Centera Photonics Inc./ Chairman	Director	Tay-Jen, Chen	Spouse	_
Vice Chairman	Republic of China	Wen-Hsing, Huang	Male Age 61-70	May 27, 2024	3 years	June 23, 2015	264	0.20	164	0.13	651	0.50	_	_	BA., Electrical Engineering, Chung Yuan Christian University, Taiwan Foreshot Industrial Corporation/ Deputy General Manager LITE-ON Technology/ Director	Vice Chairman of the Company Elite Advanced Laser Corporation/ Director FORESHOT Industrial Corporation Ltd./ Director	_	_	_	_
Director	Republic of China	Tay-Jen, Chen	Female Age 61-70	May 27, 2024	3 years	June 19, 2018	241	0.19	241	0.19	207	0.16	_	_	QC, Consolidate Graphics Inc. CA, USA	Director of the Company Elite Advanced Laser Corporation/ Director Modern Women's Foundation/ Director	Chairman	Chu-Liang, Cheng	Spouse	_
Director	Republic of China	Wei-Chung, Pan	Female Age 51-60	May 27, 2024	3 years	August 26, 2015	I	_	_	_	_	_	_	_	Ph.D., Social Psychology, California School of Professional Psychology, GSPP SINO-INDO COMPANY LTD./ Director	Director of the Company	_	_	_	_
		Elite Advanced Laser Corporation	_	May 27, 2024	3 years	June 14, 2012	65,809	51.00	65,809	51.00	_	_	_	-	_	_				
Director	Republic of China	Representative of	Male Age 61-70	-	-	-	629	0.49	629	0.49	_	_	_	-	MBA, Atlanta International University Elite Advanced Laser Corporation/ Deputy General Manager GEM Services, Inc./ Vice President Sea & Land Integrated Corp./ President CO-TECH DEVELOPMENT CORP./ Vice President GVC/ Assistant Vice President	Elite Advanced Laser Corporation/ President Director of the Company (Juristic person)	_	_	_	_
Independent Director	Republic of China	Shu, Yeh	Male Age 61-70	May 27, 2024	3 years	June 19, 2018	-	_	_	_	_	_	_	-		Professor of Department of Accounting, National Taiwan University Independent Director, Remuneration and Auditing Committee of the Company Powerchip Semiconductor Manufacturing Corporation/ Independent Director and Audit Committee	_	_	_	-

Title	Nationality and Name Gender Age		e l lele		Term	Date first elected	Shares	Shares at election		Current number of shares		e and underage		s held in the	Major career (academic) achievements	Current positions in the Company and	Spouse or relatives of second degree or closer acting as department heads, directors or supervisor			Remark (Note)
	registry		Age	office		elected	Quantity	Ratio of shareholding (%)	Quantity	Ratio of shareholding (%)	Quantity	Ratio of shareholding (%)	Quantity	Ratio of shareholding (%)	acmevements	other companies	Title	Name	Relation	(Note)
Independent Director	Republic of China	Wen-Chen, Huang	Male Age 51-60	May 27, 2024	3 years	June 19, 2018		l	l	_	_	l	_	_	BA., Department of Industrial Management Science of the National Cheng Kung University School of Management MBA, NCCU MBA Program China Development Financial Holding Corp/ Assistant Manager CDIB & Partners Investment Holding Corporation/ Senior Manager The CID Group Ltd./ Vice President Elite Advanced Laser Corporation/ Director	Independent Director, Remuneration and Auditing Committee of the Company	_		_	-
Independent Director	Republic of China	Chun-Chi, Yang	Female Age 51-60	May 27, 2024	3 years	May 27, 2024			_	_	_	-	_	_	Ph.D. in Business Administration, National Taiwan University Dean of Office of International Education, Fu Jen Catholic University Professor, Department of Business Administration, Fu Jen Catholic University	Professor, Department of Business Administration, Fu Jen Catholic University Director, Center for Sustainable Development and Management, Fu Jen Catholic University Wonderful Hi-Tech Co., Ltd./ Independent Director and Audit Committee Powertech Industrial Co., Ltd./ Independent Director and Remuneration and Audit Committee	_		_	-
Independent Director	Republic of China	Chi-Yu, Yang	Male Age 51-60	May 27, 2024	3 years	May 27, 2024	-	_	-	_	-	-	-	-	Master, Department of Financial, National Chengchi University Advanced Power Electronics Corp./ Director	LandMark Optoelectronics Corporation/ Director and CFO Elite Advanced Laser Corporation/ Independent Director and Remuneration and Audit Committee Partner, The CID Group Ltd. Equity Dynamic Asia Limited/ Director Prime Reliance Investment Limited/ Director Ruicheng Investment Co., Ltd./	-	-	_	-

Note: Where the chairperson of the Board of Directors and the president or person of an equivalent post (the highest level manager) of the Company are the same person, spouses, or relatives within the first degree of kinship, an explanation shall be given of the reason for, reasonableness, necessity thereof, and the measures adopted in response thereto: None.

- 2. Supervisor: The Company has set up an Audit Committee to replace the supervisor.
- 3. Major shareholders of corporate shareholders

Major shareholders of corporate shareholders

March 29, 2025

Corporate shareholder name	Major shareholders of corporate shareholders
	Chu-Liang, Cheng (5.94%), Kai-Pin, Chou
	(1.64%), Tay-Jen, Chen (1.45%), JPMorgan
	Investment under custody of JPMorgan Chase
	Bank, Taipei Branch (1.13%), Investment
	Account of Norges Bank under custody of
	Citibank Taiwan Ltd. Taipei Branch (1.02%),
	ING Taiwan Small Cap Fund Account (0.75%),
Elita Advanced Lagar Comparation	Societe Generale European Option Investment
Elite Advanced Laser Corporation	Account under custody of HSBC (Taiwan)
	(0.69%), Morgan Stanley & Co. International Plc
	Account under custody of HSBC (Taiwan)
	(0.68%), Advanced Trust Stock Index II
	Investment Account under custody of JPMorgan
	Chase (0.66%), Advanced Star Advanced
	Aggregate International Stock Index under
	custody of JPMorgan Chase (0.64%)

4. Disclosure of professional qualification of the directors and independence of directors:

Qualification Name	Professional qualification and experience	Compliance of independence	Number of positions as an Independent Director in other public listed companies
Chu-Liang, Cheng	the chairman of the Company. Joined the Board on June 14, 2012. Prior to this, Dr. Cheng established Elite	Does not meet any descriptions stated in Article 30 of the Company Act.	None.
	Advanced Laser Corporation in September 2000 and served as the chairman with his leadership, business judgment, and industry		

Qualification Name	Professional qualification and experience	Compliance of independence	Number of positions as an Independent Director in other public listed companies
	knowledge. Before Elite Advanced Laser Corporation, Dr. Cheng worked as a researcher at AT&T Bell Lab in New Jersey, USA, director at Fiber Optic Communication Company PCO, and deputy general manager at LITE-ON Technology. Dr. Cheng holds a Ph.D. in Electrical Engineering, Rutgers University, USA		
Vice Chairman Wen-Hsing, Huang	Wen-Hsing, Huang is currently the vice chairman of the Company and he joined the Board on June 23, 2015. Prior to this, Wen-Hsing, Huang worked at Elite Advanced Laser Corporation as the president with his leadership, business judgment, risk management and industry knowledge. Before Elite Advanced Laser Corporation, he worked as the director at LITE-ON Technology. Wen-Hsing, Huang holds a bachelor's degree in Electrical Engineering, Chung Yuan Christian University.	Does not meet any descriptions stated in Article 30 of the Company Act.	None.
Director Tay-Jen, Chen	Tay-Jen, Chen is currently a director of the Company and she joined the Board on June 19, 2018. Prior to this, Tay-Jen, Chen worked at Consolidate Graphics Inc., California, USA, and she possesses business judgment. Tay-Jen, Chen holds a bachelor's degree from Shih Chien University.	descriptions stated in Article 30 of the Company Act.	None.
Director Wei-Chung, Pan	Wei-Chung, Pan is currently a director of the Company and she joined the Board on August 26, 2015. Prior to this, Wei-Chung, Pan was the chairman of SINO-INDO COMPANY LTD., and she possesses leadership and business judgment. Wei-Chung, Pan holds a PhD in Psychology from GSPP.		None.

Qualification Name	Professional qualification and experience	Compliance of independence	Number of positions as an Independent Director in other public listed companies
Director Elite Advanced Laser Corporation Representative of juristic person: Tien-Tseng, Sung	Tien-Tseng, Sung is currently a director of the Company and he joined the Board on August 2, 2021. Prior to this, Tien-Tseng, Sung worked as the president in Elite Advanced Laser Corporation. Before Elite Advanced Laser Corporation, Tien-Tseng, Sung worked as the president in Sea & Land Integrated Corp., vice president at CO-TECH Development Corp. and the assistant manager at GVC. He possesses rich industry experience and relevant knowledge. Tien-Tseng, Sung holds a MBA degree from Atlanta International University.	Does not meet any descriptions stated in Article 30 of the Company Act.	None.
Independent Director Shu, Yeh Independent Director Wen-Chen, Huang	Shu, Yeh is currently a director of the Company and he joined the Board on June 19, 2018. Shu, Yeh taught at National Taiwan University and was a professor of the department of accounting. He served as the CFO & SEVP of Chunghwa Telecom Co., Ltd. and possesses accounting and financial expertise. There is no circumstances specified in Article 30 of the Company Act. Shu, Yeh holds a Ph.D. in accounting from UCLA. Wen-Chen, Huang is currently a director of the Company and he joined the Board on June 19, 2018. Mr. Huang was the Chairman of Heli Investment Co., Ltd., and has served as a director of many listed and	 Not employed by the Company or any of its affiliated companies. Not a director, supervisor of the Company or any of its affiliated companies. Does not hold more than 1% of the Company's outstanding shares in his/her own name or under the name of spouse, underage children, or any other person; nor is any party listed herein one of the ten largest natural person shareholders of the Company. 	None.
	emerging companies. Before that, he was the vice president of the CID Group Ltd., senior manager of CDIB & Partners Investment Holding Corporation, and assistant manager of China Development Financial Holding Corp. He possesses business judgment, rich industry experience and is familiar with the international market. There are no circumstances specified in Article 30 of the Company Act. Wen-Chen, Huang	 4. A spouse, relative within the second degree of kinship, or lineal relative within the third degree of kinship, of a managerial officer under (1) or any of the persons stated in (2) and (3). 5. Not a director, supervisor or employee of an institutional shareholder 	

Qualification	Professional qualification and experience	Compliance of independence Number of positions as an Independent Director in other public listed
Name		companies
	holds a MBA degree from NCCU MBA Program.	directly holding more than 5% of the
Independent Director	Chun-Chi, Yang is currently a director of the Company and she	outstanding shares issued by the Company, or a
Chun-Chi, Yang	joined the Board on May 27, 2024. Ms. Yang serves as a Professor in the Department of Business Administration at Fu Jen Catholic University, previously as Director of the Center for Sustainable Development and Management. Specializes in strategic human resource management, corporate sustainable development, and organizational reforms and development. Holds a Ph.D. from the Institute of Business and Management, National Taiwan University. No circumstances listed under Article 30 of the Company Act.	institutional shareholder who is among the top 5 shareholders, or a representative of an institutional shareholders appointed as the director or supervisor of the Company according to Paragraph 1 or 2, Article
Independent Director Chi-Yu, Yang	Chi-Yu, Yang is currently a director of the Company and he joined the Board on May 27, 2024. Current Director and CFO of LandMark Optoelectronics Corporation, with prior directorships at TWSE/TPEx-listed companies, specializing in accounting and finance. No circumstances listed under Article 30 of the Company Act. Mr. Yang holds a master's degree in Financial Management from National Chengchi University.	7. Not a director, supervisor, or employee of a company or institution whose chairperson and president or equivalent role is same person or its spouse. 8. A director, supervisor, managerial officer, or shareholder holding 5% or more of the shares, of a specified company or institution that has a financial or business relationship with the Company.
		9. Not a professional or owner, partner, director (associate), supervisor (except for members of the Remuneration Committee, public tender offer review committee or special committee for

Qualification Name	Professional qualification and experience	Compliance of independence	Number of positions as an Independent Director in other public listed companies
		merger/consolidation and acquisition exercising powers according to the Securities and Exchange Act or the Business Mergers and Acquisitions Act or related laws or regulations.), managerial officer or the spouse of these roles of a sole proprietorship, partnership, company or institution that audits or provides related business, legal, financial, accounting services or consultation with service frees accumulating above NT\$500 thousand over the last two years for the Company or its affiliates. 10. No spouse or a relative within the second degree of kinship with other directors. 11. Does not meet any descriptions stated in Article 30 of the Company Act. 12. There is no government agency or a juristic person acts as a shareholder of the Company elected stipulated in Article 27 of the Company Act.	

5. Board diversity and independence:

(1) Board diversity:

Directors (including independent directors) are elected via a candidate nomination system per the Company's Articles of Association. The rules and procedures for nominating this candidate shall comply with the policies formulated by the Board of Directors and approved by an ordinary resolution at the shareholders' meeting. These policies shall be in

accordance with applicable laws, the charter, the Articles of Incorporation, and the regulations governing public companies. To strengthen corporate governance and promote the development of the composition and structure of the Board of Directors, the composition of directors should be adjusted according to Paragraph 2, Article 21 of the Company's "Corporate Governance Principles": Diversification should be considered in the composition of Board of Directors, except those who serve as company managers should not exceed one-third of the number of directors. Diversification policy shall be formulated based on operation, business model and development needs which should include but not limited to the following two major standards:

- A. Basic requirements and values: gender, age, nationality and culture, etc. Among them, the proportion of female directors should be at least one-third of the directors.
- B. Professional knowledge and skills: A professional background (e.g., law, accounting, industry, finance, marketing, and technology), professional skills, and industry experience.

The Company's Board of Directors consists of 9 directors, including 5 general directors and 4 independent directors who have rich experience and expertise in finance, business and management.

In addition, the Company pays attention to gender equality in the Board of Directors. The goal is to have female directors be at least (including) one-third of the directors. Currently, there are 9 directors, including 3 female directors with the ratio of one-third.

The implementation of the Board diversity policy is as follows:

								Divers	sity core	e item							
				Rac	ic com	nosition					Pı	ofessio	nal		Ev	pertise	
	Nima atau		Т	Das	ic com	JOSITION	1	1			kno	wledge	skills		EX	peruse	
	Director	7		Current		Age	1	I	Tenure ndepen Direct	dent	Business r	Leadership	Knowled	Direc	Accoun	Busir	An inte
	Name	Nationality	Gender	Current positions in the Company	51 to 60	61 to 70	71 to 80	Under 3 years	3 to 9 years	More than 9 years	Business management ability	Leadership and decision making	Knowledge of the industry	Director experience	Accounting and finance	Business operation	An international market perspective
	Chu-Liang, Cheng	Republic of China	Male			✓					✓	✓	✓	✓		✓	√
	Wen-Hsing, Huang	Republic of China	Male	√		✓					✓	✓	✓	✓		✓	√
	Tay-Jen, Chen	Republic of China	Female			✓					✓	✓		✓			√
Director	Wei-Chung, Pan	Republic of China	Female		✓						√	✓		√		✓	√
	Elite Advanced Laser Corporation Representative of juristic person: Tien-Tseng, Sung	Republic of China	Male			√					✓	√	✓	✓		✓	✓
	Shu, Yeh	Republic of China	Male			✓			✓		✓	✓		✓	✓	✓	√
Independent	Wen-Chen, Huang	Republic of China	Male		✓				✓		✓	✓		✓	√	✓	√
Director	Chun-Chi, Yang	Republic of China	Female		√			✓			√	✓		√	√	✓	√
	Chi-Yu, Yang	Republic of China	Male		√			✓			√	✓	✓	√	√	√	√

Management objectives and achievement of the Board Diversity Policy:

Management objectives	Implementation	Description
Directors who concurrently serve as	Achieved	In 2024, the proportion of directors
company managers should not exceed		who also serve as company
one-third of the total directors		managers is 11%.
The target for the ratio of female	Achieved	In 2024, the ratio of female
directors is above (including) one-third		directors is 33%.
The term of office of independent	Achieved	All the 6th independent directors
directors does not exceed 3 terms		have not exceeded 3 terms.
Diversified professional background	Achieved	The Board of Directors possesses
		professional abilities, independence
		and gender-diversity.

(2) Independence of board of directors:

The Company has 1 director with employee status, accounting for 11%; 4 independent directors, accounting for 44%. Except for Chairman Chu-Liang, Cheng and Director Tay-Jen, Chen who are spouses, the rest of the directors and independent directors are not spouses or related within the second degree of kinship. And after reviewing the list of shareholders and the employee roster, and according to the statement of the independent directors, independent directors, his/ her spouse, or relatives within the second degree (held under the name of another person) holds the shares of the Company. The independent directors have not received any remuneration for providing business, legal, financial, accounting, and other services to the Company or its affiliates in the past two years.

6. Succession plan and operation of directors:

- (1) The director succession plan considers the diversity and directors who concurrently serve as managers for the Company shall not exceed one-third of the total directors. It also considers gender equality and the directors' knowledge, skills, and accomplishments to perform the duties.
- (2) The Company continues to perform director succession plan, and builds a database of director candidates according to the following standards:
 - A. Integrity, responsibility, innovation and decision-making skills in line with the Company's core values and the ability to contribute to the professional knowledge and capabilities of the Company's management.
 - B. Equipped with industry experience relevant to the Company's business.
 - C. The member shall provide the Company an effective and diverse Board of Directors that meets the needs of the Company.
 - D. The nomination and selection process of director and independent director candidates must comply with the qualification and relevant regulations to ensure that when there is a vacancy or an increase in the number of directors, suitable new directors can be effectively selected.

(II) President, Vice President, Senior Manager, and the heads of all the Company's Divisions and Branch units

Names; gender; nationality; principal work experience and academic qualifications; date on which current position was assumed; term of contract; and shares held by them and their spouses, children of minor age, and held through nominees

March 28, 2025; Unit: thousand shares; %

				On-board	Shar	reholding			Current positions in other	second	se or rela l degree ng as ma	or closer	Remark			
Title	Nationality	Name	Gender	date	Quantity	Ratio of shareholding	Quantity	Ratio of shareholding	Quantity	Ratio of shareholding	Major career (academic) achievements	companies	Title	Name	Relation	(Note 1)
						(%)		(%)		(%)						
cso	Republic of China	Wen-Hsing, Huang	Male	July 1, 2021	164	0.13	651	0.50	_	_	BA., Electrical Engineering, Chung Yuan Christian University, Taiwan Foreshot Industrial Corporation/ Deputy General Manager LITE-ON Technology/ Director	Vice Chairman of the Company Elite Advanced Laser Corporation/ Director FORESHOT Industrial Corporation Ltd./ Director	-	-	_	_
President		Yen-Chiang, Tang	Male	July 1, 2015	206	0.16	298	0.23	_	_	Elite Advanced Laser Corporation/ Engineering Assistant General Manager	GEM Electronics (Shanghai) Co., Ltd./ Director GEM Electronics (Hefei) Co., Ltd./ Director	-	-	-	_
C00	Mainland China	Wei-Bing, Chu	Male	July 1, 2015	-	-	_	_	_	_	Master, Department of Semiconductor Physics and Devices, Shanghai Institute of Metallurgy GEM (Shanghai) Co., Ltd./ President Agape Package Manuf. Ltd. (Nasdaq: AOSL/ Vice President of Operations and Engineering	-		_	-	_
GEM Electronics (Shanghai)/ Vice President		Heng-Yu, Liu	Male	July 1, 2015	_	-	_	_	_	_	Master of Fudan University IBM/ Manufacturing engineering manager Shanghai XINJIN Semiconductor Manufacturing Co. Ltd./ Senior manager of semiconductor packaging outsourcing	_	_	-	_	_

				On-board	Shai	reholding		lings of spouse		d in the names		Current positions in other	secon	se or rela	or closer	Remark
Title	Nationality	Name	Gender	date		Ratio of		Ratio of		Ratio of	Major career (academic) achievements	companies				(Note 1)
					Quantity	shareholding	Quantity	shareholding	Quantity	shareholding			Title	Name	Relation	
						(%)		(%)		(%)						
Business Integration Department/ Senior Manager	Republic of China	Chun-Ching, Wu	Male	July 18, 2021	10	0.01	3	-	_	-	Master, Industrial Engineering, National Kaohsiung University of Applied Sciences Kaohsiung Opto-Electronics Inc.(formerly KAOHSIUNG HITACHI ELECTRONICS CO., LTD.)/ Equipment Section Manager	-	_	-	-	-
GEM Electronics (Hefei) / Operations Senior Manager	Mainland China	Wei, Zhuang	Male	February 1, 2017	18	0.01	_	-	_	1	Bachelor of Engineering in Electronic Materials and Components, Material Science and Engineering, ShanghaiTech University Shanghai Vacuum Electron Devices Co., Ltd./ Engineer of Electron Tube No. 2 Factory Shanghai Ruixi Turbine/ Factory engineer GEM Electronics (shanghai) Co., Ltd./ Manager Mitsubishi Electric GEM Power Device (Hefei) Co., Ltd./ Vice President	_	_	-	_	_
	Republic of China	Shou-Chi, Liu	Male	April 1, 2024	_	-	_	-	_	_	Monash University Australia, Bachelor of Marketing and Computer science	-	_	_	_	_
Senior Manager of Engineering Department	Mainland China	Yi-Chu Chang	Male	April 1, 2024	_	-	_	-	_	_	Studied at Antai College of Economics and Management, Shanghai Jiao Tong University.	_	_	_	_	_
Head-Finance & Accounting	Republic of China	Jui-Ping ,Wa ng	Female	July 15, 2016	89	0.07	_	_	_	_	Department of Accounting, Chinese Culture University Deloitte & Touche/ Audit assistant manager	_	_	-	_	_

					On-board		reholding		lings of spouse		d in the names		Current positions in other	secon		or closer	Remark
	Title	Nationality	Name	Gender	date	Quantity	Ratio of shareholding (%)	Quantity	Ratio of shareholding (%)	Quantity	Ratio of shareholding (%)	Major career (academic) achievements	companies	Title	Name	Relation	(Note 1)
A	udit Supervisor	Mainland China	Sen-Xing, Lai	Male	July 1, 2015	_	-	-	-	_	_	Industrial Engineering, School of Environmental and Biological Engineering, Jiangsu University of Technology Wistron InfoComm Technology Service (Kunshan) Co., Ltd./ SMT IT Team leader GEM Electronics (Shanghai) Co., Ltd./ IE engineer	-	_	_	_	_

Note 1: Where the chairperson of the Board of Directors and the president or person of an equivalent post (the highest level manager) of the Company are the same person, spouses, or relatives within the first degree of kinship, an explanation shall be given of the reason for, reasonableness, necessity thereof, and the measures adopted in response thereto:

None.

II. Remuneration payment to directors, supervisor, president, and vice president in the most recent year

(I) Remuneration for directors and independent directors

December 31, 2024; Unit: NT\$ thousand; %

				Re	muneration	to Direct	tors			TT1	C + D C			Rem	uneration a	as an empl	oyee			Til	C.A. D. C.	
		Remune	ration (A)	Pens	sion (B)		ectors sation (C)		r services ered (D)	and I	of A, B, C O as a tage of x profit	bonus	laries, es, special ances etc. (E)	Pens	sion (F)	Emplo	yee cor	npensation	n (G)	The sum of D, E, F a percen after-tax	nd G as a tage of	Remuneration
Title	Name	The Company	All companies shown consolidated financial	The Company	All companies shown in the consolidated financial report	The Company	All companies shown in the consolidated financial report	The Co	All companies shown in the consolidated financial report	The Company	All companies shown in the consolidated financial report	The Company	All companies shown in the consolidated financial report	The Company	All companies shown in the consolidated financial report	The Cor	mpany	All com shown consoli	in the	The Company	All companies shown in the consolidated financial report	received from the invested companies other than the subsidiaries and the
		mpany	s shown in the inancial report	mpany	s shown in the inancial report	mpany	s shown in the inancial report	Company	s shown in the inancial report	mpany	s shown in the inancial report	mpany	s shown in the inancial report	mpany	s shown in the inancial report	Cash amount	Stock amount	Cash amount	Stock amount	ompany	s shown in the inancial report	parent company
Chairman	Chu-Liang, Cheng	7,200	7,200	0	0	17,650	17,650	60	60	24,910 3.75%	24,910 3.75%	0	0	0	0	0	0	0	0	24,910 3.75%	24,910 3.75%	None
Vice Chairman	Wen-Hsing, Huang	4,800	4,800	0	0	7,300	7,300	60	60	12,160 1.83%	12,160 1.83%	0	2,095	0	108	2,600	0	2,600	0	14,760 2.22%	16,963 2.55%	None
Director	Tay-Jen, Chen	1,500	1,500	0	0	150	150	60	60	1,710 0.26%	1,710 0.26%	0	0	0	0	0	0	0	0	1,710 0.26%	1,710 0.26%	None
Director	Wei-Chung, Pan	1,500	1,500	0	0	150	150	60	60	1,710 0.26%	1,710 0.26%	0	0	0	0	0	0	0	0	1,710 0.26%	1,710 0.26%	None
	Elite Advanced Laser Corporation	0	0	0	0	150	150	0	0	150 0.03%	150 0.03%	0	0	0	0	0	0	0	0	150 0.03%	150 0.03%	None
Director	Representative of juristic person: Tien-Tseng, Sung	1,500	1,500	0	0	0	0	60	60	1,560 0.23%	1,560 0.23%	0	0	0	0	0	0	0	0	1,560 0.23%	1,560 0.23%	None

				Re	muneration	to Direct	ors			TI.	CA D C			Remi	ineration a	as an empl	oyee			Ti	SA D. G	
		Remune	ration (A)	Pens	ion (B)		ectors sation (C)		r services red (D)	and I	of A, B, C D as a stage of ax profit	bonuse	laries, es, special ances etc. (E)	Pens	ion (F)	Emplo	yee con	npensation	n (G)	D, E, F a	of A, B, C, and G as a stage of net profit	Remuneration
Title	Name	The Co	All companies shown consolidated financial	The Company	All companies shown in the consolidated financial report	The Company	All companies shown in the consolidated financial report	The Cc	All companies shown in the consolidated financial report	The Company	All companies shown in the consolidated financial report	The Company	All companies shown in the consolidated financial report	The Co	All companies shown in the consolidated financial report	The Cor	mpany	All com shown consol financia	in the	The Cc	All companies shown consolidated financial	received from the invested companies other than the subsidiaries and the
		Company	s shown in the inancial report	ompany	s shown in the inancial report	ompany	s shown in the inancial report	Company	All companies shown in the consolidated financial report	ompany	All companies shown in the consolidated financial report	ompany	All companies shown in the consolidated financial report	Company	All companies shown in the consolidated financial report	Cash amount	Stock amount	Cash amount	Stock amount	Company	All companies shown in the consolidated financial report	parent company
Independent Director	Shu, Yeh	1,500	1,500	0	0	150	150	60	60	1,710 0.26%	1,710 0.26%	0	0	0	0	0	0	0	0	1,710 0.26%	1,710 0.26%	None
Independent Director	Wen-Chen, Huang	1,500	1,500	0	0	150	150	50	50	1,700 0.26%	1,700 0.26%	0	0	0	0	0	0	0	0	1,700 0.26%	1,700 0.26%	None
_	Chun-Chi, Yang (Note 1)	896	896	0	0	150	150	40	40	1,086 0.16%	1,086 0.16%	0	0	0	0	0	0	0	0	1,086 0.16%	1,086 0.16%	None
_	Chi-Yu, Yang (Note 1)	896	896	0	0	150	150	40	40	1,086 0.16%	1,086 0.16%	0	0	0	0	0	0	0	0	1,086 0.16%	1,086 0.16%	None
	Sen-Tai, Wen (Note 2)	613	613	0	0	0	0	20	20	633 0.10%	633 0.10%	0	0	0	0	0	0	0	0	633 0.10%	633 0.10%	None
	Yueh-Li, Lee (Note 2)	613	613	0	0	0	0	10	10	623 0.09%	623 0.09%	0	0	0	0	0	0	0	0	623 0.09%	623 0.09%	None

* The remuneration policy, system, standard and structure of independent directors, and the linkage to the remuneration amount according to the responsibilities, risks, time, and other factors:

According to Article 30.2 of the Articles of Association, directors' remuneration shall be recommended by the Remuneration Committee and submitted to the Board of Directors for approval, and shall be paid in consideration of the director's service scope, value and the domestic and foreign payment level. Independent directors receive a fixed remuneration and Board meeting attendance fees this year. Directors' remuneration will be allocated at their discretion based on the profit situation of the current year.

* Other than those disposed in the Table above, remuneration received by directors in the most recent year for services provided to a company as mentioned in the financial statement (e.g. serving as a consultant to all non-employees of the parent company/companies in the financial report/reinvested enterprises, etc.): None.

Note 1: Re-elected on May 27, 2024.

Note 2: Term expired and discharged on May 27, 2024.

Table of salaries scale

		Name of	director	
Remunerations to individual directors in	Total of the aforemention	ned 4 items (A+B+C+D)	Total of the aforementioned	7 items (A+B+C+D+E+F+G)
respective brackets along the salaries scale	The Company	All companies shown in the consolidated financial report	The Company	All companies shown in the consolidated financial report
< NT\$1,000,000	Sen-Tai, Wen; Yueh-Li, Lee	Sen-Tai, Wen; Yueh-Li, Lee	Sen-Tai, Wen; Yueh-Li, Lee	Sen-Tai, Wen; Yueh-Li, Lee
	Elite Advanced Laser Corporation	Elite Advanced Laser Corporation	Elite Advanced Laser Corporation	Elite Advanced Laser Corporation
NT\$1,000,000 - NT\$2,000,000 (exclusive)	Representative of juristic person: Tien-Tseng, Sung Tay-Jen, Chen; Wei-Chung,	Representative of juristic person: Tien-Tseng, Sung Tay-Jen, Chen; Wei-Chung,	Representative of juristic person: Tien-Tseng, Sung Tay-Jen, Chen; Wei-Chung,	Representative of juristic person: Tien-Tseng, Sung Tay-Jen, Chen; Wei-Chung,
	Pan; Shu, Yeh; Wen-Jun, Huang; Chun-Chi, Yang; Chi-Yu, Yang	Pan; Shu, Yeh; Wen-Jun, Huang; Chun-Chi, Yang; Chi-Yu, Yang	Pan; Shu, Yeh; Wen-Jun, Huang; Chun-Chi, Yang; Chi-Yu, Yang	Pan; Shu, Yeh; Wen-Jun, Huang; Chun-Chi, Yang; Chi-Yu, Yang
NT\$2,000,000 - NT\$3,500,000 (exclusive)	-	-	-	-
NT\$3,500,000 - NT\$5,000,000 (exclusive)	-	-	-	-
NT\$5,000,000 - NT\$10,000,000 (exclusive)	-	-	-	-
NT\$10,000,000 - NT\$15,000,000 (exclusive)	Wen-Hsing, Huang	Wen-Hsing, Huang	Wen-Hsing, Huang	-
NT\$15,000,000 - NT\$30,000,000 (exclusive)	Chu-Liang, Cheng	Chu-Liang, Cheng	Chu-Liang, Cheng	Wen-Hsing, Huang; Chu-Liang, Cheng
NT\$30,000,000 - NT\$50,000,000 (exclusive)	-	-	-	-
NT\$50,000,000 - NT\$100,000,000 (exclusive)				
> NT\$100,000,000	-	-	-	-
Total	11 people	11 people	11 people	11 people

^{*} The basis of remuneration disclosed above is different to the basis required by the Income Tax Act; hence the above table has been prepared solely for information disclosure, and not for tax purposes.

(II) Remuneration of supervisor

Not Applicable. (The Company has set up an Audit Committee to replace the supervisor).

(III) President's and Vice Presidents' remuneration

December 31, 2024; Unit: NT\$ thousand; %

Title	Name	Salary (A)		Pension (B)		Bonuses and allowances etc.		Remuneration to employees (D)			D)	The sum of A, B, C and D as a percentage of after-tax profit		Remuneration
		The Company	All companies shown in the consolidated financial report The Company	The Company	All companies shown in the consolidated financial report	The Company	All companies shown in the consolidated financial report	The Company		All companies shown in the consolidated financial report		I	All com	received from the invested companies
								Cash amount	Stock amount	Cash amount	Stock amount	The Company	All companies shown in the consolidated financial report	other than the subsidiaries and the parent company
President	Yen-Chiang, Tang	-	3,354	-	108	-	-	2,400	-	2,400	-	2,400 0.36%	5,862 0.88%	None
CSO	Wen-Hsing, Huang	-	2,095	ı	108	-	-	2,600	-	2,600	-	2,600 0.39%	4,803 0.72%	None
COO	Wei-Bing, Chu	-	3,754	-	318	-	-	-	-	1,037	-	-	5,109 0.77%	None
GEM Electronics (Shanghai)/ Vice President	Heng-Yu, Liu	-	3,118	-	318	-	-	-	-	902	-	-	4,338 0.65%	None

Table of salaries scale

The board of Community of the II Provident	Names of the Presidents and the Vice Presidents						
The brackets of remunerations to all Presidents and Vice Presidents of the Company	The Company	All companies shown in the consolidated financial report					
< NT\$1,000,000	-	-					
NT\$1,000,000 - NT\$2,000,000 (exclusive)	-	-					
NT\$2,000,000 - NT\$3,500,000 (exclusive)	Wen-Hsing, Huang; Yen-Chiang, Tang	-					
NT\$3,500,000 - NT\$5,000,000 (exclusive)	-	Wen-Hsing, Huang; Heng-Yu, Liu					
NT\$5,000,000 - NT\$10,000,000 (exclusive)	-	Yen-Chiang, Tang; Wei-Bing, Chu					
NT\$10,000,000 - NT\$15,000,000 (exclusive)	-	-					
NT\$15,000,000 - NT\$30,000,000 (exclusive)	-	-					
NT\$30,000,000 - NT\$50,000,000 (exclusive)	-	-					
NT\$50,000,000 - NT\$100,000,000 (exclusive)	-	-					
> NT\$100,000,000	-	-					
Total	2 people	4 people					

^{*} The basis of remuneration disclosed above is different to the basis required by the Income Tax Act; hence the above table has been prepared solely for information disclosure, and not for tax purposes.

(IV) Remuneration of the Company's top five highest-paid supervisors

December 31, 2024; Unit: NT\$ thousand; %

	Name	Salary (A)		Pension (B)		Bonuses and allowances etc. (C)		Remuneration to employees (D)			The sum of A, B, C and D as a percentage of after-tax profit		Remuneration received from	
Title		The Company	All companies shown in the	The Company	All companies shown in the	The Company	All companies shown in the	The Co	The Company		mpanies n in the blidated ial report Company		All companies shown in the	the invested companies other than the subsidiaries
			consolidated financial report		consolidated financial report		consolidated financial report	Cash amount	Stock amount	Cash amount	Stock amount		consolidated financial report	and the parent company
President	Yen-Chiang, Tang	-	3,354	-	108	-	-	2,400	-	2,400	-	2,400 0.36%	5,862 0.88%	None
CSO	Wen-Hsing, Huang	-	2,095	-	108	-	-	2,600	-	2,600	-	2,600 0.39%	4,803 0.72%	None
COO	Wei-Bing, Chu	-	3,754	-	318	-	-	-	-	1,037	-	-	5,109 0.77%	None
GEM Electronics (Shanghai)/ Vice President	Heng-Yu, Liu	-	3,118	-	318	-	-	-	-	902	-	-	4,338 0.65%	None
GEM Electronics (Hefei) / Operations Senior Manager	Wei, Zhuang	-	2,605	-	318	-	-	-	-	767	-	-	3,690 0.56%	None

^{*} The basis of remuneration disclosed above is different to the basis required by the Income Tax Act; hence the above table has been prepared solely for information disclosure, and not for tax purposes.

December 31, 2024

Unit: NT\$ thousand

	Title	Name	Stock amount	Cash amount (Note 1)	Total	As a percentage of net profit after tax (%)	
	CSO	Wen-Hsing, Huang			11,519	, ,	
	President	Yen-Chiang, Tang					
	COO	Wei-Bing, Chu					
	GEM Electronics (Shanghai)/ Vice President	Heng-Yu, Liu					
	GEM Electronics (Hefei) / Operations Senior Manager	Wei, Zhuang					
Manager	GEM Electronics (Shanghai) / Senior Manager of Engineering Department	Yi-Chu Chang		11,519		1.73	
	Global Customer Management Department/ Senior Manager	Shou-Chi, Liu					
	Business Integration Department/ Senior Manager	Chun-Ching, Wu					
	Head-Finance & Accounting	Jui-Ping ,Wang					

Note 1: This distribution is an estimate.

(V) Separately compare and describe total remuneration, as percentage of reports or individual financial reports net income stated in the parent company only financial reports or individual financial reports, as paid by this company and by each other company included in the individual or consolidated financial statements during the past 2 fiscal years to directors, supervisors, president, and vice president, and analyze and describe remuneration policies, standards, and packages, the procedure for determining remuneration, and its linkage to operating performance and future risk exposure:

	The rem	uneration as a pe	Increase (decrease) ratio			
		2023	2	024	, , ,	
Title	The Company	All companies shown in the consolidated financial statements	The Company	All companies shown in the consolidated financial statements	The Company	All companies shown in the consolidated financial statements
Director	7.72	7.72	7.39	7.39	(0.33)	(0.33)
Presidents and the Vice Presidents	0.85	2.57	0.75	3.02	(0.10)	0.45

- 1. Analysis of changes in the proportion of after-tax net profit in the last two years:
 - (1) The decrease in the proportion of total directors' remuneration to after-tax net profit was due to higher profitability in 2024.
 - (2) The increase in the proportion of the remuneration of the president and vice presidents to after-tax net profit was due to the addition of one vice president in 2024.
- 2. The policies, standards, and packages for director, president, vice president remuneration, the procedures for determining remuneration and its linkage to business performance and future risks

(1) Director

- A. During the term of office, the chairman and vice-chairman may receive their remuneration according to Article 30.1 of the Articles of Association due to business needs. The remuneration amount shall be proposed by the Remuneration Committee and submitted to the Board of Directors for resolution, and shall take into account their service scope, value to the Company and the standard remuneration of domestic and foreign industry companies.
- B. The independent directors of the Company receive fixed remuneration. In addition, directors receive attendance fees for each board meeting.
- C. The director's compensation is in accordance with Article 34.1 of the Articles of Association. If there is any profit in the year, the director's compensation shall be distributed below 3% (inclusive) of the current year's profit. The Company has set up a Remuneration Committee,

with all independent directors serving as members. The Remuneration Committee is responsible for formulating and regularly reviewing the policies, systems, standards and structures of directors' performance evaluation and remuneration, and regularly assessing and determining directors' remuneration with reference to the industry's standards.

In summary, the amount of remuneration for directors in 2024 ranged between 7% and 8% of the after-tax net profit of the Company and all companies in the consolidated statements is between 7% and 8%. According to the business performance, there should be no overestimation of the payment compared to the industry standard. There is also no impact on the Company's final performance and no need for risk evaluation.

(2) Presidents and the Vice Presidents

The compensation of the president and vice president includes salary, bonus and employee remuneration. The salary is based on the position held, the responsibility and the contribution to the Company, and it is negotiated with reference to the industry standard. Bonuses and employee compensation are highly linked to performance evaluation, including the achievement rate of the Company's revenue and after-tax net profit, and whether there are major deficiencies in the department's compliance with laws and regulations and internal control operations. They are distributed according to principles recommended by the Remuneration Committee and approved by the Board of Directors according to the operating performance.

III. Corporate governance

- (I) Facts about performance by the board of directors:
 - 1. The Board of Directors convened 6 meetings (A) in 2024 and the participation of the directors are shown below:

Title	Name	Actual attendance (B)	Proxy attendance	Percentage of actual attendance (%) [B/A] (Note)	Remark
Chairman	Chu-Liang, Cheng	6	0	100%	Re-elected (Note 2)
Vice Chairman	Wen-Hsing, Huang	6	0	100%	Re-elected (Note 2)
Director	Tay-Jen, Chen	6	0	100%	Re-elected (Note 2)
Director	Wei-Chung, Pan	6	0	100%	Re-elected (Note 2)
Director	Elite Advanced Laser Corporation Representative of juristic person: Tien-Tseng, Sung	6	0	100%	Re-elected (Note 2)
Independent Director	Shu, Yeh	6	0	100%	Re-elected (Note 2)
Independent Director	Wen-Chen, Huang	5	1	80%	Re-elected (Note 2)

Title	Name	Actual attendance (B)	Proxy attendance	Percentage of actual attendance (%) [B/A] (Note)	Remark
Independent Director	Chun-Chi, Yang	4	0	100%	New (Note 2)
Independent Director	Chi-Yu, Yang	4	0	100%	New (Note 2)
Independent Director	Sen-Tai, Wen	2	0	100%	Former (Note 2)
Independent Director	Yueh-Li, Lee	1	1	50%	Former (Note 2)

Note 1: The actual attendance rate (%) is calculated based on the number of Board of Directors meetings and the number of actual attendance during the tenure.

Note 2: The re-election of the 6th of Board of Directors was conducted in the Company's general meeting of shareholders on May 27, 2024, and the term of office was from May 27, 2024 to May 26, 2027.

2. Other required information

(1) For the matters listed in Article 14-3 of the Securities and Exchange Act and other resolutions of the Board of Directors that have been objected or reserved by independent directors and have records or written statements, the date, period, content of the discussion, opinions of all independent directors and the Company's handling of Board of Directors' opinion:

Proposals and resolution results of matters listed in Article 14-3 of the

Securities and Exchange Act:

		ties und Exendinge Met	Independent		The
			directors'	Results of	Company's
Board meeting		D'	objections,	Audit	handling of the
dates and periods		Discussion	reservations	Committee	Audit
•			or major	resolutions	Committee's
			proposals		opinion
March 12, 2024	1.	2023 internal control	None.	The issue was	Not applicable
15th meeting of the		policies effectiveness		resolved by all	
5th Board of		evaluation and		present	
Directors		declaration of		directors in	
		internal control		full.	
		policies.			
	2.	Proposal to amend			
		the internal control			
		system.			
	3.	Proposal for			
		managers' salary			
		adjustment.			
May 8, 2024	1.	Distribution proposal	None.	The issue was	Not applicable
16th meeting of the		for the 2023 manager		resolved by all	
5th Board of		compensation.		present	
Directors	2.	Proposal for the 2023		directors in	
		Directors'		full.	
		Remuneration			
		Distribution.			

Board meeting dates and periods	Discussion	Independent directors' objections, reservations or major proposals	Results of Audit Committee resolutions	The Company's handling of the Audit Committee's opinion
June 21, 2024 2nd meeting of the 6th Board of Directors	Proposal for the remuneration for the 6th term of directors and independent directors.	None.	The issue was resolved by all present directors in full.	Not applicable
November 11, 2024 4th meeting of the 6th Board of Directors	 Formulate the 2025 internal audit plan of the Company and its subsidiaries. The Company regularly evaluates the audit quality indicators (AQIs) of CPAs and the 2025 CPAs' remuneration proposal. Formulation of the "Procedures for Preparing and Assuring the Sustainability Report" of the Company. Formulate the Company's "Internal Control - Sustainability Information Management Operation". Formulation of the Company's "Internal Audit Implementation Rules - Other Management Control Operations - Sustainability Information Management Control Operations - Sustainability Information Management Control Operations - Sustainability Information Management Control Operation". 	None.	The issue was resolved by all present directors in full.	Not applicable

(2) Other than the aforementioned issues, the issue objected by an independent director or where an independent director maintain a qualified opinion with record or documented declaration in a decision resolved by the Board of Directors: None.

(3) With respect to the avoidance of conflicting interest agendas, describe the names of directors, details of the relevant agendas, reasons for avoiding conflicting interest, and the voting decisions:

Board meeting dates and periods	Discussion	Reasons to act on recusal due to conflicts of interest and participation in voting
May 8, 2024 16th meeting of the 5th Board of Directors	Proposal 3: [Proposal from Remuneration Committee] Proposal for the 2023 Manager's Remuneration Distribution.	Vice Chairman Wen-Hsing, Huang recused according to law and did not participate in the discussion and resolution of the proposal. It was approved by all directors present
June 21, 2024 2nd meeting of the 6th Board of Directors	Proposal 1: [Proposed by the Remuneration Committee] Proposal for the concurrent position fees of Dr. Shu, Yeh, the 6th Independent Director of the Company.	without any objection. Except that Director Shu, Yeh was recused according to law and did not participate in the discussion and resolution of the proposal, it was approved by all directors present without any objection.
	Proposal 2: [Proposal from Remuneration Committee] Proposal for the remuneration of Mr. Wen-Chen, Huang, the 6th Independent Director of the Company.	Except that Director Wen-Chen, Huang was recused according to law and did not participate in the discussion and resolution of the proposal, it was approved by all directors present without any objection.
	Proposal 3: [Proposal from Remuneration Committee] Proposal for the remuneration of Ms. Chun-Chi, Yang, the 6th Independent Director of the Company.	Except that Director Chun-Chi, Yang was recused according to law and did not participate in the discussion and resolution of the proposal, it was approved by all directors present without any objection.
	Proposal 4: [Proposal from Remuneration Committee] Proposal for the remuneration of Mr. Chi-Yu, Yang, the 6th Independent Director of the Company.	Except that Director Chi-Yu, Yang was recused according to law and did not participate in the discussion and resolution of the proposal, it was approved by all directors present without any objection.
	Proposal 5: [Proposed by the Remuneration Committee] Proposal for the remuneration of Elite Advanced Laser Corporation, the 6th Corporate Director of the Company.	Except that Director Tien-Tseng, Sung, the representative of the corporate director, was recused according to law and did not

Board meeting dates and periods	Discussion	Reasons to act on recusal due to conflicts of interest and participation in voting
		participate in the discussion and
		resolution of the proposal, it was
		approved by all directors present
		without any objection.
	Proposal 6: [Proposal from	Except that Director Tay-Jen, Chen
	Remuneration Committee] Proposal for the remuneration of Ms. Tay-Jen,	was recused according to law and did
	Chen, the 6th Director of the	not participate in the discussion and
	Company.	resolution of the proposal, it was
		approved by all directors present
		without any objection.
	Proposal 7: [Proposal from	Except that Director Wei-Chung, Pan
	Remuneration Committee] Proposal for the remuneration of Ms. Wei-Chung, Pan, the 6th Director of the Company. Proposal 8: [Proposal from Remuneration Committee] Proposal for the work remuneration of the	was recused according to law and did
		not participate in the discussion and
		resolution of the proposal, it was
		approved by all directors present
		without any objection.
		Except that Director Chu-Liang,
		Cheng was recused according to law
	Chairman of the Company.	and did not participate in the
		discussion and resolution of the
		proposal, it was approved by all
		directors present without any
		objection.
	Proposal 9: [Proposed by the	Except that Director Wen-Hsing,
	Remuneration Committee] Proposal for the work remuneration of the Vice	Huang was recused according to law
	Chairman of the Company.	and did not participate in the
		discussion and resolution of the
		proposal. It was approved by all
		directors present without any
		objection.

(4) The cycle, duration, scope, method and content of Board self-evaluations (or peer-evaluation) performed:

The implementation of the Board of Directors evaluation:

The Company and the Board of Directors approved the resolution to formulate the "Rules for Performance Evaluation of Board of Directors" on January 16, 2020. The performance evaluation of the Board of Directors should be performed at least once every three years by an external

professional independent organization or a team of external experts and scholars. The internal and external performance evaluation results of the Board of Directors shall be completed before the end of the first quarter of the year following the implementation year.

- A. Evaluation cycle: internal self-evaluation is conducted once a year, and an external professional independent organization evaluation is conducted at least once every three years.
- B. Evaluation period: evaluate the performance of the Board of Directors from January 1, 2024 to December 31, 2024.
- C. Evaluation scope: including the performance evaluation of the overall Board of Directors, individual director, Audit Committee and Remuneration Committee.
- D. Evaluation methods: questionnaires for performance evaluation are applied to self-evaluation of the Board of Director, self-evaluation of board members and peer evaluation, and self-evaluation of Audit Committee and Remuneration Committee.

E. Evaluation content:

Subjects		Evaluation
	1.	Level of participation in the
		Company's operations.
	2.	Improvement of board's/functional
		committee's decision quality.
Board of Directors	3.	Board/functional committee
		composition.
	4.	Election and ongoing education of
		directors.
	5.	Internal control.
	1.	Director's awareness toward the
		Company's goals and missions.
	2.	Director's awareness to duties.
	3.	Level of participation in the
Board members		Company's operations.
(self or peers)	4.	Management and communication of
		internal relations.
	5.	Professionalism and ongoing
		education of directors.
	6.	Internal control.

Subjects		Evaluation
	1.	Level of participation in the
		Company's operations.
	2.	Responsibilities and duties of Audit
		Committee.
Audit Committee	3.	Improve the decision-making quality
		of Audit Committee.
	4.	Composition of Audit Committee and
		selection of members.
	5.	Internal control.
	1.	Level of participation in the
		Company's operations.
	2.	Responsibilities and duties of
Remuneration		Remuneration Committee.
Committee	3.	Improve the decision-making quality
		of Remuneration Committee.
	4.	Composition of Remuneration
		Committee and selection of members.

F. 2024 Performance evaluation of the Board of Directors:

The performance evaluation of the Board of Directors and functional committees in 2024 was completed on November 11, 2024, and was reported to the Board of Directors on March 10, 2025.

Subjects	Assessment result
Board of Directors	 The average attendance rates of directors at the 5th and 6th board meetings in 2024 reached 94.44% and 97.22% respectively, and 6 directors attended the 2024 shareholders' meeting. The directors also regularly communicate with the CPA and audit supervisor. All directors fully understand the Company's core values and the characteristics and risks of the industry in which the Company operates, and hold board meetings at least once a quarter. The Board of Directors has established sufficient independent directors which complies with relevant regulations, and the composition of the Board of Directors is appropriate and has the expertise required for the decision-making process. The Company has established a rigorous and transparent director selection process, and the directors receive appropriate training hours each year. The directors understand and supervise the Company's accounting system, financial performance and financial reports, audit reports and the follow ups.

Subjects	Assessment result
-	The directors understand the Company's core values and the characteristics and risks of the industry in which the Company
	operates. 2. The directors have fully understood the statutory obligations of the directors, and have complied with the obligation of confidentiality with respect to the Company's internal information obtained during
Board member	the terms of directors. 3. The attendance rate for individual directors at board meeting was 75% or higher, and the directors have made specific suggestions on the proposals.
(self or peer)	the proposals.4. The interaction between the directors and the management team is good with sufficient communication with other directors and CPA.
	5. The directors have the expertise required for the implementation of the Board of Directors' decisions, and receive appropriate training hours each year.
	6. The directors understand and supervise the Company's accounting system, financial performance and financial reports, audit reports and the follow ups.
	1. The average attendance rates of the Audit Committee members at the 3rd and 4th meetings in 2024 reached 87.5% and 91.67%,
	respectively, and the Audit Committee held meetings at least once a quarter. 2. The Audit Committee communicates with the CPA on a regular basis and regularly evaluates the independence and competence of the
Audit Committee	CPA. 3. The meeting minutes properly recorded the discussion content, and the resolutions of the Audit Committee meetings are followed up
	properly. 4. The members of the Audit Committee are appropriately composed and possess the expertise required for the decision-making process
	 while maintaining their independence. 5. The Audit Committee understands and supervises the Company's accounting system, financial performance and financial reports, audit reports and the follow ups.
	1. The average attendance rate of the Remuneration Committee members at the 3rd and 4th meetings in 2024 was 87.5%, and the Remuneration Committee held meetings regularly.
Remuneration Committee	2. The Remuneration Committee can timely, professionally and objectively put forward suggestions and submit them to the Board of Directors for discussion and decision-making.
	3. The meeting minutes of the Remuneration Committee properly recorded the discussion content, and the resolutions of the
	Remuneration Committee meetings are followed up properly. 4. The members of the Remuneration Committee are properly composed and possess the expertise required for the decision-making process while maintaining their independence.

On August 3, 2022, the Company entrusted the Taiwan Corporate Governance Association, an external organization, to conduct an evaluation of the effectiveness of the Board of Directors for the period

from December 1, 2021 to November 30, 2022. CGA appointed four evaluation experts to evaluate the effectiveness of the Board of Directors through questionnaires and interviews on the composition, authorization, supervision, communication, and self-discipline, internal control policies, risk management and other aspects and indicators. CGA and the experts do not have any business relationship with the Company and are independent. An evaluation report was submitted on January 17, 2023, and the Company reported the results to the Board of Directors on February 23, 2023, with request on improvements. The CGA's comments, suggestions, and the Company's planned improvement plan are as follows:

Comments:

- (A) The Chairman attaches great importance to the professionalism and talents of the Board of Directors where the members are all professionals with extensive experience in operation and management. The Board of Directors has four independent directors, which is above than what is required by regulations, and there are three female directors. The Board of Directors is professional, independent and gender-diverse.
- (B) The Chairman respects the opinions of the directors, communicates thoroughly with the directors with solid mutual trust. Thus, the meeting culture of the Board of Directors is both dynamic and open.
- (C) The four independent directors are all professionally qualified and responsible for their duties to fully assist the Board of Directors on guidance and supervision.

Suggestion:

- (A) Strategic guidance is one of the important functions of the Board of Directors and it is recommended that the Company arranging all directors and the management teams to participate in strategic discussion during annual general meetings or other occasions to help the board members to understand the Company's operation status and industry information and strengthen the responsibility of the Board of Directors to guide and supervise the Company's strategic development.
- (B) The whistleblower system focuses on direct communication channels with independent directors and it is recommended that the Company establishing a reporting mailbox that can be simultaneously received by independent directors (or the Audit Committee) to further strengthen the mechanism.
- (C) In view of the development trend of corporate governance and sustainable development, and to strengthen the effectiveness of corporate governance evaluation by the competent authorities, it is recommended that the Company refer to the Corporate Governance 3.0 and the items of corporate governance evaluation to set improvement goals for strengthening corporate governance

and to promote the ESG concept and corporate governance culture.

The performance evaluation methods and results of the Board of Directors and functional committees have been disclosed on the Company's website.

Improvement plans/Implementation status:

- (A) The Company will, depending on the needs, arrange for all directors and the management teams to participate in strategic discussion to help the board members to understand the Company's operation status and industry information and strengthen the responsibility of the Board of Directors to guide and supervise the Company's strategic development. Following the re-election of directors upon the expiration of their term in 2024, the 6th Board of Directors members were specifically arranged to visit the Shanghai and Hefei factories in January 2025. The management team explained the Company's operational status and relevant industry information to the board members.
- (B) The whistleblower system focuses on direct communication channels with independent directors, and it is planned to establish a reporting email (audit_committee@gemservices.com) to further strengthen the mechanism. For reporting illegal and unethical conduct, a dedicated whistleblower mailbox (audit_committee @gemservices.com) has been established. Audit Committee members designate the corporate governance officer to assist in compiling and handling related whistleblowing cases and report them to the Audit Committee in a timely manner. Additionally, a periodic report on the whistleblowing cases received and their handling results is provided annually.
- (C) The Company plans to refer to the Corporate Governance 3.0 and the items of corporate governance evaluation to set improvement goals for strengthening corporate governance and to promote the ESG concept and corporate governance culture. We continue to reference the Corporate Governance Evaluation indicators to set short-, medium-, and long-term improvement targets to strengthen corporate governance.
- (5) Targets for strengthening of the functions of the board during the current and immediately preceding fiscal years (such as setting up an audit committee, improving information transparency):
 - A. Establishment of independent directors:

Since 2015, the Company has set up at least 3 independent directors to strengthen the functions of the Board of Directors and improve corporate governance.

B. Establishment of the Remuneration Committee:

Since 2015, the Company has set up a Remuneration Committee to evaluate the Company's directors and managers' remuneration policy and system and make recommendations to the Board of Directors.

C. Improve information transparency:

Since 2015, the Company has announced the financial report after the financial report is approved by the Board of Directors, so that financial and business information related to shareholders' equity can be disclosed in the most timely manner. This greatly improved the information transparency.

D. The selection of directors adopts the nomination system with the single-vote cumulative election method to select the most professional board members through fair, just and open selection procedures.

(II) The operation of the audit committee:

The Audit Committee is composed of 4 independent directors and its purpose is to assist the Board of Directors to perform its supervision on the Company's quality and integrity in the implementation of accounting, auditing, financial reporting processes and financial management.

1. Professional Qualifications and Experience of Audit Committee Members

Audit Committee Members	Professional qualification and experience
Independent Director Shu, Yeh	Shu, Yeh is currently a director of the Company and he joined the Board on June 19, 2018. Shu, Yeh taught at National Taiwan University and was a professor of the department of accounting. He served as the CFO & SEVP of Chunghwa Telecom Co., Ltd. and possesses accounting and financial expertise. There is no circumstances specified in Article 30 of the Company Act. Shu, Yeh holds a Ph.D. in accounting from UCLA.
Independent Director Wen-Chen, Huang	Wen-Chen, Huang is currently a director of the Company and he joined the Board on June 19, 2018. Mr. Huang was the Chairman of Heli Investment Co., Ltd., and has served as a director of many listed and emerging companies. Before that, he was the vice president of the CID Group Ltd., senior manager of CDIB & Partners Investment Holding Corporation, and assistant manager of China Development Financial Holding Corp. He possesses business judgment, rich industry experience and is familiar with the international market. There are no circumstances specified in Article 30 of the Company Act. Wen-Chen, Huang holds a MBA degree from NCCU MBA Program.

Audit Committee Members	Professional qualification and experience
Independent Director Chun-Chi, Yang	Chun-Chi, Yang is currently a director of the Company and she joined the Board on May 27, 2024. Ms. Yang serves as a Professor in the Department of Business Administration at Fu Jen Catholic University, previously as Director of the Center for Sustainable Development and Management. Specializes in strategic human resource management, corporate sustainable development, and organizational reforms and development. Holds a Ph.D. from the Institute of Business and Management, National Taiwan University. No circumstances listed under Article 30 of the Company Act.
Independent Director Chi-Yu, Yang	Chi-Yu, Yang is currently a director of the Company and he joined the Board on May 27, 2024. Current Director and CFO of LandMark Optoelectronics Corporation, with prior directorships at TWSE/TPEx-listed companies, specializing in accounting and finance. No circumstances listed under Article 30 of the Company Act. Mr. Yang holds a master's degree in Financial Management from National Chengchi University.

2. The Audit Committee convened 5 meetings (A) in 2024 and the participation of the independent director are shown below:

Title	Name	Actual attendance (B)	Proxy attendance	Actual attendance (%) (B/A) (Note)	Remark
Independent Director (Convener)	Shu, Yeh	5	0	100%	Re-elected (Note 2)
Independent Director Member	Wen-Chen, Huang	4	1	80%	Re-elected (Note 2)
Independent Director Member	Chun-Chi, Yang	3	0	100%	New (Note 2)
Independent Director Member	Chi-Yu, Yang	3	0	100%	New (Note 2)
Independent Director Member	Sen-Tai, Wen	2	0	100%	Term expired and discharged on May 27, 2024
Independent Director Member	Yueh-Li, Lee	1	1	50%	Term expired and discharged on May 27, 2024

Note 1: The actual attendance rate (%) is calculated based on the number of Audit Committee meetings and the number of actual attendance during the tenure.

Note 2: Shu, Yeh; Wen-Jun, Huang; Chun-Chi, Yang and Chi-Yu, Yang were elected as independent directors and members of the Audit Committee at the general meeting of shareholders on May 27, 2024. The 4th Audit Committee elected independent director Shu, Yeh as the convener for a term from May 27, 2024 to May 26, 2027.

3. Audit Committee work focus:

The 2024 meeting items for the Audit Committee are as follows:

Dates and periods of the Audit Committee meetings	Discussion
March 12, 2024 12th meeting of the 3rd Audit Committee	 Proposal for 2023 annual consolidated business report, consolidated financial report. Proposal for 2023 distribution of cash dividend. Proposal for 2023 earnings distribution. 2023 internal control policies effectiveness evaluation and declaration of internal control policies. Proposal to amend the internal control system.
May 8, 2024 13th meeting of the 3rd Audit Committee	Proposal for the Consolidated Financial Report for the first quarter of 2024.
May 27, 2024 1st meeting of the 4th Audit Committee	Nomination of the convener and chair of the 4th Audit Committee meetings of the Company.
August 7, 2024 2nd meeting of the 4th Audit Committee	Proposal for the Consolidated Financial Report for the second quarter of 2024.
November 11, 2024 3rd meeting of the 4th Audit Committee	 Proposal for the Consolidated Financial Report for the third quarter of 2024. Audit quality indicators (AQIs) evaluation report and remuneration proposal for CPAs. Formulation of the "Procedures for Preparing and Assuring the Sustainability Report" of the Company. Proposal for the formulation the Company's "Internal Control - Sustainability Information Management Operation". Formulation of the Company's "Internal Audit Implementation Rules - Other Management Control Operations - Sustainability Information Management Operation".

4. Other required information

(1) For matters listed in Article 14-5 of the Securities and Exchange Act and other resolutions that have not been approved by the Audit Committee but have been approved by more than two-thirds of all directors, the date, period, content of the discussion, the results of the resolution of the Audit Committee, and the Company's handling of the Audit Committee's opinion shall be described as following:

The Company's proposals and resolution results for the matters listed in Article 14-5 of the Securities and Exchange Act:

Board meeting dates and periods	Discussion	Results of Audit Committee resolutions	The Company's handling of the Audit Committee's opinion
March 12, 2024 15th meeting of the 5th Board of Directors	 Proposal for 2023 annual consolidated business report, consolidated financial report. Proposal for 2023 distribution of cash dividend. Proposal for 2023 earnings distribution. 2023 internal control policies effectiveness evaluation and declaration of internal control policies. Proposal to amend the internal control system. 	Approved with the entire committee members present voting in favor.	Approved with the entire Board members present voting in favor.
May 8, 2024 16th meeting of the 5th Board of Directors	Proposal for the Consolidated Financial Report for the first quarter of 2024.	Approved with the entire committee members present voting in favor.	Approved with the entire Board members present voting in favor.
August 7, 2024 3rd meeting of the 6th Board of Directors	Proposal for the Consolidated Financial Report for the second quarter of 2024.	Approved with the entire committee members present voting in favor.	Approved with the entire Board members present voting in favor.
November 11, 2024 4th meeting of the 6th Board of Directors	 Proposal for the Consolidated Financial Report for the third quarter of 2024. Audit quality indicators (AQIs) evaluation report and remuneration proposal for CPAs. Formulation of the "Procedures" 	Approved with the entire committee members present voting in favor.	Approved with the entire Board members present voting in favor.
	for Preparing and Assuring the Sustainability Report" of the Company. 4. Proposal for the formulation the Company's "Internal		

Board meeting dates and periods		Discussion	Results of Audit Committee resolutions	The Company's handling of the Audit Committee's opinion
	5.	Control - Sustainability Information Management Operation". Formulation of the Company's "Internal Audit Implementation Rules - Other Management Control Operations - Sustainability Information Management Operation".		

- (2) Except the aforementioned issue, other issue not yet resolved in the Audit Committee but has been duly resolved by two-thirds majority of the total number of director seats: None. Handling of the opinions of the Audit Committee: None.
- (3) With respect to the avoidance of conflicting interest agendas, describe the names of independent directors, details of the relevant agendas, reasons for avoiding conflicting interest, and the voting decisions: None
- (4) Facts of communications by and between independent directors and internal audit supervisors as well as CPA(s) (should include issues regarding the Company's financial conditions, facts in business operation and such key issues, the method of communications and the outcome thereof):
 - A. Communication policy between independent directors, internal audit supervisors and CPA:
 - (A) The internal audit supervisor delivers audit reports and follow-up reports to the independent directors every month, and the independent directors request the internal audit supervisor to supplement information and convene meetings as needed.
 - (B) The internal audit supervisor attends the Audit Committee and the Board of Directors meetings on a regular basis, and reports the status of internal audit implementation to the independent directors.
 - (C) Independent directors hold communication meetings with the internal audit supervisor when necessary, at least twice a year, to exchange opinions on the operation and relevant improvement of internal control.
 - (D) The CPA attends the Audit Committee meeting at least twice a year to report and communicate to the independent directors on the impact of key audit matters, IFRSs amendments, or other laws and regulations.

B. Communication between independent directors and internal audit supervisors in 2024:

Date	Attendee	Matters Results
May 8, 2024 Audit Committee	Independent Director Shu, Yeh Independent Director Wen-Chen, Huang Independent Director Sen-Tai, Wen Independent Director Yueh-Li, Lee Audit Supervisor Sen-Xing, Lai (Video Attendance)	Implementation Report of internal audit work in the second quarter of 2024. Approved without objection.
November 11, 2024 Audit Committee	Independent Director Shu, Yeh Independent Director Wen-Chen, Huang Independent Director Chun-Chi, Yang Independent Director Chi-Yu, Yang Audit Supervisor Sen-Xing, Lai (Video Attendance)	 2025 audit plan. 2024 audit without objection. 2024 statutory compliance report. 2024 internal control self-evaluation. Continuous education report for the Internal audit and agent audit and agent Subsidiary supervision - the internal audit process Status of annual report.

C. Communication between independent directors and CPAs in 2024:

Date	Attendee	Matters	Results
May 8, 2024	Independent Director	The audit plan outlined by	Approved
Audit	Shu, Yeh	CPAs for the 2024	without
Committee	Independent Director	first-half financial report	objection.
	Wen-Chen, Huang	and inclusion of additional	
	Independent Director	climate-related	
	Sen-Tai, Wen	information disclosures in	
	Independent Director	the shareholders' meeting	
	Yueh-Li, Lee	annual report.	
	(Telephone		
	Attendance)		
	CPA Keng-Hsi, Chang		
November 11,	Independent Director	The audit plan and key	Approved
2024	Shu, Yeh	audit matters for the 2024	without
Audit	Independent Director	financial report presented	objection.
Committee	Wen-Chen, Huang	by CPAs, along with an	
	Independent Director	explanation of the	
	Chun-Chi, Yang	Company's ESG roadmap	
	Independent Director	timeline and recent	
	Chi-Yu, Yang	regulatory updates.	
	CPA Keng-Hsi, Chang		

(III) Performance in corporate governance and the differential gap between corporate governance and Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies and the cause thereof

				Actual governance	Deviation and causes of
	Assessment items		No	Summary description	deviation from the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies
I.	Will the Company based on the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies set up and disclose the Company's corporate governance best-practice principles?	✓		Practice Principles". The Corporate Governance Best Practice Principles adopted by the Company are as follows: 1. Protect the shareholders equity.	The above is identical with the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies.
II. (I)	Shareholding structure and shareholders' equity Will the Company have the internal procedures regulated to handle shareholders' proposals, doubts, disputes, and litigation matters; also, have the procedures implemented accordingly?	✓		(I) The Company has dedicated personnel to handle shareholders' suggestions, doubts, disputes and litigation matters, and the spokesperson is currently the dedicated personnel.	The above is identical with the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies.
	Will the Company possess the list of the Company's major shareholders and the list of the ultimate controllers of the major shareholders? Will the Company establish and implement the risk control and firewall mechanisms with the related parties?	✓		 (II) The Company maintains close relationship with major shareholders, and understands the changes in major shareholders and their ultimate controllers on record dates such as annual shareholder meetings and earnings distribution. (III) The Company has established relevant internal control policies in compliance with laws and regulations. 	

			Actual governance	Deviation and causes of
Assessment items		No	Summary description	deviation from the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies
(IV) Will the Company set up internal norms to prohibit insiders from utilizing the undisclosed information to trade securities?	√		(IV) The Company has established the "Procedures for Handling Material Inside Information" to regulate the Company's insiders, and the "Procedures for Ethical Management and Guidelines for Conduct" stipulates that "all personnel may not take advantage of undisclosed information of which they have learned to engage in insider trading". Thus, all employees are required to abide by the above-mentioned regulations to prevent insider trading.	
 III. The constitution and obligations of the board of directors (I) Does the board of directors formulate and implement diversity policies, specific management objectives? 	✓		The Company has formulated and implemented a Board diversity policy according to the "Procedures for Election of Directors" Diversification should be considered in the selection and overall composition of directors, and formulate a diversified policy based on the Company's operation, business model and development needs. The policy should include but not limited to the following two major aspects of the standard: I. Basic requirements: gender, age, nationality and culture shall be considered. II. Professional knowledge and skills: professional background (such as legal, accounting, industry, finance, marketing and technology), professional skills and industry experience, etc. Board members should generally have the knowledge, skills, and experience necessary to perform their duties, and the overall abilities should be as follows: I. Business judgment ability II. Accounting and financial analysis ability capabilities. III. Business management ability	The above is identical with the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies.

		1	Actual governance	Deviation and causes of
Assessment items		No	Summary description	deviation from the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies
(II) Will the Company, in addition to setting the Remuneration Committee and Audit Committee lawfully, have other functional committee set up voluntarily?			 IV. Crisis management ability V. Knowledge of the industry VI. An international market perspective. VII. Leadership ability VIII.Decision making ability The Company's Board of Directors consists of 9 directors, including 5 general directors and 4 independent directors who have rich experience and expertise in finance, business and management. Please refer to pages 11-14 for the implementation of the diversity policy of the Board of Directors of and the specific management objectives. (II) The Company has set up the Remuneration Committee and the Audit Committee on June 23, 2015, and other various functional committees will be set up when necessary. 	
(III) Does the Company establish a method to evaluate board performance and evaluate board performance every year? Are the performance evaluation results reported to the board and used as a reference for the remuneration and nomination for re-election of directors?	✓		(III) The Company approved a resolution of the Board of Directors on January 16, 2020 to formulate the "Rules for Performance Evaluation of Board of Directors" which stipulates that "the Company shall base its determination of an individual director's remuneration on the evaluation results of his or her performance." The Company regularly conducts performance evaluations in accordance with the regulations every year and submits the results to the Board of Directors before the end of the first quarter of the next year and apply them as a reference for individual directors' remuneration and nomination for re-election. The performance evaluation of the Board of	

			Actual governance	Deviation and causes of
Assessment items	Yes	No	Summary description	deviation from the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies
(IV) Will the Company have the independence of the public accountant evaluated regularly?	✓		Directors and functional committees in 2024 was completed on November 11, 2024, and was reported to the Board of Directors on March 10, 2025. For the 2024 performance evaluation results of the Board of Directors, please refer to pages 33-37. (IV) The Company regularly evaluates the audit quality indicators (AQIs) of the CPAs. The Audit Committee of the Company evaluates the independence and competency of the CPAs every year, and requires the CPAs and the affiliated joint accounting firms to provide independent assessment reports and statements issued by the CPAs, as well as the evaluation table of CPAs' audit quality indicators (AQIs). The latest evaluation was approved by the Audit Committee resolution on November 11, 2024, and was reported to the Board of Directors on November 11, 2024, to resolve and approve the audit quality indicators (AQIs) evaluation of CPAs. Refer to the audit quality indicators (AQIs) information to confirm the training hours of CPAs and auditors, the turnover rate of auditors, and the hours engaged by CPAs in audits (including auditing financial reports of publicly issued and non-publicly issued companies, or the main signature, counter-signing and auditing time involved) by CPAs and affiliated firms are either better than the industry average or equivalent to it. Evaluate programs of the audit quality indicators (AQIs) of CPAs	

	Actual governance Deviation and c						
Assessment items	Yes	No	Sumn	deviation from the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies			
			Asse	essment items	-		
			Aspect 1. Professional indicators	Audit experience, training hours, turnover, professional support.			
			Aspect 2. Audit quality indicators	Accountant load, audit engagement, the status of the engagement quality control review (EQCR), and quality control support capability.			
			Aspect 3. Independence	Non-audit services and being familiar with clients.			
			Aspect 4. Supervise	External inspection of deficiencies and penalties, and the competent authority will issue a letter for improvement.			
			Aspect 5. Innovation capability	Innovative plans or initiatives			
			on the CPA independence rotated at least once ever the CPA due to internal of professionalism, integrity	by the Company has strict requirements the EPA shall be the EPA shall be the Sy 5 years. When the CPA firm replaces organizational considerations, the sy and independence of the new CPA Company, and submits it to the Board on.			

			Actual governance	Deviation and causes of
				deviation from the
Assessment items				Corporate Governance
rissessment terms	Yes	No	Summary description	Best-Practice Principles
				for TWSE/TPEx Listed
				Companies
			The Company's CPA independent assessment items are as	
			follows:	
			Assessment Is it consistent	
			Assessment items with	
			independence?	
			1. Whether the CPA has not	
			served as a director of the Yes Yes	
			Company or an affiliated	
			company.	
			2. Whether the CPA is not a	
			shareholder of the Company or Yes Yes	
			an affiliated company.	
			3. Whether the CPA is not paid	
			by the Company or an Yes Yes	
			affiliated company.	
			4. Whether the CPA has	
			confirmed that the CPA firm	
			to which he/she operates has Yes Yes	
			complied with the relevant independence norms.	
			5. Whether a former partner	
			within one year of disassociating from the CPA	
			firm not joins the Company as Yes Yes	
			a director, supervisor, or	
			officer or is in a key position	
			to exert significant influence	
			to exert significant influence	

			Actual governance	Deviation and causes of
Assessment items	Yes	No	Summary description	deviation from the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies
			over the auditing matter.	
			6. The CPA has never provided the Company with the audit service for consecutive 7 years.	
			7. Whether the CPA meets the requirements about independence referred to in the Statement of the Norm of Yes Yes Professional Ethics for Certified Public Accountant of the Republic of China No. 10.	
			According to the Company's evaluation, CPA Keng-Hsi, Chang and Meng-Kuei, Yu of Deloitte & Touche meet the independent evaluation standards and are qualified to serve as the Company's CPA. The CPA firm selected by the Company has strict requirements on the CPA independence. For example, the CPA shall be rotated at least once every 5 years. When the CPA firm replaces the CPA due to internal organizational considerations, the professionalism, integrity and independence of the new CPA will be evaluated by the Company, and submits it to the Board of Directors for resolution.	

				Actual governance	Deviation and causes of
Assessmer	nt items	Yes No		Summary description	deviation from the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies
company's governance without limitation, pro supervisors with the da operations, assistance of directors and superv	rernance personnel and officer to take charge of e affairs (including, viding directors and ata required for business for the legal compliance visors, handling affairs ard meeting or a general rs and producing tings and general			of the following units: 1. Full-time unit: Secretariat of the Board of Directors. The account supervisor and spokesperson Jui-Ping, Wang is responsible for coordinating corporate governance related affairs.	The above is identical with the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies.

					Actu	al governance		Deviation and causes of
	Assessment items	Yes	No		S	ummary description		deviation from the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies
V.	Has the Company established a communication channel with the stakeholders (including but not limited to the shareholders, employees, customers, and suppliers), set up a stakeholder section on the Company's website,	✓		dedicated p	oage for stakeh	http://www.gemservices.colder, and stakeholder can telephone, letter, or email Communication channels and response methods	contact the when necessary. 2024 stakeholder communication	The above is identical with the Corporate Governance Best Practice Principles for TWSE/TPEx Listed
	and responded appropriately to the important corporate social responsibilities concerned by the stakeholders?			Shareholders and investors	Financial information Stock information Business performance Dividend policy Corporate governance	Contact: Spokesperson/ Senior Manager Jui-Ping, Wang Contact number: (886)2-2248-0680 E-mail: IR@gemservices.com Annual General Meeting Regular announcement of financial statements and annual reports Hold Investor Conference Announcement of important information in accordance with the regulations of the competent authority Set up an investor contact and mailbox on the Company website	performance MOPS announced 20 major news. One investor conference was held in 2024.	Companies.
				Customer	Business performance Product quality Customer service	Contact: Global Customer Management Department/ Senior Manager Shou-Chi, Liu Contact number: (886)2-2248-0680 E-mail: IR@gemservices.com	In 2024, the product yield rate reached the customer's target, so there were no major customer	

				Deviation and causes of			
Assessment items	Yes	No		S	deviation from the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies		
			Supplier	Business	 ◆ Visit customers ◆ Email, phone communication Contact: Materials Management 	complaints. In 2024, the	
			Supplier	performance Long-term business strategy	Department/Senior Manager Heng-Yu, Liu Contact number: (886)2-2248-0680	supplier management evaluates the	
				Long-term collaboration model	E-mail: IR@gemservices.com Email, phone communication	delivery time and quality of each manufacturer at the	
VI. Has the Company commissioned a professional stock service agent to handle shareholders affairs?	✓		The Company mandates Registrar & Transfer Agency Department Yuanta Securities Co., Ltd. to be the Company's shareholder services with the Corporate agent. Governance Best Practice Principles for TWSE/TPEx Listed				
VII. Disclosure of information (I) Does the Company have a website setup and the financial business and corporate governance information disclosed?	✓		(I) The Company has Chinese and English websites (http://www.gemservices.com), which regularly disclose information related to the Company's finances, business and				Companies. The above is identical with the Corporate Governance Best Practice Principles for TWSE/TPEx Listed
(II) Has the Company adopted other information disclosure methods (such as, establishing an English website, designating a responsible person for collecting and disclosing information of the Company, substantiating	✓		corporate governance. (II) The Company has set up spokespersons and acting spokespersons as a channel for information collection, disclosure, and external communication, and holds investor conferences from time to time to improve the information transparency. The investor page/ investor conference of the				

		Actual governance Deviation				
Assessment items		No	Summary description	deviation from the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies		
the spokesman system, placing the investor conference on the Company's website, etc.)? (III) Does the Company announce and report its financial statements within two months after the end of a fiscal year, and publish and declare in advance the financial statements of Q1, Q2 and Q3 as well as status of monthly operations?		√	Company's website (http://www.gemservices.com) and the MOPS website are available for the investors as reference. (III) The Company has not announced and reported its financial statements within two months after the end of a fiscal year, but has published and declared in advance the financial statements of Q1, Q2 and Q3 as well as status of monthly operations. Please visit the MOPS for more detail (https://mops.twse.com.tw/).			
VIII.Are there any other important information (including but not limited to the interests of employees, employee care, investor relations, supplier relations, the rights of stakeholders, the advanced study of directors and supervisors, the implementation of risk management policies and risk measurement standards, the execution of customer policy, the purchase of liability insurance for the Company's directors and supervisors) that are helpful in understanding the corporate governance operation of the Company?	✓		 Employee rights and employee care: Please refer to the description of labor-management relations in the business overview of this annual report. Investor relations: The Company has set up a spokesperson and a spokesperson mailbox to handle shareholder suggestions. Supplier relationship: The contract signed by the Company and the supplier includes compliance with the ethical management policy. If the counterparty of the transaction is involved in unethical conduct, the contract may be terminated or rescinded at any time. Rights of Stakeholders: Stakeholders may communicate with the Company in various ways to protect their rights. Continuous education for directors and supervisors: The Company notifies directors from time to time to participate in relevant professional knowledge continuous education courses. In 2024, the Company has complied with the training hours and training scope stipulated in the "Directions for the Implementation of Continuing Education for Directors and Supervisors of TWSE Listed and TPEx Listed Companies". 	The above is identical with the Corporate Governance Best Practice Principles for TWSE/TPEx Listed Companies.		

			Actual governance	Deviation and causes of
				deviation from the
Assessment items				Corporate Governance
Assessment items	Yes	No	Summary description	Best-Practice Principles
				for TWSE/TPEx Listed
				Companies
			6. Implementation of risk management policies and risk	
			measurement standards: The Company has established internal	
			control policies and related management measures, and	
			implements them accordingly.	
			7. Implementation of customer policy: The Company maintains a	
			stable and good relationship with customers for its profitability.	
			From December 1, 2024, we purchased product liability	
			insurance to protect customer rights and mitigate the Company's	
			liability risks.	
			8. Purchases of liability insurance for directors and supervisors: The	
			Company has purchased liability insurance for all directors for	
			the scope of their business.	

IX. Please describe the improvement performed according to the corporate governance evaluation results published by the Governance Center of Taiwan Stock Exchange in recent years, and propose the matters with priority for improvement and the respective measures and Corporate: (Companies not in the evaluation are not included):

Item No. and Evaluation Indicator	Improvement description
1.2 Has the Company established written regulations on financial and	The Company formulated regulations on financial and business
business transactions with related parties, including management	transactions with related parties in November 2024 and disclosed them on
procedures for transactions, such as purchases and sales, acquisition or	the company website. Furthermore, in 2024, there were no significant
disposal of assets, and requirements for board's approval for significant	related party transactions requiring submissions to the shareholders'
related party transactions, as well as submissions to the shareholders'	meeting for approval or reporting to it.
meeting for approval or reporting to it?	

				Actual govern	nance	Deviation and causes of
Assessment items				Tiotaar govern		deviation from the
					Corporate Governance	
ASS	essment items	Yes	No	Summary	description	Best-Practice Principles
					-	for TWSE/TPEx Listed
						Companies
For corporate govern as follows:	ance evaluation results release	d in th	ne lat	est year that have not been improve	ed, the priority matters and measure	s to be strengthened are
Indicator	Item No.	and E	evalua	ation Indicator	Priorities and measures for stren	gthening improvement
Strengthen the	2.14 Did the Company have	any n	on-st	atutory functional committees	The Company will continue to eva	aluate and add
structure and	such as a nomination commi	ttee, r	isk m	nanagement committee, or	functional committees other than s	statutory ones according
operation of the	sustainable development con	nmitte	e, an	d did such functional committees	to the needs of the Company.	
Board of Directors	have not less than three mem	ibers,	with	at least half of the members		
				one or more members possessing		
	the particular professional co	mpet	ences	s required by the respective		
				lose the organization, functions,		
	and operations of such comm					
Improve				ancial report audited by CPAs	The Company will continue to eva	
information	within 2 months from the end	d of th	ne fis	cal year?	the regulations of the competent a	uthority and the need of
transparency					the Company.	
		_		d (part-time) unit in charge of		
	promoting corporate sustaina					
Corporate social				assessment on environmental,	The Company will continue to eva	aluate and comply with
responsibility	social, or corporate governar			± •	the regulations of the competent authority and the need o the Company.	
implementation	operations, and formulated re					
1	strategies, and did the Board			-	1 7 .	
	1 * · · · · · · · · · · · · · · · · · ·		it disc	close the same on the Company's		
	website and in its annual rep	ort?				

- (IV) If the Company has set up a Remuneration Committee, it should disclose its composition and operation
 - 1. Composition of the Remuneration Committee
 - (1) The Remuneration Committee consists of all independent directors serving as members, totaling 4 members.
 - (2) The term of office of the 4th Remuneration Committee: May 27, 2024 to May 26, 2027.
 - (3) Information on the members of the Remuneration Committee

December 31, 2024

Identity	Qualification	Professional qualification and experience		Compliance of independence	Number of other public companies where the members are also the members of the remuneration
Identity	Name				committee of these companies.
Independent		Shu, Yeh is currently a director of	1.	Not employed by the	None.
Director		the Company and he joined the		Company or any of its	
Convener		Board on June 19, 2018. Shu, Yeh		affiliated companies.	
		taught at National Taiwan	2.	Not a director, supervisor of	
		University and was a professor of		the Company or any of its	
		the department of accounting. He		affiliated companies.	
		served as the CFO & SEVP of	3.	Does not hold more than 1%	
		Chunghwa Telecom Co., Ltd. and		of the Company's outstanding	
		possesses accounting and financial		shares in his/her own name or	
		expertise. Shu, Yeh holds a Ph.D. in		under the name of spouse,	
		accounting from UCLA.		underage children, or any	
Independent	Wen-Chen,	Wen-Chen, Huang is currently a		other person; nor is any party	None.
Director	Huang	director of the Company and he		listed herein one of the ten	
Member		joined the Board on June 19, 2018.		largest natural person	
		Mr. Huang was the Chairman of		shareholders of the Company.	
		Heli Investment Co., Ltd., and has	4.	A spouse, relative within the	
		served as a director of many listed		second degree of kinship, or	
		and emerging companies. Before		lineal relative within the third	
		that, he was the vice president of		degree of kinship, of a	
		the CID Group Ltd., senior manager		managerial officer under (1) or	
		of CDIB & Partners Investment		any of the persons stated in (2)	
		Holding Corporation, and assistant		and (3).	
		manager of China Development	5.	Not a director, supervisor or	
		Financial Holding Corp. He		employee of an institutional	
		possesses business judgment, rich		shareholder directly holding	
		industry experience and is familiar		more than 5% of the	
		with the international market.		outstanding shares issued by	
		Wen-Chen, Huang holds a MBA		the Company, or a director,	
		degree from NCCU MBA Program.		supervisor or employee of an	
Independent		Chun-Chi, Yang is currently a		institutional shareholder who	1
Director	Yang	director of the Company and she		is among the top 5	

Qualification	Professional qualification and experience	Compliance of independence	Number of other public companies where the members are also the members of the remuneration committee of these
Independent Chi-Yu, Director Member	Optoelectronics Corporation, with prior directorships at TWSE/TPEx-listed companies, specializing in accounting and finance. No circumstances listed under Article 30 of the Company Act. Mr. Yang holds a master's	employee of a company or institution whose chairperson	1

	Qualification				Number of other
					public companies
		Professional qualification and			where the members are
		experience		Compliance of independence	also the members of
Identity		experience			the remuneration
					committee of these
	Name				companies.
				committee for	
				merger/consolidation and	
				acquisition exercising powers	
				according to the Securities and	
				Exchange Act or the Business	
				Mergers and Acquisitions Act	
				or related laws or regulations.	
			10.	No spouse or a relative within	
				the second degree of kinship	
				with other directors.	
			11.	Does not meet any	
				descriptions stated in Article	
				30 of the Company Act.	
			12.	There is no government	
				agency or a juristic person acts	
				as a shareholder of the	
				Company elected stipulated in	
				Article 27 of the Company	
				Act.	

2. Responsibility of Remuneration Committee

The Remuneration Committee exercise the care of a good administrator in faithfully performing the official powers listed below, and shall submit its recommendations for deliberation by the Board of Directors:

- (1) Prescribe and periodically review the performance review and remuneration policy, system, standards, and structure for directors and managerial officers.
- (2) Periodically evaluate and prescribe the remuneration of directors, and managerial officers.

The Remuneration Committee shall be convened meeting at least twice a year, held at any time as needed.

3. Information on the operation of the Remuneration Committee:

The Remuneration Committee convened 4 meetings (A) in 2024 and the participation of the Remuneration Committee are shown below:

Title	Name	Actual attendance (B)	Proxy attendance	Actual attendance (%) (B/A) (Note 1)	Remark
Convener	Shu, Yeh	4	0	100%	Re-elected (Note 2)

Title	Name	Actual attendance (B)	Proxy attendance	Actual attendance (%) (B/A) (Note 1)	Remark
Member	Wen-Chen, Huang	3	1	75%	Re-elected (Note 2)
Member	Chun-Chi, Yang	2	0	100%	New (Note 2)
Member	Chi-Yu, Yang	2	0	100%	New (Note 2)
Member	Sen-Tai, Wen	2	0	100%	Term expired and discharged on May 27, 2024
Member	Yueh-Li, Lee	1	1	50%	Term expired and discharged on May 27, 2024

Note 1: The actual attendance rate (%) is calculated based on the number of Remuneration Committee meetings and the number of actual attendance during the tenure.

Note 2: On May 27, 2024, the Board of Directors approved the appointment of 4 independent directors, Shu, Yeh; Wen-Chen, Huang; Chun-Chi, Yang; and Chi-Yu, Yang, as members of the Remuneration Committee with the term of office from May 27, 2024 to May 26, 2027.

4. 2024 Annual Remuneration Committee Meeting Proposals:

Meeting date (period)	Discussion	Resolution	Handling of the opinions of the Remuneration Committee
March 12, 2024 8th meeting of the 3rd Remuneration Committee	 2023 Director Compensation Distribution Proposal in accordance with Article 34.1 of Article of Association. Proposal for managers' salary adjustment. 	Approved with the entire committee members present voting in favor.	Proposed to the Board of Directors for approval by all directors present.
May 8, 2024 9th meeting of the 3rd Remuneration Committee	 Distribution proposal for the 2023 manager compensation. Proposal for the 2023 Directors' Remuneration Distribution. 	Approved with the entire committee members present voting in favor.	Proposed to the Board of Directors for approval by all directors present.

Meeting date (period)	Discussion	Resolution	Handling of the opinions of the Remuneration Committee
May 27, 2024 1st meeting of the 4th Remuneration Committee	Nomination of the convener and chair of the 4th Remuneration Committee meetings of the Company.	With the unanimous consent of all attending committee members, Committee Member Shu, Yeh was appointed as the convener and chair of the 4th Remuneration Committee of the Company.	
June 21, 2024 2nd meeting of the 4th Remuneration Committee	Proposal for the remuneration for the 6th term of directors and independent directors.	Approved with the entire committee members present voting in favor.	Proposed to the Board of Directors for approval by all directors present.

5. Other required information

- (1) Where the board of directors does not adopt or amend the proposal(s) posed by the Remuneration Committee: The Company shall expressly elaborate on the date, term while the board of directors meeting was convened, contents of the issues, outcome of decisions resolved in the board of directors and the Company's response to the opinions posed by the Remuneration Committee(For instance, if the salary pay resolved by the board of directors is higher than that proposed by the Remuneration Committee, the Company should elaborate on the fact of differential gap and the cause thereof): None.
- (2) Where a decision resolved in the Remuneration Committee is found in contravention of rules or in qualified opinion as verified with records or documented declaration, the Company shall expressly elaborate on the date, terms of the meeting convened by the Remuneration Committee, contents of agenda, opinions of all members and acts taken in response to such opinions: None.

(V) Implementation of the promotion of sustainable development and the deviation and causes of deviation from the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies

		Performance		Deviation and causes	
					of deviation from the
		7			Sustainable
Promotion items	3 7			G 1 '.'	Development Best
	Yes	No		Summary description	Practice Principles for
					TWSE/TPEx Listed
					Companies
I. Does the Company have a	√		(I)	The Company's Secretariat of the Board	No significant
specific (or part-time) unit			(-)	of Directors is a part-time unit to promote	_
set up to promote the				sustainable development. The promotion	
sustainable development				unit is composed of GEM Electronics	
governance framework, and				(Shanghai) and GEM Electronics (Hefei).	
the Board of Directors				The Board of Directors supervises and	
authorizing the management				guides the sustainable development	
to handle matters and report				discussion on environment, social and	
the supervision results to the				corporate governance. The Company has	
Board of Directors?				established the "Sustainable	
Board of Directors:				Development Best Practice Principles,"	
				which has been approved by the Board of	
				Directors as the highest principle for	
				promoting sustainable development. With	
				a top-down implementation strategy	
				adopted, the Board of Directors serves as	
				the highest decision-making body,	
				regularly reviewing progress. The Board	
				of Directors is the highest-level	
				sustainability management organization	
				within the Company. The Chairman	
				serves as the top officer and directs the	
				Office of Secretariat to regularly report	
				the status and results of sustainability	
				projects to the Board of Directors. The	
				Office of Secretariat also assists in	
				collecting international trends in	
				sustainable development and	
				understanding stakeholders' expectations	
				to identify key topics, and then	
				forwarding them to relevant responsible	
				units for implementation.	
			(II)	Supervisory of the Board of Directors:	
		The greenhouse gas inventory and			
		verification work group regularly			
		provides implementation status and plans			
				to the secretariat of the Board of	
				Directors. The Board of Directors' Office	
				of Secretariat regularly reports the results	
				of greenhouse gas inventory and	

				Performance	Deviation and causes
					of deviation from the
					Sustainable
	Promotion items				Development Best
		Yes	No	Summary description	Practice Principles for
					TWSE/TPEx Listed
					Companies
				verification to the Board of Directors.	Companies
				Other promotion groups regularly	
				provide relevant information such as	
				implementation status or certifications	
				obtained to the secretariat of the Board of	
				Directors.	
				Each promotion group is based on the	
				division of labor and responsibilities, and	
				is handled by each organizer in	
1				accordance with its authority.	
				Key significant events communicated	
				with the highest governance unit in 2024	
				included implementation of net-zero	
				emissions tasks for sustainable	
				development (quarterly), implementation	
				status of the Procedures for Ethical	
			Management and Guidelines for		
			Conduct, results of the Board of		
			Directors' performance evaluation, the		
				independent directors' qualification	
				review results, directors' and supervisors'	
				liability insurance coverage status,	
				sustainable development achievements,	
				and implementation status of sustainable	
				development goals (including stakeholder	
				engagement), totaling 11 cases.	
				(III) The secretariat of the Board of Directors	
				is responsible for the following matters:	
				1. Status follow up on various	
				promotional plans.	
				2. Collect the implementation results of	
				each promotion plan.	
				For the relevant governance on the	
				promotion group members, please refer	
				to page 80 of this annual report.	
II.	Does the Company assess	✓		The Company has formulated the "Sustainable	No significant
	the risk of environmental,			Development Best Practice Principles" to	difference
	social, and governance			implement corporate governance, promote the	
	(ESG) issues in relation to			sustainable environment development, and	
	corporate operations based			protect social welfare. The Company has also	
	on the materiality principles			formulated the "Procedures for Handling	
1	and establish policies or			Material Inside Information" and "Procedures	
	strategies in relation to risk			for Ethical Management and Guidelines for	
	management?			Conduct" for the implementation of risk	
	<i>5</i>			management policies.	
		1		1 0 1 · · · · ·	

					Performance	Deviation and causes
						of deviation from the
		Promotion items				Sustainable
		Promotion items	Yes	No	Summary description	Development Best Practice Principles for
						TWSE/TPEx Listed
						Companies
					The risk assessment boundary is based on the	•
					Company, including existing bases in Taiwan	
					and Mainland China. It is also based on the	
					relevance to the operation of the industry and	
					the degree of influence on significant matters	
					where the subsidiaries GEM Electronics (Shanghai) Co., Ltd., GEM Electronics (Hefei)	
					Co., Ltd., and GEM Tech Ltd., Taiwan Branch	
					were included in the scope.	
					For risk assessment on environment, social	
					and corporate governance, please refer to	
					pages 80-82 of this annual report.	
III.		rironmental issues	,			No significant
	(I)	Does the Company have	\checkmark		(I) In line with the spirit of corporate	difference
		an appropriate			environmental protection, the Company	
		environmental			complies with various environmental protection laws and regulations (such as	
		management system established in			the Air Pollution Control Act, Water	
		accordance with its			Pollution Control Act, and Waste	
		industrial			Disposal Act) and has established	
		characteristics?			relevant management measures. Each	
					factory actively implements the ISO	
					14001 standard. In 2024, regarding	
					pollution prevention, we increased patrols	
					for pollution control facilities and	
					established emergency management procedures to avoid environmental	
					pollution during operational anomalies.	
					As for energy and resource conservation,	
					we installed energy-efficient devices,	
					photovoltaic power, waste heat recovery,	
					and reclaimed water reuse facilities to	
					save energy consumption. In waste	
					management, we conducted relevant	
					waste reduction activities, promoted paperless office operations to reduce	
					paper usage, reduced waste electroplating	
					solutions, and reduced the generation of	
					waste empty containers and sludge. In	
					clean production, we adopted an	
					electro-stripping process to reduce the	
					use of chemicals and the generation of	
					waste stripping solutions.	
					All factories of the Company have	
<u> </u>]	obtained ISO14001: 2015 environmental	

			Performance	Deviation and causes
Promotion items	Yes	No	Summary description	of deviation from the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies
(II) Is the Company committed to enhancing the power efficiency and using renewable materials that are with low impact on the environmental impacts?			management system certification. The latest certificate of Shanghai factory is valid from August 17, 2023 to August 16, 2026. The latest certificate of Hefei factory is valid from March 11, 2024 to March 10, 2027. Since 2023, the Company has conducted greenhouse gas inventory in accordance with the ISO14064-1 standard, followed up on the emission reduction effect, and disclosed it accordingly. (II) The Shanghai factory passed energy-saving renovation projects in 2024, reducing energy consumption by 9.9% year-on-year, achieving the Shanghai factory's planned targets. The Hefei factory passed energy-saving renovation projects in 2024, reducing energy consumption by 15.64% year-on-year, achieving 10% of the planned target. The raw materials used by the Company are all in compliance with the European Union's RoHS Directive, and halogen-free restrictions. We have established an integrated system for resource recycling across different platforms on the local government website. It can track material recycling and reuse. It enables us to reduce the burden on the environment through production method optimization, waste reduction, raw material recycling and reuse, and packaging material recycling and sharing. In terms of green manufacturing, we reduce unnecessary waste of resources and seek to develop waste reduction and reuse technologies; in the upstream and downstream of the value chain, we work together to recycle and share packaging materials; in terms of products, we strive to test using recycled materials with low impact on the environment, maximizing circular economic benefits. Create	

			Performance	Deviation and causes
Promotion items	Yes	No	Summary description	of deviation from the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies
			circular value through process raw material recycling, waste reduction technology research and development, and the design and sale of circular products.	
(III) Does the Company assess the present and future potential risks and opportunities of climate change on the Company and take actions to related?	✓		(III) We have incorporated greenhouse gas reduction issues into our risk management process to continue to asset the potential risks and opportunities from climate change for the Company, and proactively implement energy conservation and carbon reduction, greenhouse gas reduction, water saving and other waste management projects. The Company has completed the greenhouse gas inventory in 2023 and 2024 in accordance with the ISO14064 standard, followed up on the emission reduction effect, and disclosed it accordingly. In 2023 and 2024, it will conduct a third-party verification.	om g,
(IV) Did the Company produce statistics on the GHG emissions, water consumption, and total waste in the last two years? Has the Company established policies for GHG reduction, water conservation, and waste management?			(IV) The Company pays attention to the impact of climate change on our operating activities and has established energy management unit to reduce the impact of our operating activities on climate change. GEM Electronics (Shanghai) Co., Ltd., GEM Electronics (Hefei) Co., Ltd., an GEM Tech Ltd., Taiwan Branch verifithe greenhouse gases generated within their operational boundaries from Janu 1 to December 31, 2024. On April 10, 2025, the Greenhouse Gas Verification Opinion Declaration Certificate from DNV Business Assurance China was obtained, with certificate number 00022-2025-GHG-RGC. Group consolidation: Unit: tCO2 Greenhouse gases 2023 2024 Scope 1 240.6585 309.751: Scope 2 33,787.2114 32,442.988	ded ary

			Performa	ance		Deviation and causes
						of deviation from the
						Sustainable
Promotion items	Yes	No	Cumman	y deserintion		Development Best
	res	NO	Summary	y description	l	Practice Principles for
						TWSE/TPEx Listed
				· · · · · · · · · · · · · · · · · · ·		Companies
			Scope 3	5,048.3442	3,019.3510	
			Unit product			
			emissions / NT\$	8.8428	7.6591	
			million revenue			
			Shanghai factory:			
			Unit: tCO2	2022	2024	
			Greenhouse gases	2023	2024	
			Scope 1	100.6711	157.0312 20,253.8237	
			Scope 2	20,810.6434		
			Scope 3 Hefei factory:	2,483.7531	1,094.9542	
			Unit: tCO2			
			Unit: Metric ton			
			Greenhouse gases	2023	2024	
			Scope 1	136.4567	149.3062	
			Scope 2	12,976.5680	12,189.1650	
			Scope 3	2,564.5911	1,892.7469	
			Taiwan Branch:			
			Unit: tCO2			
			Greenhouse gases	2023	2024	
			Scope 1	3.5307	3.4139	
			Scope 2	0	0	
			Scope 3	0	31.6499	
			Group consolidation	1:		
			Unit: Metric ton	<u> </u>		
			Water consumption	2023	2024	
			Total water			
			consumption	108,191	121,562	
			(Shanghai factory) Total water			
			consumption	122,168	124,176	
			(Hefei factory)	122,100	124,170	
			Total water			
			consumption	230,359	245,738	
			Water use intensity	49.8664	52.6145	
			Water intensity = Total w			
			revenue			
			Unit: Metric ton			
			Waste	2023	2024	
			Hazardous waste	2023	2027	
			(Shanghai factory)	74.050	84.450	
			Hazardous waste	169.250	144.693	

			Performance	ce		Deviation and causes	
Promotion items	Yes	No	Summary de	Summary description			
			(Hefei factory)			-	
			Non-hazardous waste (Shanghai factory)	965.071	975.083		
			Non-hazardous waste (Hefei factory)	497.735	466.534		
			Waste intensity	0.386	0.358		
			Waste intensity = Hazardous v	waste volume	/ NT\$ million		
			revenue				
			As shown above, the	ne Compai	ny's unit		
			product carbon emis	-			
			intensity decreased				
			2023, while water in	intensity s	lightly		
			increased.	,· ,	. 1		
			The Company will or relevant measures as				
			energy conservation				
			and waste reduction				
			Greenhouse gas emi		_		
			emission reduction				
			investing in various	s energy-s	aving		
			projects, such as pho	otovoltaic	power		
			generation and wast		•		
			implementing a prod		•		
			in material design a				
			from local suppliers				
			and promoting energand green transports	· ·	production		
			Water conservation		rting with		
			the comprehensive i	-	_		
			water conservation i	-			
			maximizing the effic	iciency of	usable		
			water resources, and		•		
			improvement measu		_		
			introducing a reclain		•		
			wastewater, using re	•			
			process water, and f water-saving equipm		_		
			production.	111011t tO III	cicase water		
			Waste management	t: "Zero w	aste" is the		
			ultimate goal of was				
			strategies are focuse	_			
			waste and promoting	ng waste re	esource		
			recovery. Through s		_		
			measures, such as p	process tec	chnology		

				Performance	Deviation and causes
Promotion items		No		Summary description	of deviation from the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies
				improvements and raw material reduction, waste output is minimized, achieving waste reduction and enhancing utilization rates.	
IV. Social issues (I) Does the Company have the relevant management policies and procedures stipulated in accordance with the relevant laws and regulations and international conventions on human rights? (II) Has the Company established and implemented reasonable employee welfare measures (including remuneration, leave, and other benefits) and appropriately reflected business performance and achievements in the remuneration for employees?			(II)	The Company complies with relevant laws and regulations such as the Labor Standards Act, Labor Contract Law, Employment Service Act and Act of Gender Equality in Employment, and recognizes and follows the "United Nations Universal Declaration of Human Rights", "United Nations Guiding Principles on Business and Human Rights", "United Nations International Labor Organization" and other recognized international human rights principles, as well as respects the protection stipulated in international human rights bills. We have established the RBA-2001RBA System Control Program in accordance with the Responsible Business Alliance (RBA) Code of Conduct. We strive to raise employees' awareness of the Company's internal rules and provide complaint channels to protect their rights and interest as we firmly believe that every and each member of the Company should be treated fairly and respected. There has never been any child labor or forced labor and human rights violations. Employee compensation: The employee remuneration policy is determined based on personal ability, contribution to the Company, performance, professional competitiveness and consideration of the Company's operation results. Article 34.1 of the Articles of Association stipulates that if the Company makes profits in the fiscal year, it shall distribute employee compensation at 5% to 10% of the profit in the fiscal year. Employee compensation will be distributed in stock	No significant difference

			Performance	Deviation and causes
				of deviation from the
				Sustainable
Promotion items	37	NT -	C	Development Best
	Yes	No	Summary description	Practice Principles for
				TWSE/TPEx Listed
				Companies
			or cash in accordance with the employee	
			incentive plan stipulated in Article 11.1	
			of the Articles of Association. The	
			recipients of employee remuneration may	
			include employees of affiliated	
			companies who meet certain conditions.	
			Employee benefits:	
			The Company's Shanghai and Hefei	
			factories have employee canteens,	
			transportation vehicles and employee	
			dormitories.	
			The Company provides various	
			high-quality benefits for employees, such	
			as allowances for production line	
			employees who have obtained	
			professional certificates, housing	
			allowances for non-local employees,	
			regular employee meal subsidies,	
			birthday gift certificates, marriage	
			allowances, maternity allowances, funeral	
			allowances, and regular health checks.	
			The Shanghai factory and the Hefei	
			factory's employees are entitled to annual	
			paid leave according to law. Besides a fixed five-day work week, the	
			employees of the Taiwan company	
			receive four days of paid leave every year	
			who have worked for one year (those	
			who have not completed one year will be	
			given pro rata leave) in addition to the	
			special leave given according to the	
			seniority stipulated in the Labor	
			Standards Act.	
			Achieving equal pay for equal work for	
			both genders, with business performance	
			reflected in employee compensation:	
			The Company adjusts the salary every	
			year according to the market salary level	
			and individual performance to maintain	
			the salary competitiveness. The average	
			salary adjustment in 2024 was 3.67%.	
			[Workplace diversity and equality]	
			The Company is committed to providing	
			employees with a dignified and safe work	
			environment. We ensure diversity in	

			Perform	nance		Deviation and causes
						of deviation from the
						Sustainable
Promotion items	3.7	3 T	C			
	Yes	No	Summa	ary descripti	ion	Practice Principles for
						TWSE/TPEx Listed
				Companies		
			employment, fa			
			and promotion			
			sure that emplo	-	-	
			discrimination,			
			treatment based			
			orientation, rel			
			affiliation, plac			
			any other statu	-	• • •	
			laws. We deve			
					16 individuals	
			with disabilitie			
			individualized			
			accommodation		adjusting	
			working hours			
					d assist them in	
			stable employn	nent.		
			[Employee eth:	nicity indica	ators]	
			Catalana	% of all	% of management	
			Category	employees	level	
			Republic of China	0.45	1.46	
			Nationality of the			
			People's Republic	98.88	98.25	
			of China			
			Foreign	0.67	0.29	
			nationality			
			[Famala divara	ity indicato	ral	
			[Female divers	cator		
			Female employees a		49.55	
			Female employees a			
			Other diversit			
					% of all	
			Catego	ory	employees	
			Persons with disabili	ities	0.90	
				< 30 years old	20.19	
				Age 30-50	74.13	
			Total			
	•		71			

			Performance	Deviation and causes
			- CITOINIMICO	of deviation from the
				Sustainable
Promotion items				Development Best
	Yes	No	Summary description	Practice Principles for
				TWSE/TPEx Listed
				Companies
(III) Does the Company	✓		(III) The Company's safety management	
provide employees with			policy follows the following safety	
a safe and healthy work			management guidelines:	
environment, and			Safety first: establish a safe and harmonious	
provide safety and			working environment to protect the physical	
health education to			and mental health of employees; prevention	
employees regularly?			first: comply with the laws and regulations,	
			eliminate violations, and prevent injuries and	
			health damages; participate in consultation:	
			safe is the responsibility for everyone in	
			production and it is ensured with civilized,	
			smooth and good internal and external	
			communication mechanism; continuous improvement: improve the work environment	
			and attitude, and continuously enhance the	
			corporate culture.	
			In 2024, the Shanghai factory had 11 and the	
			Hefei factory had ten occupational accidents,	
			totaling 21, accounting for 1.06% of the total	
			number of employees at the end of the year.	
			The Company is committed to ensuring the	
			safety and health of employees, and is striving	
			to achieve zero work-related injuries.	
			After a thorough review of the improvement	
			measures, the Company immediately upgraded	
			the equipment software, installed anti-collision	
			strips on equipment, and reiterated the	
			Company's safety and protection of life	
			clauses to ensure the safety of our employees	
			at work. To protect workers from hermful substances in	
			To protect workers from harmful substances in the workplace and provide them with a healthy	
			and comfortable work environment, the	
			Company performs monitoring tests of the	
			work environment once per year to gradually	
			understand workers' exposure to relevant	
			risks.	
			Occupational safety auditing:	
			The Company's EHS Department is	
			responsible for implementing an occupational	
			safety work plan. The task force performs	
			audits as planned and prepares an	
			improvement report on issues identified for	
			each unit to make improvements, and reviews	
			the defects at relevant meetings based on the	

			Performan	nce	Deviation and causes
				of deviation from the	
				Sustainable	
Promotion items			~		Development Best
	Yes	No	Summary	description	Practice Principles for
					TWSE/TPEx Listed
					Companies
			improvement suggestio	ons.	
			The Shanghai factory's occu		
			Standardized safety	At least once per year	
			combined inspection		
			Professional safety	At least once per	
			inspection	quarter	
			Management monthly	At least once per	
			inspection	month	
			Team inspection	3 times per shift	
				(before, during, after	
				shift)	
			Security Team's patrol	3 times per shift	
			Unscheduled or	Depending on risks	
			construction site	and construction	
			inspection	situation	
			The Hefei factory's occupat	tional safety auditing:	
			Safety and Environment	Once per week	
			Team		
			Joint patrol by safety	Once per month	
			management personnel		
			of each department	T	
			Patrol team led by	Twice per week	
			management	Fig. 1 as int a start form	
			Security team's patrol	Fixed-point patrol four	
			In an action lad by footom.	times per day	
			Inspection led by factory	Total of 4 times per	
			director	year, once per quarter	
			Unscheduled or	on average Depending on risks	
			construction site	and construction	
			inspection	situation	
			The Company's verific		
			The Company's Shangh		
			factory have passed ISO		1
			the local government's		
			verification.	J 1	
			The latest certificate of	Shanghai factory is	
			valid from July 21, 202		
			The latest certificate of	<u> </u>	
			from April 3, 2024 to A	•	
			In 2024, there were no	<u>=</u>	
			Company's Shanghai a		
	<u> </u>	1			

			Perform	nance	Deviation and causes
					of deviation from the
					Sustainable
Promotion items	3 7	ът	C	1	Development Best
	Yes	No	Summai	ry description	Practice Principles for
					TWSE/TPEx Listed
					Companies
(IV) Does the Company have	✓		` '	stablishes education and	
an effective career				very year according to the	
capacity development			needs of the em		
training program			_	luding new employee	
established for the				fessional continuous	
employees?			,	al continuous education	
				countants and safety	
			_	inistrators, etc.) where	
				enhance their professional rticipating in internal and	
				on and training courses.	
				al number of the Shanghai	
				g hours was 5,286, and	
			the Hefei factor	_	
				of education and training	
			in the Hefei fact	_	
			Training program	Description	
			Continuing	Objective: To meet accounting	
			education for	professionals' needs for	
			professionals	continuous knowledge updates	
				and professionalism	
				improvement.	
				Participants: Accounting	
				professionals	
				Total training hours at the	
				Excellence Academy in 2024: 20	
				hours/person.	
				Training focus: Accounting	
				professionals are required to	
				complete no less than 30 credit	
				hours in required subjects and no	
				less than 60 credit hours in professional subjects.	
				Continuing education for	
				accounting professionals mainly	
				includes online continuing	
				education, face-to-face training at	
				continuing education institutions,	
				continuing education can be accumulated.	
			74		

			Perform	Deviation and causes				
					Sustainable			
Promotion items	Yes	No	Cummor	ny description	Development Best			
	res	NO	Summar	ry description	Practice Principles for			
					TWSE/TPEx Listed			
					Companies			
			Professional training	Description				
			program					
			High-Altitude	Four certifications are secured for				
			Installation, Repair	this course offered in 2024. The				
			or Maintenance, and	training objectives are as follows:				
			Dismantling	To enable employees to				
			Operations	understand the safety				
				regulations and standards for				
				high-altitude operations;				
				2. To learn the correct				
				installation and dismantling				
				methods and operating				
				procedures;				
				3. To learn how to use safety				
				equipment and tools;				
				4. To be familiar with				
				emergency handling measures				
				at high-altitude sites;				
				5. To improve collaboration and				
				communication skills between				
				employees.				
			Employee	A total of four employees were				
			participation	trained in the "High-Altitude				
				Installation, Repair or				
				Maintenance, and Dismantling				
				Operations" course, with a total				
				of 96 training hours.				
			Professional training	Description				
			_	Description				
			program Occupational health	Through the occupational health				
			management	management personnel education				
			personnel education	course, employees are trained to				
			personner education	learn the occupational hazard				
				identification, prevention, and				
				response methods. To raise				
				employees' awareness of				
				occupational health and enhance				
				their self-protection awareness.				
				To improve employees'				
				knowledge of occupational health				
				laws and regulations. To enhance				
				the Company's occupational				
				health management capabilities				
			75					

			ormance Deviation and causes	
				of deviation from the Sustainable
Promotion items	Yes	No	Sum	mary description Development Best Practice Principles for TWSE/TPEx Listed Companies
				and reduce occupational hazard
				risks. Occupational health
				management personnel education
				and training courses:
				Basic knowledge of
				occupational health.
				2. Occupational hazard
				identification and assessment.
				Occupational disease prevention and control.
				4. Occupational health laws and
				regulations.
				5. Occupational health
				emergency response.
				6. Correct use and maintenance
				of personal protective
				equipment.
				7. Corporate occupational health
			Employee	management measures.
			Employee participation	Five employees obtained certification, with a total of 42
			participation	training hours.
				100000000000000000000000000000000000000
			Professional	Description
			training program	
			Certified Interna Auditor (CIA)	professional capabilities and
			Audioi (CIA)	ensure the effectiveness and
				compliance of the Company's
				internal control system.
			Employee	Total training hours for the
			participation	internal audit training program
				reached 40 hours.
			-	tion of education and training any's Taiwan Branch in the rs:
				pervisor Accountant Auditor
			Participants ed	ucation education education
			and	training and training and training
			2023	15 10 4
			2024	11 7 4
			7.6	

			Performance	Deviation and causes
Promotion items	Yes	No	Summary description	of deviation from the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies
(V) Does the Company comply with the related laws and regulations and international standards regarding the customer health and safety, customer privacy, marking communication, and labeling of its products and services and establish policies to protect the rights and interests of customers and procedures for grievances?			(V) During the R&D process, the Company considers product safety, develops safe products, and provides customers with material safety data sheets (MSDS) and hazardous substance testing reports to ensure their health and safety; We sign non-disclosure agreements with customers to protect their privacy. The Company is an original equipment manufacturer (OEM) and abides by the customer identification principle. The Company abides by applicable laws and regulations, formulates customer complaint handling procedures and rules, and relevant departments communicate with customers and solve their complaints in real time, to safeguard their rights and interest. The Company has established a Customer Service Department. It proactively conducts customer satisfaction surveys per year to confirm the implementation of various customer policies, accept and handle customer complaints, and assist front-line business colleagues to handle customer complaint cases and do a good job in protecting customer rights and interests.	
(VI) Has the Company established policies for management to request suppliers to comply with the relevant laws and regulations of environmental protection, occupational safety and health, and labor human rights? Does the Company keep track on the implementation of such policies?			(VI) The Company has established the supplier management procedures to request suppliers to abide by applicable rules of environmental protection, occupational safety and health, and workers' human rights and signed a contract with them, specifying the provision that in the case of a breach of contract, the Company may terminate or revoke the contract at any time. The Company adopts the Supplier Social Responsibility Assessment Form to evaluate each supplier's implementation of measures for environmental protection, occupational safety and health, and workers' human rights. If any problem is	

			Deviation and causes	
			Performance	of deviation from the
				Sustainable
Promotion items			~	Development Best
	Yes	No	Summary description	Practice Principles for
				TWSE/TPEx Listed
				Companies
			discovered, a given supplier should	
			correct it immediately and make	
			continuous improvement.	
			Implementation status:	
			Environmental protection, occupational	
			safety and health, and labor human right	s
			requirements for suppliers are defined in	
			<rba-2001>. These requirements,</rba-2001>	
			along with new supplier/new material	
			evaluation process and supplier	
			management specifications, are conveye	d
			to suppliers. Suppliers are required to	
			complete self-assessment questionnaires	,
			and their compliance is monitored	
			through regular on-site audits. In	
			accordance with the Company's product	
			applications, suppliers are required to	
			obtain ISO 9001, ISO 14001, and IATF	
			16949 certifications. In addition, due	
			diligence on conflict minerals has been	
			completed for all suppliers.	
			The current percentage of suppliers to	
			whom anti-corruption policies have been	1
			conveyed has reached 85%.	
			In 2024, a total of 47 evaluated suppliers	3
			(all suppliers included in IQC control)	
			were included in the evaluation.	_
			Evaluation Number of	
			level Attribute suppliers	
			A Excellent supplier 27	
			B Good supplier 20	
			C Qualified supplier 0	
			D Unqualified supplier 0	

				Performance	Deviation and causes
					of deviation from the
					Sustainable
	Promotion items	Yes	No	Summary description	Development Best
		168	110	Summary description	Practice Principles for
					TWSE/TPEx Listed
					Companies
V.	Did the Company, following			The Company has not yet completed the	No significant
	internationally recognized		✓	preparation of the 2024 Sustainability Report	difference
	guidelines, prepare and			(expected to be completed before the end of	
	publish reports such as its			August 2025), but has formulated a Corporate	
	sustainable environment			Social Responsibility Best Practice Principles,	
	report to disclose			and will prepare it in due course in the future	
	non-financial information of			considering international trends and market	
	the Company? Did the			changes.	
	Company apply for				
	assurance or guarantee of				
	such reports to a third-party				
	certification body?				

- VI. If the Company has established the corporate social responsibility principles based on "the Corporate Social Responsibility Best-Practice Principles for TWSE/TPEx Listed Companies," please describe any discrepancy between the principles and their implementation:

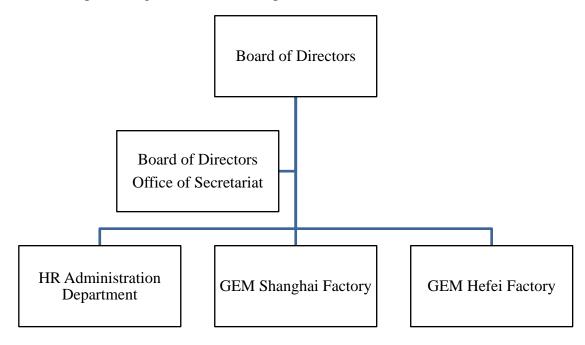
 The Company has formulated a Sustainable Development Best Practice Principles, and operates in accordance with the norms of the "Sustainable Development Best Practice Principles for TWSE/TPEx
- VII. Other important information for the implementation of sustainable development:

 The Company implements various environmental protection policies, strives to raise the awareness of environmental protection and social responsibility of all employees, and ensures that the products comply with environmental protection regulations.

Listed Companies".

The Company's promotion of sustainable development:

I. Framework for promoting sustainable development:



II. Promoting sustainable development governance:

- 1. Secretariat Office of the Board of Directors: Promote the functions of the Board of Directors and implement compliance with laws and regulations in line with the trend of corporate governance.
- 2. Human Resources Administration Department: Implement labor-management communication, employee health and safety.
- 3. GEM Electronics (Shanghai) and GEM Electronics (Hefei): Improve supply chain management, provide customer service, improve product quality and safety, greenhouse gas emissions and waste management, and assess the impact of climate change.

III. Promote sustainable development risk assessment:

Issues	Risk assessment	Risk management strategies and measures
Environment	Environmental protection Climate change	 The Company strives to save energy and reduce carbon emissions, and regularly conducts greenhouse gas inventory every year, with the goal to reduce carbon dioxide emissions per each production unit year by year. By implementing a standardized safety management cycle, we can effectively reduce pollution emissions and address environmental problems. The Company's main markets are the United States, the European Union, and Asia; such regions require products to be in compliance with environmental protection regulations. Thus, the Company's factories have obtained

Issues	Risk assessment	Risk management strategies and measures
		ISO14001 environmental system management certification. 3. The Company has adopted the ISO14064 standard since 2023 and conducted inventories of greenhouse gas emissions according to the ISO14064-1 standard to monitor the impact facing the Company's operations. We will continue to implement carbon reduction measures according to the carbon inventory results. At present, two factories sites have partially adopted photovoltaic power to reduce carbon emissions. 4. We will draw up an annual internal audit plan to audit the Company's compliance with the applicable environmental laws and regulations and audit each operating process to see if it is in compliance with the regulations.
Society	Workplace safety Employee recruitment and training	 All factories of the Company passed the ISO45001 occupational health and safety management system verification. We regularly hold firefighting exercises and offer occupational safety training per year to train employees' ability to respond to emergencies and manage their own safety.
	Product safety	All the Company's products are in compliance with various laws and regulations promulgated by the government and the EU RoHS Directive without containing any hazardous substances. Meanwhile, to ensure the quality of our customer service, we have set up a customer service hotline and website and regularly conduct customer service satisfaction surveys per year to enhance the partnerships with our customers. To transfer commodity liability risks, reduce property losses, and improve product safety, the Company has purchased product liability insurance.
Corporate governance	Socioeconomic and legal compliance	Through the establishment of a governance organization and the implementation of an internal control mechanism, the Company ensures that all personnel and operating procedures comply with relevant laws and regulations.
	Strengthen the functions of directors	Plan relevant training and provide the latest regulations for directors. In addition, director liability insurance is provided for directors to protect them from lawsuits or claims.

Issues	Risk assessment	Risk management strategies and measures
	Stakeholder communication	Establish various communication channels, communicate, and reduce opposition and
		misunderstanding. Establish an investor mailbox, which will be handled and responded to by the spokesperson.

${\bf Climate\text{-}related\ information\ for\ TWSE/TPEx\ listed\ companies:}$

1. Implementation of climate-related information

Item			Perform	ance		
Describe the board's and management's oversight and governance of climate-related risks and opportunities.	The Board of Directors is the top governance unit on climate change issues and responsible for supervising and deciding on the Company's climate change governance work. The Chairman and the President are responsible for ensuring that climate change-related issues and relevant risks and opportunities are reported to the board in a timely manner.					
2. Describe the climate-related risks and opportunities the organization has identified over the short, medium, and long term.	organizationa	al climate res	mal and financial isilience. Short-terrive years, and lor Medium-term Transition to low-carbon/plastic reduction technologies.	m is defined	d as within th	ree years,
	Physical risk	Extreme changes in climate patterns leading to increased natural disasters.	Supply chain disruptions.	Average climate rise.	Impact on production, decrease in operating revenue.	actions. Establishing a sustainable supply chain management mechanism.

Item			Perfo	rmance				
	Opportunity	R&D and	Improving	Enhancing	Increase	Continuously		
		innovation	resource	corporate	fundraising	investing in the		
		of new	utilization	reputation.	possibilities	R&D of		
		low-carbon	efficiency.	•	and	low-carbon		
		products			lowering	products.		
		and			capital	Strengthening		
		services.			costs.	corporate		
						governance.		
3. Describe the financial impact of extreme climate events and transitions.	Please refer the table of I		ion medium-ter	m risks and pl	nysical short			
4. Describe how processes for	The Compar	ny's Board	of Directors is	s responsible	for reviewir	ng internal risk		
identifying, assessing, and	management	policies, fra	meworks, syste	ems, and regul	ations, as we	ell as significant		
managing climate-related	risk events an	nd response	measures.					
risks are integrated into the	The Compan	y's risk man	agement proces	ss is as follows	3:			
company's overall risk	Managemen	nt process	Content					
management.	Risk identif	rication	Identify and	l list potential	risks based o	on past		
			experience	and external ir	formation.			
	Risk analys	is	Analyze the	e frequency an	d extent of lo	osses		
		for the identified risk factors through						
	Risk evaluation and response		practical experience and scenario simulation					
			analysis.					
			Classify the loss frequency and extent					
			analyzed for risks and determine the level of					
				risk. Countermeasures against risks include				
		risk retention and risk transfer.						
	Risk monito	sk monitoring Each responsible unit is responsible for risk						
			_	nt and reports t		the		
			•	irectors regula				
5. Description of the scenario	We have not	yet perform	ed a TCFD sce	nario analysis.				
analysis used to assess								
resilience to climate change								
risks, including the critical								
input parameters, assumptions								
and considerations, analytical								
choices, and major financial								
impact.6. Describe the content, and the	We have not	vot porfor	ad ralazione tra	eition plan ===	k nagana m a	<u> </u>		
indicators and goals used to	we have not	yet perform	ed relevant trar	ізіноп ріап f18	k assessmen	ι.		
identify and manage physical								
risk and transition risk for any								
transition plan for managing								
climate-related risks.								
7. If internal carbon pricing is	We have not	vet impleme	ented carbon pr	ricing				
used as a planning tool, the	,, o nave not	, ce impieme	ca caroon pr					
pricing basis should be stated.								
8. For any climate-related goals	We have not	vet set clim	ate-related targ	ets.				
set, the scope of activities,	Jimyo not	, at set emm	1014104 1415					
scope of greenhouse gas								
emissions, planning schedule,								
chinostono, pianining schedule,	I							

Item	Performance
annual progress and other	
information should be stated;	
if carbon offsets or renewable	
energy certificates (RECs) are	
used for the relevant goals, the	
source and quantity of carbon	
reduction credits or the	
quantity of RECs should be	
stated.	
9. Greenhouse gas inventory and	See Tables 1-1 and 1-2 below.
assurance as well as reduction	
targets, strategies, and specific	
action plans.	

1-1. Greenhouse gas inventory and assurance in the most recent two years

1-1-1 Greenhouse gas inventory

Describe the greenhouse gas emissions (tCO2e), intensity (tCO2e/ NT\$ million revenue), and data coverage for the most recent two years.

The organizational boundaries for the Company's 2023 and 2024 greenhouse gas inventories include the Company and all its subsidiaries.

Greenhouse gas emission intensity is calculated based on millions of NTD in revenue. Revenue for 2023 and 2024 was NT\$4,418.989 million and NT\$4,670.539 million, respectively.

	Total emissions in	Intensity in 2023	Total emissions in	Intensity in 2024
	2023	(tCO2e/NT\$	2024	(tCO2e/NT\$
	(tCO2 _e)	million revenue)	(tCO2 _e)	million revenue)
Scope 1	240.6585	0.0545	309.7513	0.0663
Scope 2	33,787.2114	7.6459	32,442.9887	6.9463
Scope 3	5,048.3442	1.1424	3,019.3510	0.6465

1-1-2 Greenhouse gas assurance:

Describe the assurance status for the most recent two years up to the annual report publication date, including the scope of assurance, assurance body, assurance standards, and assurance opinion.

The verification scope for the Company's 2023 and 2024 greenhouse gas information includes GEM Electronics (Shanghai) Co., Ltd., GEM Electronics (Hefei) Co, Ltd., and GEM Tech Ltd., Taiwan Branch. Third-party verification was conducted by DNV Business Assurance China in accordance with ISO 14066:2023, ISO 14065:2020, and ISO 14064-3:2019 standards. The verification opinions were all unqualified assurance results.

1-2. Greenhouse gas reduction targets, strategies, and specific action plans

State the greenhouse gas reduction baseline year and the data thereof, reduction targets, strategies, specific action plans, and achievement of reduction targets.

The Company's paid-in capital has not reached NT\$5 billion. According to the FSC's Letter Gin-Guan-Zheng-Qian No. 11103849344, the disclosure of inventory information should be completed by 2027 and the disclosure of assurance information by 2029. Therefore, there was no relevant plan for this year.

(VI) Performance in ethical corporate management inconsistency with the "Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies"

			Actual governance			Variation from the
	Assessment items	Yes	No		Summary description	Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies and the reasons
I.	Business Integrity Policy and action plans (I) Has the Company established policies for ethical corporate management approved by the board of directors and stated such policies and practices in its regulations and external documents and in the commitment made by the board of directors and senior management to actively implement such policies? (II) Has the Company established an assessment mechanism of risk from unethical behavior to regularly analyze and assess business activities with higher risk of involvement in unethical behavior and preventive programs for unethical behaviors containing at least the preventive measures stated in paragraph 2, Article 7 of the "Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies"? (III) Has the Company	*		(II)	The Company has formulated the "Ethical Corporate Management Best Practice Principles" and "Procedures for Ethical Management and Guidelines for Conduct", and the Board of Directors and senior management shall follow these regulations. And it will be clearly stated on the Company's website (http://www.gemservices.com) under Investors/Company Regulations and the MOPS. The Company has formulated the "Procedures for Ethical Management and Guidelines for Conduct", which are based on preventive measures in accordance with the subparagraph of Paragraph 2, Article 7 of the "Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies". It requires implementations for all relevant units.	Consistent with the "Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies"
	established in the preventive programs the operating procedures for unethical behavior prevention, penalties and grievance systems of breaching the guidelines				"Procedures for Ethical Management and Guidelines for Conduct" to define the plan to prevent unethical behaviors, including procedures, guidelines, punishment and complaint systems for violations. Take preventive	

			Actua	l governance	Variation from the
Assessment items		No		ummary description	Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies and the reasons
for conduct, and implemented and periodically review them?				res for business activities aigher risks of ethical acts.	
II. Proper enforcement of business integrity (I) Does the Company have the integrity of the trade counterparty assessed and with the code of integrity expressed in the contract signed? (II) Has the Company established a dedicated (concurrent) unit to implement ethical corporate management under Board of Directors and report regularly (at least once a year) to BOD the status of implementation and supervision of ethical management policy and preventive programs of unethical behavior?			(I) The Country country country country are respondent to the Body country country and respondent the Body country cou	company regularly evaluates nical record of the erparty. It also requires liance with ethical gement to be included in the of the contract when it signs ract with others to prevent ical conduct. Company has designated the erof Secretariat as a full-time or promote corporate ethical gement. This unit is asible for promoting the o's ethical management, corruption, anti-bribery, and compliance matters, and so its implementation status to pard of Directors regularly a year). The most recent to the board was on mber 11, 2024. The ishment, amendment, or ion of the Company's cal Corporate Management Practice Principles" shall be eved by the Board of Directors reported to the shareholders' and the company's prevention of the Company's prevention ethical conduct, ensuring the mentation of the ethical gement policy. The Company's prevention of thical conduct, ensuring the mentation of the ethical gement policy. The company's signed the Integrity Letter. (as of the end of October)	3

	Actual governance				Variation from the
Assessment items	Yes	No		mmary description	Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies and the reasons
			Orientation training:	 ◆ The Company promotes its ethical management policy to suppliers and requests their cooperation when placing purchase orders. 2,113 employees participated in annual ethical management education and training. (as of the end of 	
(III) Does the Company have developed policies to prevent conflicts of interest, provided adequate channel for communication, and substantiated the policies?	→		Ethical Guideli requires juristic director respect director aspects relation meeting likely to	October) Employees sign the Employee Integrity Commitment Letter upon joining the Company (100%). Directors and senior managers sign the Statement of Ethical Management upon taking office. Continuous promotion of the ethical management policy to convey the importance of integrity. Whistleblowing system: Emails for reporting illegal and unethical conduct and grievances No reports by whistleblowers were received in 2024. Empany's "Procedures for Management and nes for Conduct" clearly at that if any director or a person represented by a ris an interested party with to any agenda item, the shall state the important of the interested party ship at the respective g. When the relationship is prejudice the interests of mpany, the director may not	
			particip on that shall en discussi	ate in discussion or voting agenda item, and further, ter recusal during ion and voting on that item; mployee or the	

			Actual governance	Variation from the
Assessment items	Yes	No	Summary description	Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies and the reasons
(IV) Has the Company established an effective accounting system and an internal control system for the internal audit unit to establish related audit programs based on the results of risk assessment of involvement in unethical behavior to audit and prevent the compliance with the preventive programs of unethical behavior or hire a CPA to perform the audit? (V) Has the Company organized corporate management internal and external education and training programs on a regular basis?	✓		representative of juristic person have a conflict of interest, relevant matters must be reported to both the immediate supervisor and Secretariat of the Board of Directors, and the immediate supervisor should provide appropriate guidance. (IV) The Company has established an accounting system and internal control policies based on the implementation of ethical management, and the effectiveness of the operation is regularly reviewed by CPA and internal auditors. (V) Regarding the 2024 internal education and training on ethical management issues offered by the Company, the Shanghai factory had a total of 1,292 person-times with a total of 1,292 hours and the Hefei factory had 852 person-times with a total of 641 hours.	
III. The operations of the Company's Report System (I) Does the Company have a specific report and reward system stipulated, a convenient report channel established and a responsible staff designated to handle the individual being reported?	✓		(I) The Company incorporates ethical management to employee performance evaluations and human resources policy, establishes clear and effective systems for rewards, penalties, and complaints, and provides legitimate reporting channels. If any personnel of the Company seriously violates ethical conduct, the Company shall dismiss the personnel from his or her position	Consistent with the "Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies"

Assessment items Yes No Summary description or terminate his or her employment in accordance with applicable laws and regulations or the personnel policy and procedures of the Company. The Company has designated the Secretariat as the responsible unit and has announced the whistleblower mailbox on the Company's website. Whistleblowing channel information is as follows: 1. Whistleblowing channel information is as follows: 1. Whistleblowing postine: (02)2248-0680 2. Whistleblowing postine: (02)2248-0680 2. Whistleblowing mail: Audit. Committee@emservices.com (II) Has the Company established standard operating procedures for investigation was completed, and related confidentiality mechanisms? (II) The Company has established standard investigation and handling procedures for reported matters, and properly keep and manage the reports confidentially during the investigation process. Acceptance principles: Whistleblower's name (anonymous reports are also accepted), mailing address, phone number, and email. 2. The name of the accused or other information sufficient to identify the accused. 3. Specific evidence available for investigation. The Company's relevant personnel handling whistleblower's identity and the report content confidential. The Company also undertakes to protect whistleblowers from improper treatment due to their whistleblowering. Investigation procedures and time				Actual governance	Variation from the
in accordance with applicable laws and regulations or the personnel policy and procedures of the Company. The Company has designated the Secretariat as the responsible unit and has announced the whistleblower mailbox on the Company's website. Whistleblowing channel information is as follows: 1. Whistleblowing hottine: (102)2248-0680 2. Whistleblowing email: Audit, Committee@gemservices.com (II) The Company has established standard operating procedures for investigating reported events, follow-up measures to be taken after the investigation was completed, and related confidentiality mechanisms? (III) The Company has established standard investigation and handling procedures for reported matters, and properly keep and manage the reports confidentially during the investigation process. Acceptance principles: Whistleblowers should provide at least the following information: 1. The whistleblower's name (anonymous reports are also accepted), mailing address, phone number, and email. 2. The name of the accused or other information sufficient to identify the accused or other information in the provide and the provide and provide and provide and provide and provide and provide and provid	Assessment items	Yes	No	Summary description	Management Best Practice Principles for TWSE/TPEx Listed Companies
	established standard operating procedures for investigating reported events, follow-up measures to be taken after the investigation was completed, and related confidentiality	✓		in accordance with applicable laws and regulations or the personnel policy and procedures of the Company. The Company has designated the Secretariat as the responsible unit and has announced the whistleblower mailbox on the Company's website. Whistleblowing channel information is as follows: 1. Whistleblowing hotline: (02)2248-0680 2. Whistleblowing email: Audit_Committee@gemservices.com (II) The Company has established standard investigation and handling procedures for reported matters, and properly keep and manage the reports confidentially during the investigation process. Acceptance principles: Whistleblowers should provide at least the following information: 1. The whistleblower's name (anonymous reports are also accepted), mailing address, phone number, and email. 2. The name of the accused or other information sufficient to identify the accused. 3. Specific evidence available for investigation. The Company's relevant personnel handling whistleblowing matters shall make a written statement to keep the whistleblower's identity and the report content confidential. The Company also undertakes to protect whistleblowers from improper treatment due to their whistleblowing.	

	Actual governance			Variation from the
Assessment items	Yes	No	Summary description	Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies and the reasons
			limits: 1. Whistleblowing matters involving general employees shall be reported to the department head. Whistleblowing matters involving directors or senior management shall be reported to independent directors. 2. The responsible unit of the Company and the supervisor or personnel to whom the report is submitted in the preceding paragraph shall immediately investigate the relevant facts. If necessary, the legal compliance or other relevant departments shall provide assistance. 3. If it is confirmed that the accused has indeed violated relevant laws or the Company's ethical management policy and regulations, the accused shall be immediately required to cease the relevant conduct, while appropriate actions shall be taken. If necessary, the matter shall be reported to the competent authorities or referred to the judicial authorities for investigation, or legal proceedings shall be initiated to claim damages to protect the Company's reputation and rights. 4. Written records of report acceptance, the investigation process, and the investigation results shall be kept and retained for five years, and such retention may be in electronic form. Before the expiration of the retention period, if litigation related to the report content occurs, the relevant information	

			Actual governance	Variation from the	
Assessment items		No	Summary description	Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies and the reasons	
(III) Has the Company taken proper measures to protect the whistle-blowers from suffering any consequence of reporting an incident?	>		shall continue to be retained until the conclusion of the litigation. 5. If the matter reported is verified to be true, the relevant units of the Company shall be responsible for reviewing the relevant internal control systems and operating procedures and proposing improvement measures to prevent the recurrence of the same conduct. 6. The responsible unit of the Company shall report the matter reported, its handling method, and subsequent review and improvement measures to the Board of Directors. (III) The Company encourages employees to report unethical conducts and fulfill its duty of protecting the whistleblower that retaliation or victimisation of whistleblowers will not happen.		
IV. Enhanced information disclosure Does the Company have the contents of corporate management and its implementation disclosed on the website and MOPS?	√		The "Procedures for Ethical Management and Guidelines for Conduct" have been announced and disclosed on the MOPS and Company website.	Consistent with the "Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies"	
W. Where a Company has worked Ethical Corporate Management Guiding Principles in accordance with the "Corporate Social Responsibility Best Practice Principles for TWSE/TPEx Listed Companies", please expressly elaborate on the differential gap between the substantial performance and the Practice Principle:					

The Company has formulated the "Procedures for Ethical Management and Guidelines for Conduct", which are based on preventive measures in accordance with the "Ethical Corporate Management Best

Practice Principles for TWSE/TPEx Listed Companies". There is no significant difference.

			Actual governance	Variation from the
Assessment items				Ethical Corporate Management Best
	Yes	No	Summary description	Practice Principles for TWSE/TPEx
				Listed Companies and the reasons

VI. Other vital information that helps to understand the practice of business integrity of the Company (e.g., the review and revision of the best-practice principles of the Company in business integrity).

When the Company conduct business with suppliers, it upheld and advocate the ethical principle to suppliers. In addition, the Company will promote in relevant meetings or employee education and training from time to time to establish an ethical corporate culture. We have also established the "Ethical Corporate Management Best Practice Principles" for compliance and implement ethical management measures and a whistleblowing system. Thus, these operations were effectively implemented throughout the year, and no significant integrity violations or whistleblowing cases occurred.

- (VII) Any other material information that would afford a better understanding of the status of the Company's implementation of corporate governance
 - 1. The Company has established "Procedures for Handling Material Inside Information" as the basis for the Company's internal material information handling and disclosure mechanism for directors, managers and all employees to follow.
 - We continue to invest resources to strengthen corporate governance operations. On the Company's website, a corporate governance section is set up to explain the Company's corporate governance situation, with relevant corporate governance regulations for inquiry and download, and promptly disclose material information and regularly hold investor conferences.
 - 3. The Company regularly arranges senior executives to participate in corporate governance training courses, and the progress of the training is as follows:

Title	Name	Date	Organizer	Course name	Training hours
Senior Manager of Finance Department	Jui-Ping ,Wang	June 24, 2024	Deloitte & Touche	The First Year of IFRS Sustainability Disclosure Standards - Analysis of International IFRS Sustainability Disclosure Standards and Corporate Response Strategies	3 hours
Senior Manager of Finance Department	Jui-Ping ,Wang	July 30, 2024	Taipei Exchange (TPEx)	2024 Sustainability Information Management Internal Control System Awareness-Raising Conference	3 hours
Senior Manager of Finance Department	Jui-Ping ,Wang	September 6, 2024	Taiwan Stock Exchange	2024 Insider Trading Prevention Seminar	3 hours
Senior Manager of Finance Department	Jui-Ping ,Wang	October 25, 2024	Taiwan Stock Exchange	2024 Insider Equity Trading Legal Compliance Seminar	3 hours
Business Integration Department/ Senior Manager	Chun-Ching, Wu	October 25, 2024	Taiwan Stock Exchange	2024 Insider Equity Trading Legal Compliance Seminar	3 hours
Senior Manager of Finance Department	Jui-Ping ,Wang	November 26, 2024	Securities and Futures Institute	2024 Sustainability Report Preparation and Production Function Awareness-Raising Conference	3 hours

(VIII) Hands-on performance in the internal control policies

1. Internal Control Statement

Please visit the MOPS.

[Website: https://mops.twse.com.tw > Single Company > Corporate Governance > Corporate Regulations > Internal Control / Announcement of Statement of Internal Control], enter the year and company code to query the announcement of the Statement of Internal Control.

2. Audit of the internal control policies by CPA shall disclose the accountant's review report

Not Applicable.

- (IX) In the latest year and up to the publication date of the annual report, board and the shareholders' meeting had resolved significant decisions
 - 1. Important resolutions and implementation of the shareholders' meeting

Data	Тоше	Cionificant decisions resolved	Performance
Date	Term	Significant decisions resolved	
May 27, 2024	General meeting of shareholders	1. Approved the 2023 Consolidated Business Report and Consolidated Financial Statements.	1. The resolution was approved.
		2. Approved the 2023 earnings distribution proposal.	 2. The resolution was approved that the Chairman was delegated to set June 5, 2024 as the ex-dividend record date and June 17, 2024 as the payout date in accordance with the Company's Articles of Incorporation. (Cash dividend of NT\$3.5 per share). 3. List of newly elected directors
		3. Re-election of directors of the Company.	of the 6th term: Director: Chu-Liang, Cheng; Wen-Hsing, Huang; Tay-Jen, Chen; Wei-Chung, Pan; Representative of a juristic person of Elite Advanced Laser Corporation: Tien-Tseng, Sung; Shu, Ye; Wen-Chen, Huang; Chun-Chi, Yang; Chi-Yu, Yang.
		4. Proposal to lift the	4. Resolution results have been
		non-compete restrictions for	made.
		newly elected directors.	

2. Significant decisions resolved in board meeting

Date (period)	Significant decisions resolved
March 12, 2024	1. Proposal for the 2023 employee compensation
15th meeting of the	provided in accordance with the Articles of
5th Board of	Association.
Directors	2. [Proposal from Remuneration Committee]
	Appropriate the 2023 director compensation in
	accordance with Article 34.1 of Association.
	3. [Proposal from Audit Committee] 2023 annual
	consolidated business report and consolidated
	financial report. 4. [Proposal from Audit Committee] The Company's
	4. [Proposal from Audit Committee] The Company's 2023 earnings distribution with cash dividend.
	5. [Proposal from Audit Committee] The Company's
	2023 earnings distribution table.
	6. [Proposal from Audit Committee] 2023 annual
	internal control policies effectiveness assessment and
	declaration of internal control policies.
	7. [Proposal from Audit Committee] Proposal to amend
	the Internal Control System.
	8. Proposal to amend the "Rules of the Procedure for
	Board of Directors Meetings".
	9. Proposal to amend the "Audit Committee Charter
	Procedures".
	10. Re-election of directors of the Company.
	11. Proposal to lift the non-competition restrictions for
	newly elected directors.
	12. Proposal to nominate and review the list of director
	and independent director candidates. 13. Proposal to convene the 2024 general meeting of
	shareholders.
	14. [Proposal from Remuneration Committee] Salary
	adjustment proposal of the Company's managers.
May 16, 2024	1. The Company's 2023 CFC Financial Report.
16th meeting of the	2. [Proposal from Audit Committee] The Company's
5th Board of	consolidated financial report for the first quarter of
Directors	2024.
	3. [Proposal from Remuneration Committee]
	Distribution proposal for the 2023 manager
	compensation.
	4. [Proposal from Remuneration Committee] Proposal
M 07 0004	for the 2023 Directors' Remuneration Distribution.
May 27, 2024	1. Election of the Chairman of the Company.
1st meeting of the 6th Board of	2. Election of the Vice Chairman of the Company.
Directors	3. Appointment of the 4th Audit Committee members of the Company.
Directors	4. Appointment of the 4th Remuneration Committee
	members of the Company.
	members of the company.

Date (period)	Significant decisions resolved
June 21, 2024	[Proposal from Remuneration Committee] Proposal for
2nd meeting of the	the remuneration for the 6th term of directors and
6th Board of	independent directors of the Company.
Directors	
August 7, 2024	[Proposal from Audit Committee] The Company's
3rd meeting of the	consolidated financial report for the second quarter of
6th Board of	2024.
Directors	
November 11, 2024	1. [Proposal from Audit Committee] The Company's
4th meeting of the	consolidated financial report for the third quarter of
6th Board of	2024.
Directors	2. Proposal to formulate the 2025 internal audit plan of
Bricetors	the Company and its subsidiaries.
	3. Formulate the Company's 2025 operation plan.
	4. [Proposal from Audit Committee] The Company
	regularly evaluates the audit quality indicators
	(AQIs) of CPAs.
	5. [Proposal from Audit Committee] 2025
	Remuneration Proposal for CPAs.
	6. Establishment of "Financial Business Related
	Operation Standards for Related Parties" of the
	Company.
	7. [Proposed by the Audit Committee] Formulation of
	the "Procedures for Preparing and Assuring the
	Sustainability Report" of the Company.
	8. [Proposed by the Audit Committee] Formulate the
	Company's "Internal Control - Sustainability
	Information Management Operation".
	9. [Proposed by the Audit Committee] Formulation of
	the Company's "Internal Audit Implementation Rules
	- Other Management Control Operations -
	Sustainability Information Management Operation".
March 10, 2025	1. Proposal for the 2024 employee compensation
5th meeting of the	provided in accordance with the Articles of
6th Board of	Association.
Directors	2. [Proposal from Remuneration Committee]
	Appropriate the 2024 director compensation in
	accordance with Article 34.1 of Association.
	3. The Company's 2024 CFC Financial Report.
	4. [Proposal from Audit Committee] 2024 annual
	consolidated business report and consolidated
	financial report.
	5. [Proposal from Audit Committee] The Company's
	2024 earnings distribution with cash dividend.
	6. [Proposal from Audit Committee] The Company's
	2024 earnings distribution table.
	7. [Proposal from Audit Committee] 2024 annual
	internal control policies effectiveness assessment and
	declaration of internal control policies.
	8. Amendment of the "Articles of Association".
	9. Proposal to convene the 2025 general meeting of

Date (period)	Significant decisions resolved
	shareholders.
	10. [Proposal from Remuneration Committee] Salary
	adjustment proposal of the Company's managers.

(X) In the latest year and up to the publication date of the annual report, if directors or supervisors have different opinions on major resolutions approved by the Board of Directors with records or written statements, the main contents

None.

- IV. Information in public fees of the Certified Public Accountant Association
 - (I) Information in public fees of the Certified Public Accountant Association

Unit: NT\$ thousand

Auditor's firm	Name of CPA	CPA auditing period	Audit remuneration	Non-audit remuneration	Total	Remark
Deloitte & Touche	Keng-Hsi, Chang Chien-Hsin, Hsieh	January 1, 2024 to December 31, 2024	5,200	3,085	8,285	None

Please specify the content of non-audit fees: NT\$1,350 thousand for sustainability report preparation guidance and assurance fees, NT\$600 thousand for transfer pricing report, NT\$85 thousand for overseas company maintenance fees, and NT\$1,050 thousand for other advance payments, such as typing, printing, and transportation expenses.

(II) When changes its accounting firm and the audit fees paid for the financial year in which the change took place are lower than those paid for the financial year immediately preceding the change:

None.

(III) When the audit fees paid for the current financial year are lower than those paid for the immediately preceding financial year by 10 percent or more:

None.

V. Changes in CPA

The CPA of the Company were originally CPA Keng-Hsi, Chang and CPA Chien-Hsin, Hsieh of Deloitte & Touche. Due to the internal organization adjustment of the CPA firm, the CPA for the financial report were changed from CPA Keng-Hsi, Chang and CPA Chien-Hsin, Hsieh to CPA Keng-Hsi, Chang and CPA Meng-Kuei, Yu since the first quarter of 2025.

Information on Replacement of CPAs

(I.) Information regarding the former CPAs

Date of replacement	April 1, 2025									
Reason for replacement	Due to the internal organization adjustment of the CPA firm,									
and explanation										
		Pa	arties							
Describe whether the	Circun	nstances		CPAs	The Company					
Company terminated or	Termin	nated the		NA	NA					
the CPAs terminated or	engage	ement								
did not accept the	No lon	ger accepted	l	NA	NA					
engagement	(discor	ntinued) the								
	engage	ement								
If the CPAs issued an	Except	for the audi	t repo	ort with a qualified op	inion issued by CPAs					
audit report expressing	in the s	second quart	er rep	oort on the Company's	s equity-accounted					
any opinion other than	investr	nents and the	e Con	npany's share of the p	rofits and losses of its					
an unqualified opinion	subsidi	aries and ass	sociat	tes accounted for usin	g the equity method					
during the 2 most	that we	ere not audite	ed by	a CPAs, the rest of th	e audit reports were					
recent years, specify	unqual	ified audit re	eports	s.						
the opinion and the										
reasons										
Disagreement with the		1	Accou	unting principles or pr	ractices					
Company?	Disclosure of financial reports									
	Yes	1	Audit	scope or steps						
		(Other							

	No	V
	Specif	y details: None
Other disclosures	None	
(Any matters required		
to be disclosed under		
sub-items d to g of		
Article 10.6.A)		

(II.) Information Regarding the Successor CPAs

Name of accounting firm	Deloitte & Touche
Names of CPAs	CPA Keng-Hsi, Chang
	CPA Meng-Kuei, Yu
Date of engagement	April 1, 2025
Subjects discussed and results of any	None
consultation with the CPAs prior to	
the engagement, regarding the	
accounting treatment of or application	
of accounting principles to any	
specified transaction, or the type of	
audit opinion that might be issued on	
the company's financial report	
Successor CPAs' written opinion	NA
regarding the matters of disagreement	
between the Company and the former	
CPAs	

(I.) The reply letter from the former CPA regarding the Company's disclosures regarding the matters under Article 10.6.A and 10.6.B(c) of the Regulations. : NA

VI. Where the Company's chairperson, president or any managerial officer in charge of finance or accounting matters has in the latest year held a position at the accounting firm of its certified public accountant or at an affiliated enterprise of such accounting firm, the name and position of the person, and the period during which the position was held

None.

VII. In the latest year and up to the publication date of the annual report, the fact regarding transfer or pledge stock equity by the Company's directors, supervisors and managerial officers and key shareholders holding over 10% in shareholding

(I) Change in equity

Please visit the MOPS., [Website https://mops.twse.com.tw > Compilation of Reports > Equity Change / Securities Issuance > Shareholding/Pledge/Transfer of Directors, Supervisors and Major Shareholders > Summary Table of Shareholdings of Directors, Supervisors, Managers, and Major Shareholders], please select "TWSE-listed" for market category, "Semiconductor Industry" for industry category, and enter the desired year and month for the data query.

(II) Equity transfer information

Name	Reason for share transfer	Transaction date	Counterparty	Relationship between counterparty and the Company, directors, supervisors, or shareholders holding more than 10% of shares	Quantity	Transaction price
Wen-Hsing,	Donation	August 19,	Tzu-Chiang,	Children	100,000	-
Huang		2024	Huang		shares	

(III) Equity pledge information:

None.

VIII.Relationship information, if among the Company's 10 largest shareholders anyone is a related party or a relative within the second degree of kinship of another

March 28, 2025; Unit: shares

	•								
Name	Shares held in own name		Shareholdings of spouse and underage children		Total shares held in the names of others		The name and relationship information, if among the 10 largest shareholders any one is a related party, or is the spouse or a relative within the second degree of kinship of another		Remark
	Quantity	Ratio of shareholding	Quantity	Ratio of shareholding	Quantity	Ratio of shareholding	Name	Relation	
Elite Advanced Laser Corporation	65,809,451	51.00%	0	0%	0	0%	_	_	_
Elite Advanced Laser							Cheng Laura	Father and daughter	
Corporation Representative:	207,000	0.16%	240,990	0.19%	0	0%	Cheng Andrew	Father and son	_
Chu-Liang, Cheng							Cheng Elise	Father and daughter	
All Nippon Airways Trading Co., Ltd.	3,974,382	3.08%	0	0%	0	0%	_	_	_
All Nippon Airways Trading Co., Ltd. Representative: Junichiro MIYAGAWA	0	0%	0	0%	0	0%	_	_	_
Tzu-Chiang, Huang	1,510,009	1.17%	0	0%	0	0%	_	_	_
Cheng Laura	1,118,262	0.87%	0	0%	0	0%	Elite Advanced Laser Corporation Representative: Chu-Liang, Cheng	Father	_

Name	Shares held in own name		name spouse and underage children		Total shares held in the names of others		The name and relationship information, if among the 10 largest shareholders any one is a related party, or is the spouse or a relative within the second degree of kinship of another		Remark
	Quantity	Ratio of shareholding	Quantity	Ratio of shareholding	Quantity	Ratio of shareholding	Name	Relation	
Cheng Andrew	1,008,064	0.78%	0	0%	0	0%	Elite Advanced Laser Corporation Representative: Chu-Liang, Cheng	Father and son	_
Yung-Shen, Hsieh	940,000	0.73%	0	0%	0	0%	_	-	_
Kun-Ming, Lin	907,500	0.70%	0	0%	0	0%	_	ı	_
Chu, Cheng	900,000	0.70%	0	0%	0	0%	_		_
Ming-Chieh, Hsu	888,000	0.69%	0	0%	0	0%	_	_	_
Cheng Elise	796,000	0.62%	0	0%	0	0%	Elite Advanced Laser Corporation Representative: Chu-Liang, Cheng	Father and daughter	

IX. Investments jointly held by the Company, the Company's directors, supervisors, managers, and enterprises directly or indirectly controlled by the Company. Calculate shareholding in aggregate of the above parties

Investees (Note)	T. J		directors managers, indirect	nent held by s, supervisors, and directly or ly controlled terprises	Aggregate investment		
	Quantity	Ratio of shareholding	Quantity	Ratio of shareholding	Quantity	Ratio of shareholding	
Mitsubishi Electric GEM Power Device (Hefei) Co., Ltd.	-	20%	-	-	-	20%	

Note: Investment accounted by equity method by the Company.

Chapter III Funding Status

- I. Share capital and shares
 - (I) Sources of share capital
 - 1. Formation of capital

Unit: thousand shares; NT\$

		Authori	zed capital	Paid-	-up capital		Remark	
Year	Price of issue (NT\$)	Quantity	Amount	Quantity	Amount	Sources of share capital	Paid in properties other than cash	Par value per share (NT\$)
1998- 1999	USD 0.010-0.600	400,000	400,000	5,559	5,559.19	Cash capital increase	_	USD 0.001
2000- 2009	USD 0.325-2.220	1,800,000	1,800,000	6,464	6,464.46	Exercise of stock options	_	USD 0.001
2012	-	200,000	200,000	(114)	(114.17)	Purchased	_	USD 0.001
2012	USD 0.001	200,000	200,000	7,300	7,300.29	Exercise of stock options	_	USD 0.001
2013	USD 0.001	200,000	200,000	9,200	9,200.29	Exercise of stock options	_	USD 0.001
2014	USD 0.001	200,000	200,000	12,772	12,772.29	Exercise of stock options	_	USD 0.001
2014	USD 0.471	200,000	200,000	13,272	13,272.29	Exercise of stock options	_	USD 0.001
2014	USD 0.400	200,000	200,000	13,300	13,300.29	Exercise of stock options	_	USD 0.001
2015	USD 0.600	200,000	200,000	14,959	14,959.29	Exercise of stock options	_	USD 0.001
Series A	~H Preferred s	stock						
1998- 2007	USD 0.500-3.250	500,000	500,000	28,447	28,447.62	Issued Series A~H Preferred stock	_	USD 0.001
Series I l	Preferred stock	(
2012	USD 0.235	100,000	100,000	78,847	78,847.62	Issued Series I Preferred stock	_	USD 0.001
				Par value	changed to NT	\$10		
		Authori	zed capital	Paid-	-up capital		Remark	
Year / month	Price of issue (NT\$)	Quantity	Amount	Quantity	Amount	Sources of share capital	Paid in properties other than cash	Par value per share (NT\$)
2015.06	Change in par value	150,000	1,500,000,000	94,103	941,027,310	_	_	NT\$10
2016.04	NT\$48	150,000	1,500,000,000	106,651	1,066,507,310	Cash capital increase of NT\$125,480 thousand	_	NT\$10

	Authorized capital		Paid	-up capital	Remark			
Year	Price of issue (NT\$)	Quantity	Amount	Quantity	Amount	Sources of share capital	Paid in properties other than cash	Par value per share (NT\$)
2018.08	NT\$10	150,000	1,500,000,000	117,316	1,173,158,040	Capitalization of retained earnings of NT\$106,651 thousand (Note 3)		NT\$10
2019.07	NT\$10	150,000	1,500,000,000	129,047	1,290,473,840	Capitalization of retained earnings of NT\$117,316 thousand (Note 4)	I	NT\$10

Note 1: The Company's preferred stock totaled 78,447,621 shares, all of which were converted into common shares on June 23, 2015. Preferred stock are converted into common shares according to the conversion ratios.

Note 2: The Company's changed the par value of each share from US\$0.001 to NT\$10 during the shareholder meeting on June 23, 2015. After the change, the original shareholder's shareholding ratio remained the same.

Note 3: 10,665,073 new shares were issued on August 7, 2018 with the TWSE approval on August 1, 2018.

Note 4: 11,731,580 new shares were issued on July 29, 2019 with the TWSE approval on July 22, 2019.

2. Share category

March 31, 2025; Unit: shares

Chara actagory		Authorized capital		Remark
Share category	Outstanding shares	Remark		
Ordinary shares	129,047,384	120,952,616	250,000,000	TWSE listed stock

3. Information on self-registration system: None.

(II) List of major shareholders

March 28, 2025; Unit: shares; %

Shareholding	Quantity of	Ratio of
Name of major shareholders	shareholding	shareholding
Elite Advanced Laser Corporation	65,809,451	51.00%
All Nippon Airways Trading Co. Ltd.	3,974,382	3.08%
Tzu-Chiang, Huang	1,510,009	1.17%
Cheng Laura	1,118,262	0.87%
Cheng Andrew	1,008,064	0.78%
Yung-Shen, Hsieh	940,000	0.73%
Kun-Ming, Lin	907,500	0.70%
Chu, Cheng	900,000	0.70%
Ming-Chieh, Hsu	888,000	0.69%
Cheng Elise	796,000	0.62%

- (III) The Company's dividend policy and fact of implementation thereof.
 - 1. The dividend policy stipulated in Article 34.2 of the Articles of Association:

As the Company is in the growing stage, the dividend distribution may take the form of a cash dividend and/or stock dividends and shall take into consideration the Company's capital expenditures, future expansion plans, and financial structure and funds requirement for sustainable development needs etc.

The Board of Directors shall formulate an earning distribution proposal in the following manner and sequence. In the case of share distribution, a resolution shall be submitted to the shareholders' meeting; in the case of cash distribution, the Board of Directors may be authorized to make a special resolution and report to the shareholders' meeting. The Board of Directors shall formulate the profit distribution plan in the following manner and order:

- (1) the Company shall set aside all taxes that legally required to be paid; and
- (2) offset its losses in previous years that have not been previously offset; then
- (3) set aside a Legal Reserve in accordance with the Applicable Public Company Rules, unless the accumulated amount of such Legal Reserve has reached the total paid-up capital of the Company; and
- (4) set aside a special capital reserve, if one is required, in accordance with the Applicable Public Company Rules or as requested by the authorities in charge;
- Except otherwise stipulated by the applicable laws and the Applicable (5) Public Company Rules, the Company may take into consideration the circumstances and development stage of the Company, in response to any future funding requirement and long term financial planning, while satisfying the shareholders expectation in respect of cashflow, propose profit distribution plan in connection with the retained earnings available for distribution (i.e. the net profit after the deduction of the items (1) to (4) above plus the previously cumulative undistributed retained earnings), for approval at the meetings of the shareholders; the distribution of retained earnings may proceed by way of cash dividend or by applying such sum in paying up in full unissued Shares for allotment and distribution credited as fully paid-up pro rate to the Members, and the total amount of Dividends shall not be lower than 10% of the net profit of the then current year after deducting the items (1) to (4) above, and provided the total amount of cash dividend to be distributed shall be no lower than 10% of the aggregate dividend distributed to shareholders and no more than 100% of the aggregate dividend distributed to shareholders.

2. Dividend distribution:

The Company's 2024 earnings distribution in cash dividend was approved by the Board of Directors on March 10, 2025. A cash dividend of NT\$541,999,013 was allocated from the distributable earnings. Based on the current share capital of 129,047,384 shares, a cash dividend of NT\$4.2 per share was distributed.

(IV) The impact of issuance of bonus shares proposed in the present shareholders' meeting upon the Company's business performance and earning per share

The Company distributed cash dividends in the year. Thus, it is not applicable.

(V) Compensation to the employees, directors and supervisors

(The Company has set up an Audit Committee to replace the supervisor)

1. The percentage or scope of compensation for employees and directors as stated in Article 34.1 of the Articles of Association

If the Company makes profits in the year, it shall distribute 5% to 10% of the year's profit for the employee remuneration, and distribute 3% (inclusive) of the year's profit for the director's remuneration. However, when the Company still has accumulated losses, it should reserve the profit to make up for the loss.

2. The basis for estimating the amount of employee, directors, and supervisor remuneration, for calculating the number of shares to be distributed as employee compensation, and the accounting treatment of the discrepancy, if any, between the actual dividend amount and the estimated figure, for the current period

The basis for estimating the amount of employee and director remuneration, for calculating the number of shares to be distributed as employee remuneration, are as described above. If there is a discrepancy between the actual distribution amount and the estimated amount, it should be treated as current profit or loss according to the change in accounting estimate, and adjusted and recognized in the resolution of the shareholders' meeting of the year. If the shareholders' meeting decides to adopt share distribution as employee remuneration, the number of shares to be distributed is determined by the amount of resolution remuneration divided by the fair value of the stock which refers to the closing price on the day before the resolution of the shareholders' meeting (with considering of ex-rights and ex-dividends).

- 3. Remuneration to be distributed as resolved in the board of directors
 - (1) Employee remuneration and director remuneration distributed in cash or shares:

Remuneration to Employees - Cash: NT\$90,000,000

Remuneration to Directors: NT\$26,000,000

There is no difference between the recognized estimated amount of the employees' and directors' compensation expenses this year and the distribution amount in the resolution of the Board of Directors.

(2) The percentage of amount of compensation to employees to be distributed in stocks to the aggregate total of the net profit after tax as shown through the financial statements and the aggregate total of compensation to employees:

Not Applicable.

4. The distribution of compensation for employees, directors and supervisors in the previous year (the Company has set up an Audit Committee to replace supervisors):

Remuneration to Employees - Cash: NT\$80,000,000

Remuneration to Directors: NT\$24,000,000

There is no difference between the recognized estimated amount of the employees' and directors' compensation expenses in the last year and the distribution amount.

(VI) Repurchase of the Company's Stock

None.

II. Corporate bond application

None.

III. Disclosure relating to preferred stock

None.

IV. Disclosure relating to depository receipts

None.

- V. Employee stock warrants
 - (I) Up to the publication date of the annual report, handling of the Company's employee stock options that have not yet expired and their impact on shareholders' equity shall be disclosed

None.

(II) The names of the top ten employees holding employee subscription warrants authorizing purchase of the most shares, along with the cumulative number of warrants exercised by these ten employees, as of the publication date of the annual report

None.

- VI. The new shares from restricted employee stock option should include the following matters
 - (I) The processing of new restricted employee shares have not fully met the vesting conditions as of the publication date of the annual report and the impact on shareholders' equity

None.

(II) Names of managers who have acquired new restricted employee shares and the names of the top ten employees who have acquired shares up to the publication date of the annual report

None.

VII. Disclosure on new shares issued in exchange of other company shares

None.

VIII.Progress on the use of funds

For the period as of the quarter preceding the publication date of the annual report, the Company does not have the aforementioned uncompleted public issue or private placement of securities where such issues and placements that were completed in the latest 3 years but have not yet fully yielded the planned benefits.

Chapter IV Business Performance

I. Content of business

(I) Scope of business operation

1. Major contents of the business operation undertaken:

The Company is a professional power semiconductor packaging and testing company for discrete component design, IC design and Integrated Device Manufacturers (IDM) to provide packaging and testing services for Power MOSFET, IGBT, Diodes and Power Management ICs.

2. Proportion of sales of key products

The operating revenue of the Company and its subsidiaries is divided into two categories, packaging and testing income and other revenue. The proportion of operating revenue in the last two years is as follows:

Unit: NT\$ thousand; %

17. 1	20	23	2024		
Key products	Amount	%	Amount	%	
Packaging and testing	4,267,097	96.56	4,526,875	96.92	
Other	151,892	3.44	143,664	3.08	
Total	4,418,989	100.00	4,670,539	100.00	

3. Current products (services)

The Company is a professional power semiconductor packaging and testing company, providing packaging and testing services for Power MOSFET, IGBT, Diodes and Power Management ICs. The above products are mainly used in servers, white goods, remote control drones, automotive electronics, automotive charging piles, small industrial motors, green power conversion devices, electric locomotives, power supplies, lithium batteries, adapters, storage equipment and charging devices for consumer electronic products, terminal application products for displays, motherboards, laptops, desktops, and any home appliances and industrial equipment that require power systems for operation.

4. New products (services) under development

The Company will continue to invest in the development of new products and technologies, including high-efficiency, high-voltage applications, multi-chip modularization, and new materials such as SiC (silicon carbide) and GaN (gallium

nitride) with new power semiconductor material products and services. The Company will continue to make R&D breakthrough on process technology to develop higher efficiency, smaller, and structural performance-enhanced power management product structure requirements, further lead the industry and other high-performance application markets.

(II) Industrial profiles

1. The status quo and development of the industry

Semiconductor products mainly include four categories: integrated circuits (IC), discrete components, sensors, and optoelectronics. According to the forecast data from the World Semiconductor Trade Statistics (WSTS), the global semiconductor market is projected to grow to US\$626.869 billion in 2024, a 19.0% increase compared to the previous year. However, only memory, logic, and micro-IC products showed growth.

In 2024, the global market by product segment (in USD) was \$31.5 billion for discrete devices, down 11.2% from the previous year, and \$42 billion for optoelectronics, down 2.5% from the previous year. Sensors were US\$18.7 billion, a decrease of 5.1% compared to the previous year. On the other hand, overall ICs are expected to grow by 24.8% year-on-year, reaching US\$534.5 billion.

In terms of application category, semiconductors can be basically divided into six categories: information electronics, communication electronics, consumer electronics, automotive electronics, industrial electronics, and military and aerospace electronics.

Information electronic applications mainly include PCs, such as DT, NB, Ultrabook, iPad, and network equipment. Communication electronic applications are mainly mobile phones. Consumer electronics is applied extensively, such as white goods, digital cameras, DTV, MP3, DVD players, and STB.

IDC's data shows that global PC shipments reached 262.7 million units in 2024, a 1% year-on-year increase, marking growth for the first time in three years. As for market share, Lenovo ranked first (23.5%), followed by Hewlett-Packard Company (20.2%), Dell Inc. (14.9%), Apple (8.7%), ASUS (6.8%), and others (25.9%).

In terms of communication electronics applications, IDC's data shows that smartphone shipments reached 1.24 billion units throughout 2024, a 6.4% year-on-year increase. After two consecutive years of decline, the global smartphone market has recovered. Among them, Apple, with a 18.7% share, surpassed Samsung for the full year as the first place for the second consecutive

year. Samsung, Xiaomi, Transsion, and OPPO accounted for 18%, 13.6%, 8.6%, and 8.5% of the market share, respectively, ranking second to fifth.

In terms of industrial and automotive electronic applications, the industrial and automotive electronic chips have gradually become a competitive field for semiconductor companies since 2019. The demand for industrial automation is increasing. Due to the carbon emission reduction policy, the demand for programmable logic controllers, inverters, servo motors, green energy, low-voltage circuit breakers, and energy-saving auxiliary products has increased accordingly. The field of automotive electronics is benefiting from the trend of electric vehicles. As the body shell and the automotive entertainment system tend to be more complex, a considerable number of semiconductor chips are required.

Internet of Things (IoT) applications can be applied in all the six application categories, and these six independent application categories can be connected to each other and communicate with each other through the IoT technology or even through cloud computing, software platforms, and the provision of back-end services, thereby increasing much more business opportunities. The synergy of 5G platforms and WEB 3.0 can further facilitate the positive development of business opportunities and the relevant industries. The IoT, 5G, WEB 3.0, and AI will drive the future growth in demand for power semiconductors.

IHS iSuppli, an internationally renowned market surveying company, classifies semiconductor components related to power management as power management semiconductors, which can be roughly divided into two categories: power discrete components and power IC.

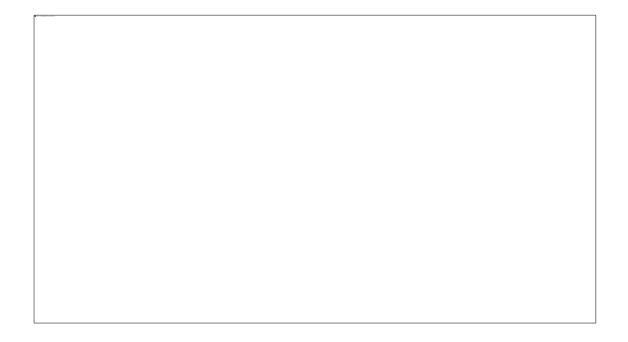
The Company's main packaging and testing products are power transistors. Power transistors have three terminals: base, collector, and emitter, which are used for current amplification or switching. When it is used for current amplification, it can change a small amount of current between the collector and the emitter. When it is used for switching, if the voltage passing through the base is higher than a certain value, conduction happens, and the maximum power will pass through. Although this type of power transistor is small in size with the market scale not as large as that of IC, it is indispensable.

Power transistors are applied in a wide range of applications, such as power supplies, transformers, automotive circuits, airbags, and daylight lighting and electronic ballasts. Moreover, due to the characteristics of its switching efficiency and low impedance (power efficiency) is suitable for thin packaging and particularly suitable for mobile electronic products, such as mobile phones, notebooks, or lithium batteries. In short, it can be applied to power conversion, power amplification, switch, protection, and rectify. Power transistors are widely

used in oscillating circuits and switching circuits. Although some functions of power transistors can be integrated into ICs, they still play an indispensable role in high-power circuits, high-voltage circuits, low-noise circuits, and high-frequency circuits.

Power management components, such as power transistors, include power metal oxide semiconductor field effect transistors (MOSFET), bipolar power transistors, and insulated gate bipolar transistors (IGBT). According to the report on power MOSFET in an electronic information special issue in June 2014, with the increase of power demand and the rise of energy conservation awareness, more attention has been paid to power utilization efficiency related technologies. Home appliances and different equipment and tools used in daily lives and in various industries all include power systems to support the operations. Power transmission and use need to undergo power conversion between AC and DC (Ac to DC or Dc to AC), DC and DC, or AC and AC. Power electronic components are used in the DC-AC conversion and the control the stability of voltage spikes. Figure 1 shows the power, frequency, and application fields of different power electronic components during operation, and how to enable power conversion to be more efficient, reduce power loss during each conversion process, and save energy are the focus of the power electronic component research.

Power MOSFET is the power electronic component most commonly used in power conversion systems. Due to the unipolarity and voltage control characteristics of MOSFET, power MOSFET features high input impedance, low drive power, lower Rds (ON), higher switching speed, lower switching loss, and a wider range of safe operation. Due to the advantage in the switching speed, power MOSFET can meet the requirement of applications for a higher switching speed, and MOSFET, controlled by voltage, has led to a more simple design of control circuits. With the well-developed technology and due to the consideration for cost, power MOSFET are widely adopted and play the most important role of all discrete power components. The figure below shows its applications under various voltage and current ratings.



The power MOSFET is being developed toward low cost, high frequency, high withstand voltage, low resistance, high current, and low switching loss. Materials, such as silicon carbide (SiC) and gallium nitride (GaN) with a wide bandgap are much better than silicon components, but their application is still limited as the problems of substrate size and prices cannot be completely overcome. Therefore, power MOSFET is still being developed to improve the characteristics of components through structural improvement. The two most widely studied component structures are IGBT and super junction. IGBT combines the advantages of operating frequency and control circuit design of traditional vertical double diffused MOS (VDMOS) with the advantage of high output current of BJT. IGBT is suitable for applications with a frequency in the range of 1K to 10K and higher power, while VDMOS is suitable for applications with high frequency above 10K and low power. Super junction is the most promising power MOSFET in recent years, and its performance in low Rds (ON) is far better than that of VDMOS between 400V and 1000V.

2. Association among the up-, mid- and down streams

With the evolution of the vertical integration on division of labor and of the overall semiconductor industry in Taiwan, the power semiconductor industry can be divided into upstream discrete components and IC Design, midstream discrete components and IC Manufacturing and Foundry and downstream discrete components and IC Assembly and Testing. In recent years, due to the vigorous development of the semiconductor industry and the professionalization of the division of labor system, many manufacturers have invested in individual production process and the vertical division of labor is clear where each has its own specialization, completing the structure of the upstream, midstream and

downstream of the semiconductor industry in Taiwan. Association among the up-, mid- and down streams:

		Equipment	Capital and Human Resources		an	
Material	Design Wafer	Luster	Manufacture	Packaging	Lead frame	Service support Shipping Customs Science Park :
Material	warer		Chemicals	Testing		

Source: ITIS Project of ERSO

3. Product development trends

(1) Improvement requirements for component integration and power conversion efficiency

Due to the constant development of microprocessors, the product demand to have smaller output voltage with extremely high current output drive capability, increased switching frequency, improved power conversion efficiency and reduced loss during low voltage output conversion. All variations of electronic products are aimed to be light, thin, and small with inevitable integration of components. The technology of component integration will enable multiple applications of products and improve product performance, and it is bound to become the mainstream of the market.

(2) Requirements for current and load regulation

Power semiconductors have developed towards two polarizations; products with high voltage currents such as electromechanical equipment requires high-power components with higher voltage tolerance for voltage regulation and rectification; and electronic information products require smaller and more precise power components for protection. With the increasing popularity of broadband networks and the demand for communication products, the demand for power components used in communication equipment is increasing, and as various electronic products are gradually built with compatible interfaces to communicate with each other, the importance for current and load regulation is more important is also increasing.

(3) Requirements for green environmental protection, energy saving and carbon reduction

The global awareness of environmental protection, energy saving and carbon reduction is on the rise, and the demand for renewable energy and clean energy (or green energy) is extremely urgent. Solar power generation is one of the most important sources of renewable energy supply. Thus, the development of green energy with the idea of environmental protection such as solar power generation has become an urgent development issue for the government and enterprises. On the other hand, many countries are focusing on promoting the reduction of energy consumption, and encouraging the production and use of equipment with energy-saving capability and air pollution prevention. Thus, improving the efficiency of electronic products to save energy has become an important issue in power management.

(4) The packaging and testing industry will lean towards an oligopoly where the market is shared by a small number of manufactures.

With the development trend of electronic terminal devices getting thinner and smaller, the price also continues to fall and indirectly suppresses the price and profit of the packaging and testing industry, which is more dependent on material costs. In the future, manufacturers without sufficient economic scale will face increasingly difficult cost management, and as major semiconductor manufacturers developed and moved on with higher-level manufacturing processes, the difficulty in the packaging technologies will also increase simultaneously with increase in the required capital expenditure. Thus, if small-scale packaging and testing factories cannot occupy a niche market, their competitiveness continue to decline in the future and resulting with an oligopoly where the market is shared by a small number of manufactures.

4. Competition status

The Company specializes in the packaging and testing services of power semiconductors and such service providers such as ATX, JCET Group Co., Ltd. (Jiangsu) and Tongfu Microelectronics Co., Ltd. (Jiangsu) still focus on microprocessors, memories, and general logic integrated circuits. The business of power semiconductor packaging and testing will inevitably have a crowding out effect in the total production capacity allocation and scheduling during the peak season. Thus, in comparison, the Company's focus on providing services for power semiconductor packaging and testing is an advantage.

In addition, the Company's customer base is not limited to IDM, but also includes IC design, and its application have expanded to consumer electronics, industrial

products, home appliances, etc. No major fluctuations in the Company's operation performance will be caused by changes in the operations of an industry or a product.

- (III) Technology & know-how and research & development in summary
 - 1. R&D expenditure in the latest year and as of the publication date of the annual report

Unit: NT\$ thousand

Year	2024	As of March 31, 2025 (Note)
R&D expenditure	55,497	9,972
Consolidated net revenue	4,670,539	1,214,351
Proportion in consolidated net revenue (%)	1.19%	0.82%

(Note) The consolidated financial report for the first quarter of 2025 has not yet been reviewed by CPA.

- 2. Technologies or products developed in the past five years
 - (1) Leadless package TOLL and STOLL for automotive application.
 - (2) Silicon Carbide High Power MOSFET for automotive application.
 - (3) Leadless power mosfet DFN/QFN.
 - (4) High power mosfet TO247 4L with single or stack die options.
 - (5) High power mosfet TO 263 –7 leads.
 - (6) Power mosfet 5x6 dual side cooling options.
 - (7) Power mosfet SOP 8 with Ribbon bonding.
 - (8) Power mosfet 3.3x3.3 dual side cooling options.
 - (9) SOP23 multi-chip modular products.
- (IV) Long- and short-term business development programs
 - 1. Short-term development strategy and plan
 - (1) R&D strategy and plan
 - A. Continuously update the design process, improve production efficiency, and foresee market trend and customer demand to further increase market share.
 - B. Utilize the Company's accumulated technology and knowledge related to manufacturing processes and materials to develop customers with new applications and improve market positioning.
 - (2) Marketing strategy

- A. Continue to develop Chinese, European and American markets.
- B. Continue to further develop and maintain the Taiwan market.
- C. Collaborate with Japanese distributors to develop new customers and obtain orders from existing customers.

(3) Production strategy

- A. Utilize the division of labor between GEM Electronics (Shanghai) and GEM Electronics (Hefei) to meet the demand of customers for comprehensiveness and different delivery dates.
- B. Utilize collective bargaining to place orders to lower the procurement price.

(4) Operation and financial strategies

- A. Strengthen employee education and training to stimulate employee potential, and improve management performance.
- B. Focus on the employee benefit policy and implement the bonus and performance bonus system to improve employee morale and synergy.

2. Long-term development strategy and plan

(1) R&D strategy and plan

- A. Combine the application demand of customers, expand the product line in 3C general-purpose products, 4G and 5G communication networks, and electric automotive, machines and other high-voltage and current products and conduct development at the same time to diversify products as a Total Solution for customer demand.
- B. Continue to develop key technologies and required manufacturing processes, and develop new-generation products in response to industry trends to maintain the lead in the discrete component industry.

(2) Marketing strategy

- A. Active collaboration with customers to strengthen services. Seek to establish strategic partnerships with customers.
- B. Through continuous product improvement, the product has been improved to a leading position in the general and even modularized power semiconductor packaging and testing market with a brand image of global technology leader established.

(3) Production strategy

- A. Maintain long-term partnership with automation equipment manufacturers, and become strategic partners to develop specialized production processes, reduce production costs, and develop high-quality, multi-functional and competitive products.
- B. Continue to strengthen the planning and management of production capacity and quality to achieve the best service to customers.

(4) Operation and financial strategies

- A. Promote internationalization, strengthen the operation and management capabilities of international enterprises, cultivate international talents, and become a global enterprise.
- B. Strengthen risk management and ensure stable construction, high efficiency and good flexibility.

II. Markets, production and marketing in summary

(I) Market analyses

1. Sales (supply) regions of the Company's main products (services)

Unit: NT\$ thousand; %

	Year	2024		
Region		Amount	Proportion	
Dome	estic sales	3,009,716	64.44	
Evenout	Asia	1,375,124	29.44	
Export	Europe and US	285,699	6.12	
Total		4,670,539	100.00	

Note: Domestic or export sales are categorized according to where the subsidiaries and the sales are located.

2. Market share

The Company is a professional power semiconductor packaging and testing company for discrete component design, IC design and Integrated Device Manufacturers (IDM) to provide packaging and testing services for Power MOSFET, IGBT, Diodes and Power Management ICs. The above products are mainly used in motherboards, laptops, desktops, servers, white goods, remote control drones, automotive electronics, power supplies, chargers, lithium batteries, adapters, consumer electronics storage equipment and charging devices, terminal display application products, and any home appliances and industrial equipment that require power systems for operation. Among domestic Exchange-listed and OTC-listed companies, there is currently no other company in the same industry position in the supply chain, and the Company's current direct competitor is the internal packaging and testing department of international IDM. According to WSTS forecast data, the global semiconductor market sales in 2024 would be US\$626.869 billion, with the estimated value for discrete semiconductors being US\$31.546 billion. The Company's 2024 revenue is about NT\$4.67 billion, which is less than 1% of the global discrete semiconductor market. However, as the Company focuses on the back-end packaging and testing process, and its revenue accounts for a relatively small portion of the total revenue in the entire industry chain. Thus, the market share can provide limited available information.

3. The future market supply and demand and growth potential

With the increase of power demand and the rise of energy conservation awareness, more attention has been paid to power utilization efficiency related technologies. According to IHS Power Supply Intelligence Service research on power semiconductor competition tools, the demand for power semiconductors in 5G, automotive and industrial terminal markets is particularly strong, whether it is 5G communication facilities, data centers, automotive power systems, entertainment systems, ADAS and other automotive applications will increase the demand for power semiconductors.

Home control, automation, energy generation and distribution are the fastest growing applications in the industrial market, and the power generation and distribution, automation market also have a good forecast. In addition, some of best growth in the industrial market in the short term are LED, IP Camera, digital video surveillance products, Smart Grid solutions, and the Internet of Things (including smart factories, industry 4.0, smart city, smart retail and smart home.) embedded systems.

In the automotive industry, the trend of complete electronicization vehicles will continue. Connected vehicles, ADAS, car charging systems, and entertainment systems are all applications that are expected to result in an increase in the number of semiconductors in each vehicle, and will increase the revenue share of power semiconductors in the automotive industry (MOSFETs account for more than 15% of automotive electronics applications).

4. Competitive niche

(1) Industry-experienced management and technology R&D team

Since its establishment in 1998, the Company has invested in technology development and research related to power semiconductor packaging and testing. With an international professional management team and R&D personnel and management personnel with more than 10 years of experience in the power semiconductor industry. The Company has accumulated abundant experience in packaging and testing related fields. The Company is equipped with insight into the packaging and testing industry trend and can foresee the market demand. The Company can develop key technologies in a timely manner to meet customer needs, which can be translated to customer orders.

(2) Independent R&D capabilities

The Company has 61 patents for packaging and testing of advanced power semiconductors (49 in the United States, 2 in Japan, and 10 in Mainland

China), all of which are self-developed. The patents are the key steps to obtaining key technologies for products, speeding up the development of new products, and ensuring the Company's resiliency to market fluctuations. In addition, the turnover rate of the Company's R&D personnel is low where the team can integrate its own technical expertise for each newly developed product and increase the product's competitiveness.

(3) Customers are stable and moderately dispersed, and most of them are international leading IDM manufacturers and semiconductor design companies

The business comes from international leading IDM manufacturers and power semiconductor design companies in Europe, America, Japan, Taiwan and South Korea. In recent years, only slight changes occurs for the top ten customers, which means that the relationship with customers is stable and the products are at advantages in terms of price and quality. The total revenue to the top ten customers accounts for about 70% of the overall revenue and the sales to the European, American, Japanese, Taiwan and Korean markets do not individually exceed 40%; in summary, the Company does not have the risk of business concentration in a single region or a single customer.

(4) Focus on power semiconductor packaging and testing

The Company is a professional power semiconductor packaging and testing company, providing power semiconductor packaging and testing services for discrete component design companies, IC design companies and IDM.

- 5. Advantages and disadvantages of development and countermeasures
 - (1) Favorable factors affecting the future development of the Company
 - A. The domestic semiconductor industry has a complete division of labor

Taiwan's semiconductor professional division of labor has been developed for many years and it has the advantages of a complete upstream and downstream industrial chain, a high degree of cooperation in professional division of labor, a significant benefit of industrial clustering, and comprehensive supporting industries. Moreover, the wafer foundries and packaging and testing factories have economic scale and specialization with the manufacturing capacity, flexible production scheduling, world-class service quality and rapid adaptability can meet the needs of industry trends, and provide high-quality and global competitive products which will be a major niche for future development.

B. IDM manufacturers' acceleration on outsourcing is beneficial to the packaging and testing industry

With the impact of the epidemic and Sino-US trade frictions, international IDM are more cautious about the establishment of packaging and testing capacity, reducing investment in packaging and testing capacity to expand production, but increasing the production capacity of wafer fabs. At the same time, IDM revise their operating models (i.e. Fabless or Fab-Lite) and conduct structural restructuring, focusing on market development and R&D, improving business efficiency and production efficiency of the fabs, concentrating resources and reducing production costs so that IDM continue to increase the proportion of outsourcing. The Company focuses on the packaging and testing of power semiconductors, provides high-quality and cost-effective processing services, and maintains close and relationships internationally friendly with many renowned manufacturers for the long-term development of the Company.

C. The industry to which the product belongs and the terminal application market will continue to grow in the future

According to IHS Power Supply Intelligence Service research on power semiconductor competition tools, the demand for power semiconductors in the automotive and industrial terminal markets is particularly strong in applications such as automotive power systems, entertainment systems, and ADAS, driving the growth in power semiconductors demand. In addition, home control, factory equipment automation, energy generation and distribution are the fastest growing applications in the industrial market. Also, with the upcoming industrial changes brought about by the Internet of Things (including smart factories, industry 4.0, smart cities, smart retail, and smart homes, etc.), the demand for power semiconductors will grow.

D. The life cycle of power semiconductor products is long, and the impact of fluctuations in the industrial boom and bust cycle is relatively small

One of the characteristics of power semiconductor products is that the R&D results are cumulative, and the product life cycle is generally 8 to 10 years, which is longer than other IC products. Thus, manufacturers can have a longer time to recover R&D expenses and are less susceptible to economic fluctuations.

- (2) Unfavorable factors affecting the future development of the Company
 - A. Gradual increase in Capex

The Company is engaged in packaging and testing services with high cost for the packaging and testing machines, and with increasing IDM outsourcing orders which makes packaging and testing manufacturers to increase the purchase of the equipment, coupled with rapid changes in packaging and testing technology, major semiconductor manufacturers have gradually stepped into higher-level manufacturing processes. As the difficulty of such packaging technology has increased simultaneously, the required capital expenditures have become larger. Thus, the increase in capital expenditures will increase the investment risk of the Company.

Countermeasures:

The Company has a R&D center to jointly develop packaging and testing technology with customers, and forecast market demand. With the trend of new packaging and testing technology in the future, it ensures that the product technology can meet the needs of the market and customers and is launched at the right and timely schedule. In addition, the Company prudently evaluates investment plans and plans for personnel, machines, funds, and technology, and adjusts equipment portfolio in a timely manner according to market demand. It adopts the minimum investment in equipment portfolio to meet diversified customer needs, reduce the investment amount and risks related to the development of new packaging and testing technologies, and pursue efficient use of free cash flow to maximize profits.

B. Quality and price competition with international IDM and competitors

The demand in the power semiconductor market is stable with large scale. The technology of international IDM is still improving, which are challenges in the quality and price of packaging and testing.

Countermeasures:

To maintain product competitive advantage, the Company continuously improve technology, maintain product quality and functions, and devote great efforts in generating output yield which is one of the best in the industry. As a result, the cost can be controlled at an advantageous level for an outstanding cost performance in the market.

C. Difficulties in training and recruiting professional power semiconductor packaging and testing talents

Professional and experienced R&D personnel have a long and challenging development. To establish the synergy of R&D personnel, the Company pays a higher labor cost, and the changes of R&D personnel will have an impact on the Company.

Countermeasures:

The Company spares no effort in cultivating and recruiting R&D personnel. In addition to providing excellent working environment and employee benefits, it provides comprehensive on-the-job training for the development and training of professional R&D personnel and reducing the risk of R&D personnel turnover.

D. Increase in raw material costs

The key raw materials in the packaging and testing process are lead frame, epoxy resin, copper wire, aluminum wire, gold wire and other materials, accounting for more than 30% of the total material, so the price increase in raw materials will result in great impact on the power semiconductor packaging and testing industry. The impact will result in the Company facing greater challenges in the management of raw material costs and inventory.

Countermeasures:

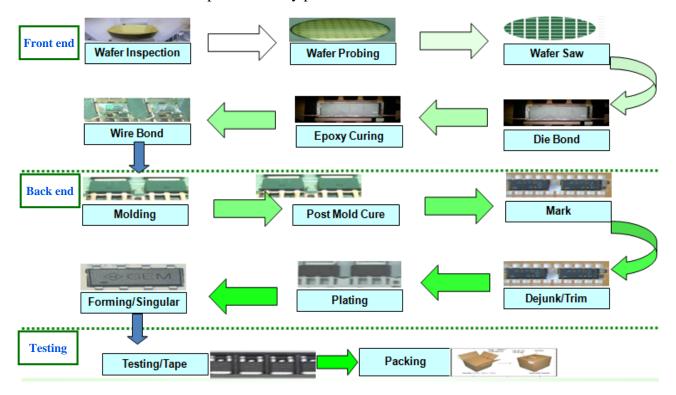
In addition to obtaining the information related to the change of raw materials and the trend, the Company improves product yield and reduces the impact of rising costs by solutions such as adopting raw material substitution, improving existing process technology, and carrying out advanced process technology R&D to ensure the Company to maintain a stable and profitable competitive advantage.

(II) Manufacturing process and key purposes of our principal products

1. Key purposes of our principal products

Key products	Main functions and uses
Power semiconductor	Power semiconductors are used for AC/DC, DC/DC switching rectification, converter, integrated monitors, voltage
packaging and testing	controllers, and voltage regulators for power supply.

2. Production process of key products



(III) Supply status of major raw materials

Major raw materials	Major suppliers	Supply status
Lead frame	Company AA	Excellent
Lead frame	Company AD	Excellent
Lead frame	Company AF	Excellent

- (IV) A list of any suppliers and clients accounting for 10 percent or more of the Company's total procurement (sales) amount in either of the 2 most recent fiscal years, the amounts bought from (sold to) each, the percentage of total procurement (sales) accounted for by each, and an explanation of the reason for increases or decreases in the above figures.
 - 1. Customers accounting for 10% or more of total sales

Unit: NT\$ thousand

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	2023			2024			First quarter of 2025					
Item	Name	Amount	Ratio to net sale in the whole year (%)	Relationship to the issuer	Name	Amount	Ratio to net sale in the whole year (%)	Relationship to the issuer	Name	Amount	Ratio to net sale in the whole year (%)	Relationship to the issuer
1	Company B	926,612	20.97	None	Company B	777,722	16.65	None	Company B	209,157	17.22	None
2	Other	3,492,377	79.03	-	Other	3,892,817	83.35	-	Other	1,005,194	82.78	-
	Net revenue	4,418,989	100.00	_	Net revenue	4,670,539	100.00	-	Net revenue	1,214,351	100.00	-

Reasons for increase or decrease: The business of the Company's major customers is stable, and there is no major change in major customers.

2. Suppliers accounting for 10% or more of total purchases:

Unit: NT\$ thousand

	2023			2024			First quarter of 2025					
Item	Name	Amount	Ratio to net purchases in the whole year (%)	Relationship to the issuer	Name	Amount	Ratio to net purchases in the whole year (%)	Relationship to the issuer	Name	Amount	Ratio to net purchases in the whole year (%)	Relationship to the issuer
1	Company AA	186,016	13.34	None	Company AF	170,179	11.73	None	Company AA	36,208	9.22	None
2	Company AD	158,664	11.38	None	Company AA	157,363	10.85	None	Company AF	34,635	8.82	None
3	Company AF	109,965	7.89	None	Company AD	117,285	8.09	None	Company AD	25,564	6.51	None
4	Other	939,700	67.39	-	Other	1,005,417	69.33	-	Other	296,321	75.45	-
	Total	1,394,345	100.00	-	Total	1,450,244	100.00	-	Total	392,728	100.00	-

Reasons for increase or decrease: The business of the Company's main suppliers is stable, so there is little change in the required raw materials.

III. The number of employees employed, average years of service, average age, and education levels for the 2 most recent fiscal years, and during the current fiscal year up to the publication date of the annual report

Unit: person; %

Item	Year	2023	2024	March 31, 2025
	Administrative personnel	443	524	525
Number of	R&D personnel	36	36	36
employees (person)	Technical personnel	567	523	532
	Operator	910	901	953
	Total	1,956	1,984	2,046
Average age		36.28	36.74	36.66
Average years of ser	vice (year)	7.58	8.08	7.88
	Doctoral Degree	0.10	0.10	0.10
Academic	Master's Degree	0.36	0.30	0.29
qualification (%)	Bachelor's Degree	36.76	37.90	36.80
	High school	43.35	42.74	42.86
	Below high school	19.43	18.96	19.95

IV. Environmental spending

Any losses suffered by the Company in the latest year and up to the publication date of the annual report due to environmental pollution incidents (including any compensation paid and any violations of environmental protection laws or regulations found in environmental inspection, specifying the disposition dates, disposition reference numbers, the articles of law

violated, and the content of the dispositions), and disclosing an estimate of possible expenses that could be incurred currently and in the future and measures being or to be taken: None.

V. Employee-employer relationship:

- (I) Employee benefits, continuing education, training, retirement systems, and the status of their implementation, as well as the status of agreements between labor and management, and all measures aimed at preserving the rights and interest of employees
 - 1. Employee benefits, continuous education and training

(1) Employee benefits

The Company's subsidiaries in mainland China (GEM Electronics (Shanghai) and GEM Electronics (Hefei)) have employee cafeterias, shuttle buses, and dedicated parking lots. GEM Electronics (Hefei) also provides free dormitories for new employees and subsidizes dormitory utility costs, and the factory is equipped with facilities, such as basketball courts and vending machines, for all employees. In addition, parental care leave is provided. If an employee's parents aged 60 or above are hospitalized due to illness and require care, employees can take 7-20 days of leave as needed to provide care for their parents.

The Company's subsidiaries in mainland China have established breastfeeding rooms for female employees and provide relevant leave and special attention during employees' pregnancy, maternity, and childcare periods:

Pregnancy	Maternity	Lactation	Childcare
Employees are	Maternity leave	Breastfeeding	Employees
provided with	is 158 days,	rooms are	with children
prenatal check-up	exceeding the	provided. Within	under the age
leave, and	national	one year of the	of six are
workload is	statutory	baby's birth,	entitled to ten
reduced or shift	maternity leave	employees are	days of
arrangements are	of 60 days, and	granted one hour	childcare
adjusted for older	paternity leave	of breastfeeding	leave per year.
mothers and	is 30 days,	leave per day,	
those with	exceeding the	which can be	
physical	national	used in two	
discomfort.	statutory leave	separate instances	
	of 20 days.	or accumulated	
		over multiple	
		days.	

The childcare leave application status of the Company's subsidiaries in mainland China for the most recent two years:

Description	Male/Number	Female/Number	Total
Number of employees who should be reinstated after childcare leave in 2024 (A)	58	64	122
Number of employees who were actually reinstated after childcare leave in 2024 (B)	58	64	122
Number of employees who were actually reinstated after childcare leave in 2023 (C)	64	74	138
Number of employees who were reinstated after childcare leave in 2023 and worked for a full year (D)	46	51	97
Reinstatement rate % = B/A	100	100	100
Retention rate % = D/C	72	69	70

The subsidiary, GEM Electronics (Hefei), conducted an employee opinion survey in May 2024 to understand the operation of the organization, entry-level employee management, compensation and benefits, training and development, and administrative support, and communicated on material issues and formulated improvement plans. The employee coverage rate for this employee satisfaction survey was 85%, and the overall satisfaction rate reached 81%.

Subjects	All employees of GEM Electronics (Hefei)
Evaluation Indicator	Satisfaction survey on compensation, work
	environment, career development, corporate
	culture, and management communication
Number of respondents	631 (including dispatched workers)
Coverage rate	85%
Responsible survey unit	HR
Survey frequency	Once every year
Survey period	2024/1/1-2024/12/31
Overall satisfaction	81 points (minimum 0 points, maximum 100
	points)
Survey results	According to the survey, most employees are
	relatively satisfied with the Company's current
	operations.
Improvement initiatives	Based on the survey results, the content of
	continuous improvements and improvement
	projects for 2025 are as follows:
	1. The production line implemented an
	incentive program to improve efficiency, by
	using a multi-machine, multi-product
	approach to motivate employees and
	increase their enthusiasm at work.
	2. Employee retention rates were improved by
	evaluating new employees, providing tiered
	incentives, and adjusting salaries.

(2) Comprehensive labor insurance, health insurance, group insurance and other social insurance

Employees of the Company in Taiwan will have labor insurance, national health insurance and other related benefits on the date of employment; the Company also purchases group insurance for employees' medical security; at the same time, it is available for immediate family members to participate at their own expense to ensure a comprehensive protection.

Starting in 2025, our company's subsidiaries in mainland China (GEM Electronics (Shanghai) and GEM Electronics (Hefei)) will jointly fund commercial insurance, including life insurance, accident insurance, and hospitalization insurance, for employees with the labor union, to address employees' medical security needs.

(3) Employee salary adjustment and bonus system

The Company uses performance as the standard for evaluating salary adjustments and considers the CPI fluctuations for appropriate salary adjustments.

The Company also distributes year-end bonuses for a fixed number of months for the livelihood of employees.

(4) Employee profit sharing and stock ownership

The Company has an employee stock option system and an employee remuneration system to allow employees to participate in the Company's operations, share in the growth and profits, and operating risks to increase employees' synergy and develop team spirit.

(5) Employee activity

A. Leisure

The Company regularly organizes leisure activities such as tourism and dinner parties to develop team bonding and team spirit.

B. Festivals

To show the Company's gratitude towards the employees and celebrate the festivals, the Company has allowances for Labor Day, three Chinese festivals (Spring Festival, Dragon Boat Festival, and Mid-Autumn Festival), weddings and funerals, and employee birthdays; the Company also hold year-end lottery dinners to show appreciation to employees.

(6) Health examination

In addition to the statutory health examination items, the Company provides a number of free health examination items to meet the needs of employees.

(7) Employee continuous education and training

The new employees must first pass the pre-employment training course on their first day. During their tenure, they will receive professional and technical training according to different functions and business needs to strengthen the functions of employees and effectively improve the business performance and competitiveness of the Company.

The Company spent NT\$1,812 thousand on employee education and training in 2024, and the total number of trainees was 20,844.

2. Retirement system

The Company's subsidiaries located in Mainland China (GEM Electronics (Shanghai) and GEM Electronics (Hefei)), allocate a certain percentage of the total monthly salary of employees for the Ministry of Human Resources and Social Security's five insurance premiums including endowment insurance according to the relevant laws and regulations of Mainland China. The special account is deposited in the independent account of each employee. The recognized pension expense for 2024 was CNY37,339 thousand.

In accordance with the regulations on the retirement management of subsidiaries in Mainland China (GEM Electronics (Shanghai) and GEM Electronics (Hefei)), the current statutory retirement age in China is 63 years for male workers. Women in managerial positions have a retirement age of 55, while blue-collar female workers can retire at 58. Those who meet the requirements can go through the retirement procedures to apply for pensions, and the Ministry of Human Resources and Social Security is responsible for the verification of retirement. The human resource management will initiate retirement procedures for retirement approval on the government website in the month an employee retires. At the end of the month when the retirement age is reached, retiring employees should go to the human resource management to go through the relevant retirement procedures and can also apply for an electronic retirement certificate online through the "One-Stop Service Platform".

In addition, male employees born before December 1976 and female employees born before December 1984 at or below Grade 7, or female employees born before December 1981 at Grade 8 can follow a phase-by-phase retirement policy based on their wishes and submit an "Employee Flexible Retirement Application Form" to the human resource management for early retirement.

In July 2005, the "Labor Pension Act" (new system) came into effect. The Company's subsidiary, GEM Tech Ltd., Taiwan Branch, has completed the declaration process in accordance with the regulations, and 6% of the pension will be allocated to the personal pension account of the Bureau of Labor Insurance according to the employee's insurance level. If there is a voluntary contribution, it will be withheld from the employee's monthly salary to the Bureau of Labor Insurance's individual pension account according to the voluntary contribution rate. The recognized contribution to the new pension system in 2024 was NT\$632 thousand.

Employees who apply for retirement under the Labor Pension Act can apply to the Company for retirement benefits when they reach the age of 60. Those seniority exceeds 15 years may claim for a monthly pension or a lump-sum pension. However, workers whose seniority is less than fifteen years may only claim for a lump-sum pension.

3. Labor-management agreement and various employee rights and interests protection measures

Although the Company's subsidiaries in mainland China (GEM Electronics (Shanghai) and GEM Electronics (Hefei)) have established labor unions, no collective bargaining agreement has been signed because the unions have not yet submitted a request for collective bargaining to the Company.

The Company attaches great importance to employee relations. Besides strengthening the communication between the supervisors and subordinates of various departments, internal communication meetings are held frequently to enhance employees' corporate identity. Thus, labor-management relations are harmonious, and no major labor-management disputes have occurred.

(II) List any losses suffered by the Company in the latest year and up to the publication date of the annual report due to labor disputes (including any violations of the Labor Standards Act found in labor inspection, specifying the disposition dates, disposition reference numbers, the articles of law violated, the substance of the legal violations, and the content of the dispositions), and disclosing an estimate of possible expenses that could be incurred currently and in the future and measures being or to be taken. If a reasonable estimate cannot be made, an explanation of the facts of why it cannot be made shall be provided.

There have been no labor disputes that may cause losses to the Company.

VI. ICT security management

- (I) Describe the ICT security risk management framework, the ICT security policy, specific management plan and the resources invested in the ICT security management, etc.
 - 1. ICT Security Risk Management Framework:

Currently, the information department of the Company is in charge of cyber security-related affairs. An information security center has been established, and a team in Shanghai and Hefei, respectively, reports to the center.

2. ICT security policy

- (1) Conduct ICT security publicity, and new recruits must receive cyber security training.
- (2) Outsourced manufacturers must sign a confidentiality agreement to prevent unauthorized access, tampering, destruction or improper disclosure.
- (3) Significant information systems are backed up and disaster recovery drills are performed regularly to maintain the availability.
- (4) Both personal computers and servers are equipped with anti-virus software which automatically update the malicious code to against virus infection.
- (5) Conduct regular software inventory on the computer to ensure the compliance of the software.
- (6) Establish password complexity and validity period management and require personnel to change passwords regularly. Strictly control the use of removable storage devices.
- (7) Use firewalls to isolate production and office networks, and isolate the Company's internal network and external Internet to protect the internal network from attacks.
- (8) Ensure external computers are not allowed to enter the Company network. Computers that need to be connected to the Company's internal network must be confirmed by IT before accessing the internal network.
- (9) Conduct regular internal audits every year to ensure the effectiveness of information security and personal data protection management systems.
- 3. Specific concrete management programs and investments in resources for ICT security management.

Conduct an internal inspection once a year and submit the summary of the internal control inspection results to the Board of Directors for review according to the Company's internal control policies.

The implementation results of this year's efforts were reported to the Board of Directors on November 11, 2024, as listed in the table below:

Project	Project description	2024 implementation results
Information security training	Information security and regulations training was offered.	 ◆ Information security and regulations training was offered for new employees when joining the Company. ◆ An information security awareness-raising campaign was conducted for all employees once in 2024.
Establishment of a multi-level intrusion prevention and network management mechanism	 ◆ The Company's intranet and extranet are isolated using firewalls with intrusion prevention capabilities. ◆ The workshop and office networks are isolated using firewalls with intrusion prevention capabilities. ◆ An email gateway is used for email spam and virus filtering. ◆ Antivirus software is installed on all user computers. 	No intrusion or virus infection incidents occurred in 2024.
Daily patrolling and monitoring	 ◆ The data center is inspected daily to ensure the normal operation of hardware facilities, and any issues are handled in real-time. ◆ Hardware and antivirus software alerts are monitored daily and handled in real-time. 	No information security incidents affecting operations occurred in 2024.
Disaster recovery drills	Backup and offsite recovery tests are regularly conducted for important systems.	One disaster recovery drill was conducted in 2024 to confirm that backups could be restored normally and that the system could be used normally after restoration.

(II) List the losses, possible impacts, and countermeasures from major ICT security incidents in the latest year and up to the publication date of the annual report. If a reasonable estimate cannot be made, an explanation of the facts of why it cannot be made shall be provided.

In 2024 and as of the publication date of the annual report, the Company has not suffered any major ICT security incidents, and has no related losses and impacts.

VII. Important contract

Contract	Participants	Contract start and end dates	Main contents	Restrictive
nature	Tarticipants		Tylum contents	clauses
Supply/sales contract	Company B	Signed on April 1, 2015, with a period of 5 years, if Company B fails to terminate the agreement in writing to the Company 6 months before the expiration date, the agreement shall automatically renew and be extended from year to year upon the expiration.	Exclusive distribution agreement in Japan	None
Supply/sales contract	Company R	The agreement period is from January 1, 2019 to December 31, 2024 with a validity period of 5 years. If Company R fails to terminate the agreement in writing to the Company 3 months before the expiration date, the agreement shall automatically renew and be extended for one year.	Provide packaging and testing service contracts through GEM Electronics (Shanghai) Co., Ltd. or GEM Electronics (Hefei) Co., Ltd.	None
Supply/sales contract	Company T	The agreement period is from January 1, 2019 to December 31, 2024 with a validity period of 5 years. If Company T fails to terminate the agreement in writing to the Company 3 months before the expiration date, the agreement shall automatically renew and be extended for one year.	Provide packaging and testing service contracts through GEM Electronics (Shanghai) Co., Ltd. or GEM Electronics (Hefei) Co., Ltd.	None
Supply/sales contract	Company A	The agreement is valid for 7 years.	Provide packaging and testing service contracts through GEM Electronics (Shanghai) Co., Ltd. or GEM Electronics (Hefei) Co., Ltd.	None

Contract nature	Participants	Contract start and end dates	Main contents	Restrictive clauses
Supply/sales contract	Company I	The agreement is valid for 7 years. Provide packaging and testing service contracts through GEM Electronics (Shanghai) Co., Ltd. or GEM Electronics (Hefei) Co., Ltd.		None
Supply/sales contract	Company J	The agreement is valid for 7 years.	Provide packaging and testing service contracts through GEM Electronics (Shanghai) Co., Ltd. or GEM Electronics (Hefei) Co., Ltd.	None
Supply/sales contract	Company K	The agreement period is from March 1, 2022 to June 30, 2025.	Provide packaging and testing service	None
Supply/sales contract	Company M	The agreement is valid for 3 years.	Provide packaging and testing service contracts through GEM Electronics (Shanghai) Co., Ltd. or GEM Electronics (Hefei) Co., Ltd.	None
Supply/sales contract	Company R	The agreement period is from January 1, 2022 to December 31, 2024.	Provide packaging and testing service contracts through GEM Electronics (Shanghai) Co., Ltd. or GEM Electronics (Hefei) Co., Ltd.	None
Supply/sales contract	Company S	The agreement is valid for 5 years.	Provide packaging and testing service contract through GEM Electronics (Hefei) Co., Ltd.	None
Supply/sales contract	Company V	The agreement is valid for 6 years.	Provide packaging and testing service contracts through GEM Electronics (Shanghai) Co., Ltd. or GEM Electronics (Hefei) Co., Ltd.	None

Contract nature	Participants	Contract start and end dates	Main contents	Restrictive clauses
Supply/sales contract	Company W	The agreement is valid for 7 years.	Provide packaging and testing service contract through GEM Electronics (Hefei) Co., Ltd.	None
Supply/sales contract	Company X	The agreement is valid for 2 years and 6 months.	Provide packaging and testing service contracts through GEM Electronics (Shanghai) Co., Ltd. or GEM Electronics (Hefei) Co., Ltd.	None
Supply/sales contract	Company Y	The agreement is valid for 7 years.	Provide packaging and testing service contract through GEM Electronics (Hefei) Co., Ltd.	None
Supply/sales contract	Company O	The agreement is valid for 7 years.	Provide packaging and testing service contract through GEM Electronics (Shanghai) Co., Ltd.	None
Supply/sales contract	Company B	The agreement is valid for 5 years.	Provide packaging and testing service contracts through GEM Electronics (Shanghai) Co., Ltd. or GEM Electronics (Hefei) Co., Ltd.	None
Supply/sales contract	Air Products and Chemicals (Nanjing) Gases Co., Ltd.	2022/1/1-2024/12/31.	Product purchase agreement	None
Lease agreement	Shanghai Jiading Industrial Zone Industry Yongfang Development Limited Company	2022/1/1-2024/12/31.	GEM Electronics (Shanghai) Co., Ltd. factory lease agreement	None
Lease agreement	Shanghai Jiading Industrial Zone Industry Yongfang Development Limited Company	2025/1/1-2027/12/31.	GEM Electronics (Shanghai) Co., Ltd. factory lease agreement	

Contract nature	Participants	Contract start and end dates	Main contents	Restrictive clauses
Joint venture contract	Mitsubishi Electric Corporation, Mitsubishi Electric Corporation (China)	Mitsubishi Electric GEM Power Device (Hefei) Co., Ltd. (MEGP) has been established for 30 years (signed date July 22, 2011).	Established MEGP as a joint venture	None
Lease agreement	MEGP	January 1, 2022 to December 31, 2026.	MEGP leases agreement with GEM (Hefei) Factory	None
Service agreement	MEGP	January 1, 2022 to December 31, 2026.	GEM Electronics (Hefei) Co., Ltd. service agreements to MEGP	None

Chapter V Financial Status and Performance Review

Analysis and Risks

I. Analysis of financial status

Year	2022	2024	Diffe	rence
Item	2023	2024	Amount	%
Current assets	2,949,942	3,734,968	785,026	26.61%
Investments accounted for using equity method	116,704	125,814	9,110	7.81%
Property, plant and equipment	2,883,166	2,476,339	(406,827)	(14.11%)
Intangible assets	3,634	3,246	(388)	(10.68%)
Other assets	193,533	280,559	87,026	44.97%
Total assets	6,146,979	6,620,926	473,947	7.71%
Current liabilities	1,441,079	1,566,854	125,775	8.73%
Non-current liabilities	550,631	531,979	(18,652)	(3.39%)
Total liabilities	1,991,710	2,098,833	107,123	5.38%
Capital stock	1,290,474	1,290,474	0	_
Capital surplus	624,536	624,536	0	_
Retained earnings	2,494,169	2,706,700	212,531	8.52%
Other equity	(253,910)	(99,617)	154,293	(60.77%)
Treasury stock	_	_	_	_
Total equity	4,155,269	4,522,093	366,824	8.83%

Description of major variations of accounting items: (increase/decrease in ratio reaches 20% or exceeds NT\$10 million):

- 1. The increase in current assets was mainly due to cash inflow from increased profits in 2024, leading to an increase in cash and cash equivalents and financial assets measured at amortized cost current.
- 2. The increase in other assets was mainly due to the renewal of the plant lease agreement upon expiration, resulting in an increase in right-of-use assets.
- 3. The increase in other equity was due to exchange rate fluctuations, which resulted in an increase in the exchange differences from the translation of financial statements of foreign operations.

II. Analysis of financial performance

(I) Comparative analysis of operation results

Unit: NT\$ thousand

Year Item	2023	2024	Increase/(Decrease)	Ratio (%)
Operating revenue	4,418,989	4,670,539	251,550	5.69%
Operating costs	3,466,447	3,611,569	145,122	4.19%
Gross profit	952,542	1,058,970	106,428	11.17%
Operating expenses	329,685	374,962	45,277	13.73%
Operating income	622,857	684,008	61,151	9.82%
Non-operating income and expenses	91,646	156,897	65,251	71.20%
Profit before income tax	714,503	840,905	126,402	17.69%
Tax expenses	148,409	176,708	28,299	19.07%
Net income	566,094	664,197	98,103	17.33%
Other comprehensive income (net amount after tax)	(44,873)	154,293	199,166	(443.84%)
Total comprehensive income	521,221	818,490	297,269	57.03%

Description of major variations of accounting items: (increase/decrease in ratio reaches 20% or exceeds NT\$10 million):

- 1. The increase in non-operating income and expenses was mainly due to exchange gains from the depreciation of the NTD.
- 2. The increase in other comprehensive income (net amount after tax) was mainly due to exchange rate fluctuations in 2024, resulting from the increase in the exchange difference when translating the currency of expression.
- 3. The increase in the total comprehensive income for this period was mainly due to the increase in net income and other comprehensive income (net of tax) for 2024.
- (II) The expected sales volume and its basis, the possible impact on the Company's future financial business and the response plan

The estimated sales of the Company in 2025 is determined by the management team based on the latest sales performance, customer operation overview, market share, new product development progress and overall industry development assessment, with consideration of the sales target set by the Company's production capacity. The expected sales quantities in 2025 is as follows:

Item	Sales quantities
Power semiconductor packaging and testing	5,082,671

III. Cash flow

- (I) Analysis on cash flow change in the latest year
 - 1. Analysis on the cash flow change

Unit: NT\$ thousand

Opanina	Net cash flow from	Net cash flow from investing	Cash surplus		sure for cash icits
Opening cash balance	operating activities in the year	and financing activities in the year	(deficit)	Investing plans	Financing plans
1,731,493	1,299,084	(755,079)	2,275,498	-	-

Analysis of change in cash flow in the current year:

- (1) Operating activities: Cash inflow of NT\$1,299,084 thousand, mainly due to continuous and stable profits in 2024.
- (2) Investing activities and financing activities: cash outflow of NT\$755,079 thousand, mainly for capital expenditures and cash dividends.
 - 2. Improvement plan for illiquidity problems

There is no illiquidity problem.

3. Analyses on the cash liquidity in one year ahead

Not Applicable.

IV. The impact of the significant capital expenditure over the past year upon the financial performance

As the Company's operation and cash inflows from operating activities are stable, the source of funds for major capital expenditures in recent years is mostly from its own working capital, so there is no significant capital expenditure impact on the Company's finances.

- V. The outward investment policies over the past year. The key reasons leading to the profit or loss, the corrective plans and the investment plan in one year ahead
 - (I) Investment policy

The Company focuses on its core business, and the investment policy is based on basic business-related investment targets. The relevant executive departments follow the "investment cycle" and "Procedures for Acquisition and Disposal of Assets" and other

methods stipulated in the internal control policies. The above methods or procedures have been approved by the Board of Directors or shareholders.

(II) The reason and improvement plan for the profit or loss of investment in the latest year

Unit: NT\$ thousand

Investee	Ratio of shareholding (%)	Profit and/or loss recognized in 2024	Main reason for profit or loss	Improvement plan
GEM Tech Limited	100%	480,051	Engaged in the sales of electronic parts	_
GEM Electronics Company Limited	100%	Recognized as investmer gains in GEM Electronic (Shanghai) Co., Ltd.		
GEM Electronics (Shanghai) Co., Ltd.	100%	231,626	Engaged in the sales of electronic parts	
GEM Electronics (Hefei) Co., Ltd.	100%	80,153	Engaged in the sales of electronic parts and leasing services	
Mitsubishi Electric GEM Power Device (Hefei) Co., Ltd.	20%	9,624	The profit has been stable since the establishment in 2011.	_

(III) Investment plan for the coming year:

None.

VI. Risk events and assessments in the latest year up to the publication date of the annual report

(I) Risk factor

1. The impact incurred by change in interest rate, exchange rate, inflation upon the Company's profit and/or loss and the future countermeasures:

(1) Changes in interest rates

The Company's operation scale and profitability have improved with increasing self-owned capital, so it has little reliance on loans from financial institutions. Thus, the Company will not experience a significant increase in interest expenses if the interest rate level were to increase in the future. Thus, changes in interest rates have little impact on the Company's profit.

(2) Change in exchange rate

Most of the Company's purchase and sales are denominated in US dollars, so the receivables and payables of the transactions can offset each other, resulting in a natural hedging effect. The Company's net exchange (losses)

gains in 2023 and 2024 were NT\$9,232 thousand and NT\$79,016 thousand, respectively, accounting for 0.21% and 1.69% of the net operating revenue in each period which is an insignificant impact on the Company's profit and loss.

The main functional currency of the Company is the US dollar and there has not been any significant exchange rate risk. To reduce the impact of exchange rate changes on the Company's profit and loss, the Company will collect the exchange rate information, and strengthen the relationship with financial institutions through online real-time exchange rate system to research on the exchange rate fluctuation trend as a reference for foreign exchange settlement. The Company also deploys strategy to ensure the balance of foreign currency assets and liabilities is achieved as much as possible as a natural risk hedging and reduce the impact of exchange rate fluctuations. In the future, derivatives for hedging will be adopted depending on the changes in the exchange market and the demand for exchange funds to avoid related exchange rate risks.

(3) Inflation

The Company pays attention to market price fluctuations, and maintains good relationship with suppliers and customers and there has not been any significant impact due to inflation in the recent years.

- 2. The major causes for engaging in high-risk, high-leverage investment, lending of funds to others, endorsements/guarantees and derivative financial instruments, the profit or loss and the future countermeasures:
 - (1) The Company does not engage in high-risk, high-leverage investments, unless hedging, or arbitrage can be achieved.
 - (2) The policy of loaning funds, and endorsements/guarantees is handled in accordance with the relevant regulations of the Company's Procedure on Loaning of Funds and Making of Endorsements/Guarantees.
 - (3) The policy of derivatives trading is implemented in accordance with the Company's Procedure on the Acquisition and Disposal of Assets, with hedging transactions as the main trading method. The Company determines that hedging is not necessary, unless the benefit of hedging is greater than the cost of hedging; if not, it will become a burden.
- 3. The future research & development plans and the expenses anticipated to be invested into research & development
 - (1) Future research & development programs

The Company will continue to invest in the development of new-generation products and technologies, including high-efficiency, high-voltage

applications and multi-chip modular products. The Company will continue to make R&D breakthrough on process technology to develop power management products with higher efficiency, smaller size and enhanced structural performance, to expand the lead in the industry and enter more the high-performance application markets.

(2) Expenses anticipated to be invested into research & development

The Company's estimated R&D investment is compiled according to the development progress of new products and new technologies. In the future, with the growth in revenue, the annual R&D expenses will be gradually increased and it is estimated that the R&D expenses be about NT\$55,092 thousand in 2025 to support the development of new products in the future and the performance improvement of existing products and increase the Company's competitiveness.

4. The possible domestic and foreign impacts by government policies and laws upon the Company's financial conditions and the Company's countermeasures

The Company's daily operations are handled in accordance with relevant domestic and foreign laws and regulations and there has not been any major domestic and foreign policy and legal changes that has impacted the Company's financial performance; and the Company pays attention to the changes in domestic and foreign policy development trends and regulations (such as the recent tariffs levy issue), collects relevant information as a decision-making reference for the management team for appropriate strategies.

5. The impacts generated by change in science and technology (including ICT security risk) and change in industries upon the Company's financial conditions and the Company's countermeasures

The Company has accumulated considerable amount of R&D technologies, and is recognized by the customers. The management team pays attention to changes in the market and technology trends, and evaluates its risks and impact on the Company's product strategy to reduce all risk factors and maximize shareholders benefits. In addition, the Company continues to invest in R&D projects for new products, manages the product development schedule and formulates relevant response plans, and maintains a stable financial structure to maintain the flexibility of capital allocation in response to future market changes. Thus, in the latest year and up to the publication date of the annual report, technological and industrial changes did not have a significant impact on the Company's financial performance.

As the popularization of computers and the vigorous development of the Internet brought a rapid and significant impact on people, it also changed the way we live. Along with information convenience comes worrying information security issues. Thus, ensuring information security in the information era is essential for the greater challenges and impacts in the future.

The types of information security protection can be divided into three parts, physical security, software security and data security. Factors affecting information security include:

- (1) Invasion from unauthorized persons (hackers) to the computer system, theft or alter information or change the original system settings.
- (2) Intentional or unintentional usage of the computers resulting in data damage, theft or system damage.
- (3) Interception, eavesdropping or alteration of data during transmission.
- (4) Infection and transmission of virus.

The Company has taken the following prevention measures:

A. Cyber security risks

The Company has a firewall to prevent illegal intrusion, and illegal external access from the inside of the Company, and installs anti-virus software in all networked computers to prevent virus infection and transmission, and ensure the safety of the computers and networks.

B. Hardware and Data Security Risks

The Company has facilities such as uninterruptible power supply system and hardware redundancy to prevent unexpected power supply and hardware failures and ensure the stability and continuous system operation.

The Company has account authentication, permission control, account password complexity setting, password regular replacement policy, data backup/recovery system to prevent malicious damage, human error and data loss caused by natural disasters, and protect the data integrity.

C. Software Compliance Risk

The Company regularly checks the software installed on the computer, and monitors the installation and use of the software through tools to ensure the compliance of the software.

D. Strengthen employees' information security awareness and standardize organizational information security behavior.

Strengthen employees' awareness of information security, and advocate the restriction of using illegal software or visiting unknown websites.

With relative measures to maintain information security, the Company believes that this risk is manageable, but it is still necessary to remain vigilant to ensure the Company's information security.

6. The impacts created by a change in corporate image upon the management over crisis, and the Company's countermeasures

The Company operates under the spirit of ethical corporate management, and is committed to improving quality and efficiency and strengthening internal management. The Company holds a good reputation and corporate image in the industry, and there is no corporate crisis caused by changes in corporate image. The Company will further commit to maintaining corporate governance and transparent operations, paying more attention to the rights and interests of shareholders, and strengthening its excellent corporate image.

7. Expected benefits, potential risks, and countermeasures of mergers and acquisitions

In the latest year and up to the publication date of the annual report, no mergers and acquisitions have occurred. However, if there is a merger and acquisition plan in the future, it will be handled in accordance with the relevant laws and regulations and the relevant management measures formulated by the Company to ensure the interests of the Company and shareholders' equity are protected.

8. The risks anticipated from the expansion of the plant buildings, and the Company's countermeasures

The Company is a power semiconductor packaging and testing company. In addition to expanding production lines depending on market changes, the Company has to avoid oversupply in the market. With actively developing new customers, R&D on new products and new technologies, it will also improve yield and reduce cost to maximize the benefits of capacity expansion and establish a long-term competitive advantage in the market.

- 9. The risks anticipated from the centralized input or output undertakings and the Company's countermeasures
 - (1) The risks anticipated from the centralized input undertakings and the countermeasures

The power semiconductor industry is a business model of vertical professional division of labor. To avoid the risk of supply shortage or

interruption, the Company has established a backup supply, and maintains a certain procurement ratio to maintain good relationship with the suppliers with is adjusted according to product technical specifications. The Company also pays attention to the production status at any time and maintains close contact with the suppliers to reduce the concentration risk.

(2) The risks anticipated from the concentrated sales undertakings and the countermeasures

The Company's largest customer in 2023 and 2024 accounted for about 20% of the operating revenue, and the top five customers combined accounted for about 50% which is a concentration risk, but the Company continuously carry out credit evaluation on the financial status of customers, and recognize the allowance loss according to the expected credit loss of accounts receivable. The Company continues to expand its customer base in addition to maintaining a stable collaborative relationship with existing customers.

10. The impacts and risks anticipated from the massive transfer of shareholding by directors, supervisors or key shareholders who hold more than 10% in shareholding and the Company's countermeasures:

In the latest year and up to the publication date of the annual report, there has not been any substantial transfer or replacement of directors, supervisors, or major shareholders holding more than 10% of the shares. Thus, it is not applicable.

11. The impacts and risks anticipated from the change in the managerial powers and the Company's countermeasures

In the latest year and as of the publication date of the annual report, the Company has not had any change in the managerial powers. The Company has strengthened various corporate governance measures and introduced independent directors to enhance the protection of overall shareholders' rights and interests. In addition, the Company's daily operations rely mostly on professional managers. The current team of professional managers has made considerable contribution to the Company's operating performance, and it should continue to win the support of shareholders. Thus, if there is a change in the management, it should not have a significant negative impact on the Company's various management and operating advantages.

12. Litigious and non-litigious matters. List major litigious, non-litigious or administrative disputes that: (1) involve the Company and/or any company director, any company supervisor, the president, any person with actual responsibility for the firm, any major shareholder holding a stake of greater than

10%, and/or any company or companies controlled by the Company; and (2) have been concluded by means of a final and unappealable judgment, or are still under litigation. Where such a dispute could materially affect shareholders' equity or the prices of the Company's securities, the annual report shall disclose the facts of the dispute, amount of money at stake in the dispute, the date of litigation commencement, the main parties to the dispute, and the status of the dispute as of the publication date of the annual report:

None.

13. Other critical risks and response measures

(1) Protection of Shareholders' Equity

There are many different regulations between the Companies Law of the Cayman Islands and the Company Act of the R.O.C. Although the Company has amended its Articles of Association in accordance with the "Checklist of Shareholder Rights Protection by Foreign Issuers in Country (area) of Registration" stipulated by TWSE, there are still many differences in the operating regulations due to the differences in the regulations. Investors cannot apply the protection of legal rights and interests of investing in Taiwan companies to the Cayman Islands companies they invest in. Investors should study and consult experts to see if there is any shareholder equity protection that cannot be obtained by investing in Cayman Islands companies.

(2) Risks of the economy, political environment, foreign exchange, laws and regulations

The Company is registered in the Cayman Islands where the main operation places are Samoa, the British Virgin Islands, Mainland China and Taiwan. Thus, changes in the economy and political environment of the place of registration and the place of operation, as well as fluctuations in foreign exchange will affect the operating performance of the Company and its subsidiaries.

(3) Cash dividends distribution and taxation

According to the relevant laws of China, when a subsidiary in China distributes profit, at least 10% of net income after taxes every year must be first set aside as the legal reserve (regarded as a legal reserve that cannot be distributed as dividend on shares until it reaches 50% of the registered capital of a subsidiary of the Company). Thus, the Company's subsidiaries in China must first meet this condition before distributing the remaining after-tax net profit for the year.

A tax on any share dividend, bonus, interest, and other income earned in and from China by a non-resident company of a country or territory that has signed a tax agreement with China according to the provisions of the relevant tax agreement after a subsidiary of the Company's applications are reviewed and approved by a competent tax authority, a subsidiary of the Company may be eligible to the agreed tax rate. With the exception of the aforementioned scenarios, and when the China subsidiary remits the share dividends to places outside China, an income tax of 10% shall be deducted on behalf of the shareholder. These provisions may potentially reduce the ability of the Company to distribute share dividends to its shareholders. A subsidiary in China must comply with local laws for overseas remittance of shares dividend. If China changes laws related to the aforementioned activities and to dividend remittance so that a subsidiary of the Company in China is unable to comply with the relevant laws or must acquire permission or submit files related to the activities, there may be a risk of failure to remit share dividends.

(4) Rapid changes in product scales in the market

The demand for electronic products depends on consumer choice and preferences as well as government policies of various countries. The suppliers and market share of terminal products including the Company's customer, change rapidly at any given time. The combination of the Company's products and manufacturers, and the growth of the market share of the products, in the past and the foreseeable future, depend on the ability of the end products to meet the consumer choices and preferences, and on the Company's cost-effectiveness, design capability, and the ability to manufacture and sell products to end customers of the market.

The Company will pay attention on relevant market demand at any time, and closely collaborate with terminal brand manufacturers to seize market opportunities, develop innovative and advanced products, launch new products that meet consumer preferences ahead of competitors and reduce the risk due to changes in the demand of electronic products.

(5) Risk of decrease in average sale price

The Company's packaging and testing is widely used in various electronic products, and the potential price pressure from customers may cause the Company's gross profit to decline. In anticipation of future competitive price pressures, the Company may reduce the average sale price of its products. If the Company is unable to compensate for the decrease in average sale price with increase in sales volume, reduce in manufacturing

costs, or development of innovative and higher value-added products in a timely manner, the Company's gross profit and financial performance will be impacted.

The Company will continue to understand customer demand to create a market, and improve profitability through a flexible low-cost business model, to reduce the risk of decline in the average sale price of electronic products.

(6) Risk of violating of intellectual property and patent rights

As is common in other cases in the semiconductor industry, from time to time the Company or its customers may receive claims of infringement, or it may be found that the relevant patent or intellectual property rights owned by others contain the technology, products and services of the Company or its end customers. The semiconductor industry is characterized by many companies owning a large number of patents and intellectual property rights, and actively pursuing, protecting and enforcing them.

The Company is currently not aware of any third party accusing the Company of infringing its intellectual property rights. However, allegations of intellectual property infringement are not uncommon in the technology industry. The Company may be accused by others of infringing on other people's intellectual property rights in the future. Regardless of whether others have sufficient evidence, any allegations may affect the Company's reputation, finances, business and revenue which may cause the Company high litigation costs resulting a negative impact on the Company's operations.

(II) An issuing company with subsidiaries meeting one of the standards of a "major subsidiary" in the latest year or the fiscal year when it applies for TWSE listing, it shall explain the risks of the foreign company's business base or subsidiary.

All subsidiaries of the Company meeting one of the standards of a "major subsidiary". Risks related to the overall economy, any changes in the political and economic environments, foreign exchange controls, taxes and relevant laws and regulations of its place of registration and major places of operation, and whether such places recognize the effect of conclusive judgments of R.O.C. civil courts, and also state the response measures undertaken. Please refer to the main country of operation.

(III) A Foreign Issuing Company shall additionally explain various risks clearly, such as the overall economy, any changes in the political and economic environments, foreign exchange controls, taxes and relevant laws and regulations of its place of registration and major places of operation, and whether such places recognize the effect of

conclusive judgments of R.O.C. civil courts, and also state the response measures undertaken.

1. Country of registration: Cayman

(1) Overall economy, changes in the political and economic environments

Cayman Islands is a British colony located in the Caribbean Sea. The capital is George Town and its financial service industry is the main source of income. There are many legal, accounting, and professional service organizations that provide convenient services.

Cayman Islands has long been politically stable and English is the official language. The company registration can be divided into five categories: Ordinary Company, Ordinary Non-Resident Company, Exempted Company, Exempted Limited Duration Company, and Foreign Company. Among them, exempted companies are mainly used by companies and individuals in various countries for financial planning, but they cannot operate locally; in addition, the Cayman Islands government has actively strengthened the credibility of its foreign financial operations in recent years, and signed a Mutual Legal Assistance Treaty with the United States and the United Kingdom in 1986 to prevent international criminal organizations from using the Cayman Islands' financial system to conduct illegal money laundering transactions. In addition, in response to the EU's implementation of the Base Erosion and Profit Shifting Action Plan (BEPS) formulated by the Organization for Economic Co-operation and Development (OECD), the Cayman Islands government announced the International Tax Co-operation (Economic Substance) Act at the end of 2018.

In summary, the Company is registered in the Cayman Islands as an exempted company, and there is no real local business activity. Moreover, the Cayman Islands has been politically stable for a long time, so changes in the overall economy and political and economic environment should not have a significant impact on the Company's overall operations. However, after the announcement of the International Tax Co-operation (Economic Substance) Act, it is still necessary to pay attention to the impact of the Act on the Company and assess possible compliance costs.

(2) Foreign exchange control, taxes and related laws and regulations

There are no foreign exchange restrictions in the Cayman Islands except for the annual license fee and there is currently no corporate income tax or value-added tax for exempted companies; in addition, no decree enacted to impose taxes on the profits, income, gains or appreciations shall apply to the Company, and no profits, income, gains or appreciations tax shall be payable in respect of the shares, bonds or other liabilities of the Company, or be withheld in accordance with tax incentives. The main regulations for exempted companies in the Cayman Islands are as follows:

- A. An exempted company may not trade in the Cayman Islands with any person, firm or corporation except in furtherance of the business of the exempted company carried on outside the Cayman Islands unless such trade is beneficial for the Company's foreign operation.
- B. An exempted company is prohibited from making any invitation to the public in the Cayman Islands to subscribe for any of its shares or debentures; nor may an exempted company own land in the Cayman Islands unless the Company is listed in Financial Secretary of the Cayman Islands.
- The Companies Law of the Cayman Islands does not stipulate that the Company must hold an annual general meeting of shareholders. However, the Company should hold a Board meeting and a general meeting of shareholders in accordance with the provisions of the Articles of Association with the location not limited to the Cayman Islands. However, the Company's Articles of Association (Articles of Association) approved by the resolution of the shareholders' meeting on August 26, 2015 stipulates that the Company should hold a shareholders' meeting within six months after the end of each year, and it is stipulated that after listed as a public company, unless otherwise stipulated by laws and regulations, the shareholders' meeting of the Company shall be held in the R.O.C. territory. If the shareholder meeting is convened outside the R.O.C. territory, it shall report to the TWSE for approval within two days after the resolution of the Board of Directors or the shareholder obtains the approval of the competent authority to convene, and a stock registrar and transfer agent in Taiwan shall be appointed to handle the stock affairs of the shareholder meeting. (including but not limited to accepting proxy voting of shareholders).
- D. The Articles of Association stipulate that the issuance of new shares shall be subject to the approval of more than half of the directors present at a Board meeting at which more than two-thirds the directors are present, and the issuance of new shares shall be within the authorized capital of the Company.
- E. Exempted companies do not need to submit or declare detailed information on shareholders to the Cayman Islands General Registry, but the Articles of Association stipulate that the Board of Directors should prepare a list of shareholders at the office of the Company's stock registrar and transfer agent in Taiwan, and it shall be prepared at an appropriate place inside or outside the Cayman Islands, which shall record the details of the shareholders and the number of shares they hold, as well as other details required by the Cayman Islands Companies Law.
- F. The list of shareholders of an exempted company does not have to be open to public inspection.

- G. Exempted companies can apply for deregistration and can transfer their registration to other countries.
- H. Exempted companies can be registered as exempted limited duration companies. Exempted limited duration companies require at least two shareholders and is valid for a maximum period of 30 years.
- I. Since the laws of the Cayman Islands are different from those of other jurisdictions in Taiwan in relation to the equity protection of the minority shareholders, the Company has, in accordance with the Securities and Exchange Act of Taiwan, the Company Act and other laws and the requirements of the competent authority, amend the Articles of Association within the limits of the laws and regulations of the Cayman Islands to protect the shareholders' equity of Taiwanese investors.

In summary, since the Cayman Islands adopts an open policy on foreign exchange and has no relevant restrictions, there is no significant impact on the Company's use of funds. The Cayman Islands government also grants preferential policies to exempt companies in taxation. In addition to the above-mentioned restrictions on trading in Cayman Islands, making any invitation to the public in the Cayman Islands to subscribe for any of its shares or debentures, purchasing land and company names in relevant laws and regulations, there are no major restrictions on exempted companies' operations, and the Company is only a locally registered company and does not engage in local business activities. Thus, the Cayman Islands where the Company is registered, has no significant impact on the Company's operation in terms of taxation and related laws and regulations.

(3) Whether the country recognizes the binding effect of civil judgments of the courts of the Republic of China

A. Risk of litigation

The Articles of Association stipulate that, provided that it does not violate the laws and regulations, the Company shall, in accordance with the resolution of the Board of Directors, designate a natural person with domicile or residence in the R.O.C. territory as its litigious and non-litigious representative in the R.O.C. territory in accordance with the public offering company law and to serve as its responsible person in the Republic of China. The Company shall also report the designation and changes to the competent authority of the Republic of China in accordance with the public offering company law.

Since the Company is an exempted company registered in the Cayman Islands and has not applied for the approval of the Ministry of Economic Affairs in accordance with the Company Act, if the investor files a lawsuit against the Company or the responsible person in the

court of the Republic of China. The court may judge the existence of jurisdiction and the delivery method according to the nature and circumstances of the case, and may require investors to provide explanation of the foreign laws involved in the case. Thus, not all cases can be guaranteed to obtain substantive judgments in the courts of the Republic of China.

B. Risks of judgment recognition and enforcement

The law of the Cayman Islands does not expressly stipulate that civil judgments made by the courts of the Republic of China (R.O.C. court judgments) may be enforced in the Cayman Islands, but according to its Common Law, the R.O.C. court judgments must comply with the following elements for the Cayman Islands courts to consider the recognition:

- (A) The foreign court that rendered the judgment has jurisdiction;
- (B) The judgment clearly states that the debtor is obliged to pay the liquidated sum specified in the judgment;
- (C) The final judgment;
- (D) No taxes, fines or penalties are involved; and
- (E) The manner in which the judgment was obtained is not contrary to the natural justice or public policy of the Cayman Islands, and the recognition and enforcement of the judgment is not contrary to the natural justice or public policy of the Cayman Islands.

If the court of Cayman Islands does not recognize the judgment of the court of R.O.C., the judgment obtained by the investor will not be enforced. Thus, the investor may encounter the risk of being unable to claim the compensation. Investors should understand the legal risks of purchasing securities issued by foreign issuers.

(4) Whether the government of R.O.C. can extradite the defendants to stand trial

The Cayman Islands Monetary Authority, where the Company is registered, has signed the IOSCO Multilateral Memorandum of Understanding, and the Taiwan Financial Supervisory Commission may request relevant information or files from the CIMA based on the memorandum, including but not limited to: sufficient record to reconstruct all current securities and derivative financial product transactions (including bank and transaction records of all funds and asset transfers). However, the memorandum does not contain provisions related to extradition, so R.O.C. does not have the right to request the Cayman Islands to extradite the defendant based on the

memorandum. In addition, Taiwan and the Cayman Islands have not signed an agreement on international mutual legal assistance in criminal matters. Thus, in summary, Taiwan may face the risk of being unable to request the Cayman Islands to extradite the defendant to stand trial.

- (5) The risk of the law application arising from the differences between Cayman's laws and the laws of the Republic of China
 - A. The Company is established under the laws of the Cayman Islands and to be listed on the TWSE, it has amended the Articles of Association in accordance with the requirements of the relevant laws and regulations of the Republic of China to protect the shareholders' equity. As for the matters not stipulated in the Articles of Association, the Company will handle in accordance with the relevant laws of the Cayman Islands and the laws of the Republic of China applicable to foreign issuers. There are many differences between the laws and regulations of the Cayman Islands and the laws of the Republic of China on the Company's operation where investors cannot apply the legal equity protection of Taiwan company investments to the Cayman Islands companies. Investors should understand and consult with experts when necessary on whether investing in a Cayman Islands company provides the shareholder equity protection.
 - B. Differences between the laws of the Cayman Islands and the laws of the Republic of China and the securities system may still cause conflicts of law application or interpretation, and the resolution such conflicts is still subject to court judgment. Thus, investors are reminded that if they request the court of the Cayman Islands to enforce the judgment of R.O.C., or file a lawsuit in the court of the Cayman Islands or enforce relevant rights, the court of the Cayman Islands might not recognize the laws and transaction practices of R.O.C. (including but not limited to method of transfer of shares and record of share holders), so there may be risks of exercising rights against foreign companies.
- (6) Investors should carefully assess whether their financial capabilities and economic conditions are suitable for investment before buying or selling listed, emerging stock or emerging stock foreign securities, and should pay special attention to the following matters:
 - A. The Company is registered in the Cayman Islands and is regulated by local laws and regulations. Its corporate governance, accounting standards, taxation system and other relevant regulations may be different from those of R.O.C., and there are differences in listing standards, review methods, information disclosure, shareholder equity protection and supervision standards, etc. Investors should understand this characteristics and potential investment risks.
 - B. The company law of the country where the Company is registered differs from the laws and regulations of R.O.C. in terms of the exercise and protection of shareholders' equity. Investors should read the Company's annual report and Articles of Association in detail to understand the applicable capital increase and decrease procedures, handling of acquisition of the Company's shares, restrictions on share

transfers, notice time limit for shareholders' meetings, attendance at shareholders' meetings and exercise of voting rights, dividend distribution percentage and procedures, election and dismissal of directors, powers of the Board of Directors, powers of independent directors and the Audit Committee, remuneration of directors and managers, rights of directors and managers to claim compensation from the Company, etc., are important matters related to corporate governance and shareholder rights. When necessary, the opinions of professionals such as lawyers and accountants who have obtained local licenses should be consulted.

- C. Before investing, investors should understand the Company's characteristics and risks, including: liquidity risk when trading in the R.O.C. market, the Company's financial and business risks, political, economic, and social changes in the country of registration and main business location, changes in the industry cycle, legal compliance and other risks.
- D. It is impossible to list all foreign securities investment risks and market factors in detail. Investors should carefully read relevant information such as annual reports and other announcements before trading, carefully consider other factors that may affect investment judgments, and conduct financial planning and risk assessment to avoid unbearable losses.

2. Main country of operation: Samoa

(1) Changes in the overall economy and political environment

Samoa is an island country in the South Pacific, located between Hawaii and New Zealand, west of American Samoa, and the center of the Polynesian Islands, formerly known as "Western Samoa". Samoa was a German colony until 1914 before it became independent in 1962, and was later ruled by New Zealand. In 1997, the Samoan government amended the constitution, changing the name of the country from "Independent State of Western Samoa" to "Independent State of Samoa", with Apia as its capital. Samoa has a stable society with stable political and economic environment. Samoan and English are the official languages of which English is very popular in the country. Samoa has not announced an Economic Substance Act or new tax regulations. Although it seems that it will not be affected for the time being, the European Union has prepared specific sanctions. However, the Company has no business activities in Samoa, which should not have a significant impact on the overall operation. The Company will continue to pay attention to its possible impact.

(2) Exchange control, taxation, laws and regulations

The currency of Samoa is the Samoa Tala (WST). Its exchange rate is quite stable and there is no foreign exchange control for international companies.

For international companies, they are tax-exempt companies according to law and do not need to pay taxes. Thus, there is no tax risk. In addition, Samoa has no foreign exchange control for international companies, so there is no risk of foreign exchange control.

(3) The risk basis of not recognizing the binding effect of civil judgments of R.O.C. courts

According to the legal opinion of Samoa lawyers: Although there is no law in Samoa that stipulates that the judgments made by the courts of the Republic of China can be enforced in Samoa, if the parties file a request to the Supreme Court of Samoa for the enforcement of foreign court judgments and if such judgment meets the following requirements, the Samoan court will not have a hearing on the disputes involved in the foreign court judgment, and will recognize and enforce the foreign court judgment in accordance with common law:

- A. The foreign court that made the judgment has jurisdiction over the case;
- B. The judgment imposes on the losing party an obligation to pay the liquidated sum;
- C. The final judgment;
- D. No taxes, fines or penalties are involved; and
- E. The manner in which the judgment was obtained is not contrary to the natural justice or public policy of Samoa, and the recognition and enforcement of the judgment is not contrary to the natural justice or public policy of Samoa.
- 3. Main country of operation: British Virgin Islands
 - (1) Changes in the overall economy and political environment

The British Virgin Islands is located in the Caribbean Sea and is a British Overseas Territory. After gaining self-government in 1967, it became a member of the Commonwealth of Nations and has a stable political environment. Financial services and tourism are the main income sources for the British Virgin Islands. Since the promulgation of the International Business Company Act (IBCA) in 1984, the registration of foreign companies has been opened, and its overseas financial service industry has developed rapidly. It is now one of the most popular offshore jurisdictions in the world.

The British Virgin Islands is actively strengthening the credibility of its overseas financial operations. The Mutual Legal Assistance Treaty signed between the United Kingdom and the United States in 1986 was extended in

1989 to prevent international criminal organizations from using the financial system of the British Virgin Islands to conduct illegal transactions. The British Virgin Islands established an independent BVI Financial Services Commission in 2001 and joined the International Organization of Securities Commissions (IOSCO) in 2007 to regulate its financial services industry. In addition, in response to the EU's implementation of the Base Erosion and Profit Shifting Action Plan (BEPS) formulated by OECD, the British Virgin Islands announced the International Tax Co-operation (Economic Substance) Act at the end of 2018. The Company will continue to pay attention to its possible impact.

(2) Exchange control, taxation, laws and regulations

The British Virgin Islands have no exchange controls or other currency restrictions. Commercial companies registered in British Virgin Islands are exempt from taxation on overseas income. Companies only need to pay the annual government license fee to the local government, costs for using the registered address and the cost of the registered agent. There are no other miscellaneous fees. Commercial companies registered in British Virgin Islands only need to pay government license fees every year, and overseas income is exempt from tax. In terms of laws and regulations, the BVI Business Companies Act promulgated in 2004 is its most important company laws and regulations.

(3) Whether the country recognizes the binding effect of civil judgments of the courts of the Republic of China

The law of the British Virgin Islands does not expressly stipulate that civil judgments made by the courts of the Republic of China (R.O.C. court judgments) may be enforced in the British Virgin Islands, but according to its Common Law, if a foreign court in the British Virgin Islands has no reciprocal agreement and has made a definite judgment on monetary payment, the court of the British Virgin Islands may recognize the judgment of the foreign court if the following requirements are met:

- A. the judgment has not been fully implemented to fulfill the claims of the winning party;
- B. the foreign court that determined the judgment has jurisdiction, and the defendant has a domicile or residence, or doing business in that jurisdiction, and has been duly served;
- C. the winning party did not obtain the favorable judgment by fraud;
- D. the recognition or enforcement of the judgment would not be contrary to the public policy of the BVI, or the judgment would not be enforceable by the courts of the BVI on other similar grounds; and

E. the trial process of the judgment did not violate the natural justice under the laws of the British Virgin Islands.

If the court of the British Virgin Islands does not recognize the judgment of the court of R.O.C., the judgment obtained by the investor will not be enforced. Thus, the investor may encounter the risk of being unable to successfully claim the compensation. Investors should understand the legal risks of purchasing securities issued by foreign issuers.

4. Main country of operation: Mainland China

(1) Changes in the overall economy and political environment

China is one of the fastest growing economies in the world. China's economic development is determined by the rapid expansion of domestic labor, capital and resources, as well as the improvement of technology and systems, thereby improving various domestic production efficiency. The Chinese government is promoting the popularization of education, urbanization, infrastructure, and consumption upgrading, and it has participated in international events and organizations. China has become more and more influential in the world where its consumption on global resources is also increasing. Thus, under the actions of the Chinese government, the Chinese economy is expected to remain in a state of high growth in the future.

The Company's development strategy is to set the operation base in the Mainland China market. Thus, the Company's financial performance, operation results and prospects will be affected by China's political, economic, and legal changes.

(2) Foreign exchange control, taxes and related laws and regulations

A. Foreign exchange control

Before the reform, the Chinese foreign exchange management system was highly centralized under the planned economy system with centralized and unified management of foreign exchange transactions. It was not until the reform in 1978 that it gradually moved towards market management. Since 1994, China has carried out a series of foreign exchange management system reforms to utilize the market mechanism. The first is to realize the unification of exchange rates and implement a managed floating exchange rate system based on market supply and demand. The second is to implement the bank's foreign exchange settlement and sales system. The foreign exchange income of institutions in China under the current account, except for the foreign exchange that is allowed to be retained according to the regulations

and can open foreign exchange accounts at designated foreign exchange banks, must be immediately transferred back to China, and sell to designated foreign exchange banks at the listed exchange rate. At the same time, CNY current account can be conditionally converted. Companies can purchase foreign exchange from designated foreign exchange banks with valid certificates within the specified scope. This is to gradually realize the free conversion of CNY under the current account. The last is to establish an inter-bank foreign exchange market, improve the exchange rate mechanism, and maintain a reasonable and relatively stable CNY exchange rate. The exchange of CNY and foreign currencies depends on the influence of Chinese politics and international political economy. Since the Chinese government adopted a floating exchange rate policy on July 21, 2005, the CNY exchange rate has officially decoupled from the USD and is adjusted with reference to the currency basket. Under this policy, the CNY exchange rate can fluctuate slightly, but it has been underestimated as the Chinese government has forcibly prevented its appreciation to ensure its export competitiveness. As a result, international powers continue to put pressure on the Chinese government to adopt further floating currency policies, thereby appreciating the USD. Changes in the exchange rate of CNY to the USD may have an uncertain impact on the Company's cash flow, profitability, earnings distribution, and financial performance, and its foreign exchange control measures may result in challenges to the Company's overall capital allocation.

The Chinese government has enacted a number of foreign exchange control rules, regulations, and notices, which allow limited conversion of CNY. Accordingly, foreign-funded companies can only exchange CNY into foreign currencies for current account transactions through designated foreign exchange banks. China's State Administration of Foreign Exchange has always had strict regulations on foreign exchange control under the capital account. The Company's local subsidiaries have been established through legal registration procedures, and previous capital increases have been approved by relevant local authorities.

B. The characteristics of land and properties

There is no private ownership of land in China. Land in China is owned by collectives, except for state ownership as stipulated by law. According to the Constitution of the People's Republic of China enacted by the National People's Congress, the subject of land

ownership in China is specific, including the state and the collective where land ownership is divided into state land ownership and collective land ownership accordingly. The state may expropriate or requisition land according to law.

Pursuant to the "Urban Real Estate Management Law of the People's Republic of China" ("Real Estate Management Law") and the "Administrative Measures for Commodity House Leasing" promulgated by the Ministry of Housing and Urban-Rural Development on December 1, 2010 and implemented on February 1, 2011, the parties to house leasing shall sign a leasing contract; house leasing shall implement a registration and filing system. According to the relevant provisions of the "Contract Law of the People's Republic of China" and the "Interpretations of the Supreme People's Court on Certain Issues Concerning the Application of the Contract Law of the People's Republic of China (I)", if the relevant law or administration regulation requires that a certain contract be registered without subjecting its effectiveness to such registration, then failure to effect registration shall not impair the effectiveness of the contract. In view of the relevant laws such as the "Real Estate Management Law" and the "Administrative Measures for Commodity House Leasing", administrative regulations do not stipulate that the lease contract shall be registered subjecting its effectiveness to such registration, so the failure to effect registration shall not impair the effectiveness of the contract.

C. Corporate income tax and value added tax

According to the newly implemented "Enterprise Income Tax Law of the People's Republic of China" and "Enterprise Income Tax Law Implementation Regulations" ("New Tax Law") on January 1, 2008, the income tax rate for domestic-funded enterprises and foreign-funded enterprises is 25%, and a number of tax reductions and incentives for foreign-funded enterprises have been canceled while the tax incentives enjoyed by foreign-funded enterprises can gradually increase from the preferential tax rate to 25% within five years after the implementation of the New Tax Law. Non-Chinese resident enterprises (refers to non-resident enterprises are enterprises which are set up in accordance with the law of a foreign country (region) and whose actual administrative institution is not in China, but which have institutions or establishments in China, or which have no such institutions or establishments but have income generated from inside China.) are

required to pay enterprise tax on its income generated from both inside and outside China. On December 26, 2007, the State Council of the People's Republic of China issued the Notice by the PRC State Council on the Implementation of the Grandfathering Preferential Policies under the PRC Enterprise Income Tax Law (Decree No. [2007] 39). the enterprises that have been granted the "2-year exemption and 3-year half payment" tax concessions shall continue to enjoy the tax concessions until the expiry day in accordance with the tax preferences under the old income tax law, regulations and relevant provisions. However, for those enterprises that did not enjoy the preferential, as they did not make profits during the transitional period, the tax preferential period shall commence from the implementation of the new law.

For value-added tax, the Chinese government implemented the "Provisional Regulations of the People's Republic of China on Value-added Tax" on January 1, 2009 where all units and individuals engaged in the sales of goods, provision of processing, repairs and replacement services, and the importation of goods within the territory of the People's Republic of China are taxpayers of Value-Added Tax, and taxpayers selling or importing goods, other than those exporting goods with the tax rate of 0% or as otherwise stipulated by the State Council, the tax rate shall be 17%. On April 4, 2018, the State Taxation Administration issued a notice on adjusting the VAT rate to adjust the original applicable tax rate of 17% to 16% effective as of May 1, 2018. In addition, on March 21, 2019, the State Taxation Administration announced the (STA Announcement [2019] No. 14) "Announcement of the Ministry of Finance, the State Taxation Administration and the General Administration of Customs on Relevant Policies for Deepening the Value-Added Tax Reform", and the original applicable tax rate of 16% was adjusted to 13%. From April 1, 2019, the VAT rate of 13% is applicable to the transaction partners of GEM Electronics (Shanghai) and GEM Electronics (Hefei) that are local manufacturers in Mainland China.

D. Labor contract law

On January 1, 2008, China implemented the new labor contract law which stipulates that employer should sign written labor contracts with employees on the date of employment. If no written labor contract is concluded at the time when a labor relationship is established, such a contract shall be concluded within one month as of the date when the

employer employs an employer. Where an employer fails to conclude a written labor contract with an employer for more than a month but less than a year from the date it starts employing him, it shall pay the employee two times his salary for each month. If an employer fails to conclude a written labor contract with an employer within one year as of the date when it employs the employee, it shall be deemed to have concluded an open-ended labor contract with the latter. In addition, in order to prevent employers from arbitrarily dismissing workers, the labor contract law clearly stipulates the financial compensation shall be paid on the basis of the number of years a person works in an entity, the rate being one month's salary for the work of one full year. If he has worked for six months or more but less than one year, the time shall be calculated as one year; and if he has worked for less than six months, he shall be paid half of his monthly salary as financial compensation; if the employment exists for more than a month but less than a year, the employer shall pay the employee two times his salary for each month and compensation according to the above calculation method when the employment expires and is terminated; compensation shall also be paid when terminating the labor contract without a fixed term; If the contract is terminated due to the inability to work or incompetence for the job after the medical treatment period (depending on the region; generally ranging from three months to two years), the employer shall pay the employee compensation. In addition, according to the Labor Contract Law, when working on statutory holidays, the overtime pay shall be at least three times the salary; if 20 or less than 20 people are dismissed but account for more than 10% of the total number of employees in the enterprise, the employer shall consider the trade union's or employees' opinion and notify the Ministry. If the contract is violated or terminated, the employer must pay twice the compensation standard; In the event of that employee has been working for the employer continuously for 15 years in full and is less than 5 years away from the statutory retirement age where the employee has no statutory fault, the employer may not revoke the labor contract concluded with the employee.

In summary, the implementation of the Labor Contract Law may increase the Company's labor costs and cause financial uncertainty. However, the labor-management relations will become increasingly harmonious due to the clear regulation of the law.

E. Social insurance and housing provident fund

(A) Social insurance payments

"Social Insurance Law of the People's Republic of China" refers to the regulations on social insurance in the Chinese government, including the "Interim Regulation on the Collection and Payment of Social Insurance Premiums", the "Social Insurance Law of the People's Republic of China" and the "Regulation on Work-Related Injury Insurance". There are detailed regulations according to each type of insurance in each region and the Company has participated in pension insurance, medical insurance, unemployment insurance, work-related injury insurance and maternity insurance according to law.

(B) Housing provident fund payment

The "Guiding Opinions on Some Specific Issues Concerning the Management of Housing Provident Funds" implemented in Mainland China on January 10, 2005 stipulates that the management of housing provident funds should be carried out in accordance with the "Regulation on the Administration of Housing Accumulation Funds". However, the housing provident fund system is still in the process of establishment and improvement with different implementation in each region. Thus, each province and city combines the experience and applies the basic concept of the "Regulation on the Administration of Housing Accumulation Funds", to formulate specific regulations on the collection and withdrawal of housing provident funds, issue policies on the payment base and ratio of housing provident funds each year, and realize territorial management of housing provident funds. The use of the housing provident fund is limited to the purchase of houses and house repairs in the area where the deposit is made. The HPF cannot be used when buying a house in another place, and the participating employees need to allocate the same proportion of salary as the Company to deposit in the HPF account. The Company pays HPF accordingly, and there is no record of administrative punishment involving violation of laws and regulations related to HPF in Shanghai and Hefei Housing Provident Fund Management Center.

(C) Risks and countermeasures that the Company may face

According to Article 84 of the "Social Insurance Law of the People's Republic of China": Where an employer fails to handle social insurance registration, the social insurance administrative

department shall order it to make correction within a prescribed time limit; and if it fails to do so within the prescribed time limit, impose a fine of 1-3 times the amount of the social insurance premiums payable upon it, and impose a fine of not less than CNY\$500 but not more than CNY\$3,000 upon the directly liable person in charge and other directly liable persons. And Article 86: Where an employer fails to pay social insurance premiums on time or in full amount, the collection agency of social insurance premiums shall order it to pay or make up the deficit of premiums within a prescribed time limit, and impose a daily late fee at the rate of 0.05% of the outstanding amount from the due date; and if it still fails to pay the premiums within the prescribed time limit, the relevant administrative department shall impose a fine of 1-3 times the outstanding amount upon it.

According to Article 37 of the "Regulation on the Administration of Housing Accumulation Funds": Where, in violation of the provisions of these Regulations, a unit fails to undertake payment and deposit registration of housing provident fund or fails to go through the formalities of opening housing provident fund accounts for its staff and workers, the housing provident fund management center shall order it to go through the formalities within a prescribed time limit; where failing to do so at the expiration of the time limit, a fine of not less than CNY\$10,000 nor more than CNY\$50,000 shall be imposed. And Article 38: Where, in violation of the provisions of these Regulations, a unit is overdue in the payment and deposit of, or underpays, the housing provident fund, the housing provident fund management center shall order it to make the payment and deposit within a prescribed time limit; where the payment and deposit has not been made after the expiration of the time limit, an application may be made to a people's court for compulsory enforcement.

As the Company has paid social insurance and housing provident fund for its employees in China in accordance with relevant regulations, there shall be no possible risks.

F. Environmental protection regulations

According to the current effective laws and regulations in China on environmental protection, the Ministry of Environmental Protection of the People's Republic of China implements unified supervision and management of environmental protection across the China. The Chinese environmental protection administrative department of the local government at or above the county level shall implement unified supervision and management of the environmental protection within its jurisdiction. The current effective environmental protection laws and regulations in China include the "Environmental Protection Law of the People's Republic of China", "Law of the People's Republic of China on Environmental Impact Assessment", "Law of the People's Republic of China on Prevention and Control of Water Pollution", "Law of the People's Republic of China on the Prevention and Control of Atmospheric Pollution", and "Law of the People's Republic of China on Prevention and Control of Environmental Pollution by Solid Waste". Units that cause environmental pollution and other public hazards shall incorporate the work of environmental protection into their plans and establish a responsibility system for environmental protection, and must adopt effective measures to prevent and control the pollution and harms caused to the environment by waste gas, waste water, waste residues, dust, malodorous gases, radioactive substances, noise, vibration and electromagnetic radiation generated in the course of production, construction or other activities. The Company's subsidiaries in China, GEM Electronics (Shanghai) and GEM Electronics (Hefei), have obtained drainage permits and pollutant discharge permits respectively.

- The Company's subsidiaries in China are subject to the supervision and jurisdiction of Chinese government authorities, including but not limited to ministry of commerce, administration for industry and commerce, foreign exchange management, environmental protection, administration of work safety, press and publication administration, and medical product administration. The above-mentioned government regulatory authorities have the right to promulgate and/or implement laws, regulations and regulations related to the operation of subsidiaries in China. The operation of the Company's subsidiaries in China needs to obtain relevant permits and licenses from government regulatory authorities. If the subsidiaries cannot obtain or continue to hold the relevant permits and licenses from various government regulatory authorities, the subsidiaries may be subject to penalties include fines, termination or operations restriction. The occurrence of any of the above situations will affect the operation of the Company. The Company will continue to closely observe, understand, and follow the development trend of the Chinese government's policies and changes in laws and regulations.
- (3) The risk on whether the country recognizes the binding effect of civil judgments of the courts of the Republic of China

According to the "Provisions of the Supreme People's Court on Recognition and Enforcement of the Civil Judgments of Courts of the Taiwan Region",

the final civil judgments of the Republic of China are recognized to have the same effect as the effective judgments made by the People's Courts and approved by the Chinese courts.

5. Main country of operation: Republic of China

(1) Changes in the overall economy and political environment

Taiwan is located in the center of the Asia-Pacific region, bordering the world's growing economic center and the world's second largest economy in the west – China, facing the world's third largest economy in the north - Japan, the world's largest economy in the east - the United States, and the 10 ASEAN countries including India in the south, with the geographic and linguistic advantages. Taiwan is a transportation hub in Asia and a regional transshipment center in East Asia. It can connect global production resources and markets as an important bridge for connections and industrial strategies between Europe, the United States, Japan and Asia-Pacific emerging markets.

According to data from the Taiwan Institute of Economic Research, Taiwan's economic growth in 2025 is expected to rely on domestic demand support, while external demand may return as the main driver of economic growth. As for external demand, as the baseline period for information and communication technology products gradually increases, the growth of exports may slow down. However, recent export orders still indicate strong demand for emerging technologies. Also, with many countries globally starting interest rate cut cycles, global trade volume is anticipated to continue to grow in 2025, and traditional industries are also expected to gradually recover, furthering steady growth in Taiwan's external demand. Investment will benefit from strong demand driven by emerging technologies. Since the second half of 2024, the demand for semiconductor equipment purchases has grown significantly, and the import value of electromechanical equipment has remained high. Domestic leading chip manufacturers are expanding capital expenditures, making investments to accelerate net-zero transition, and attracting increased investment from international manufacturers in Taiwan. All of this is estimated to continue contributing positively to economic growth. Overall, affected by the comparison baseline period, Taiwan's economic growth in 2025 will show a trend of low growth in the first half and higher growth in the second half. Looking ahead, the global economy will still face many uncertainties, such as Trump's new policies, the direction of monetary policies of central banks in various countries, China's economic stimulus measures, and domestic investment momentum. Thus, according to the latest forecast results from

the Taiwan Institute of Economic Research, the domestic economic growth rate for 2025 is 3.42%, an upward revision of 0.27 percentage points from the previous forecast.

(2) Foreign exchange control, taxes and related laws and regulations

Taiwan's foreign exchange market was established in 1979, and foreign exchange controls were relaxed in 1987. The exchange rate of NTD against foreign currencies is largely determined by market supply and demand, which is called "managed floating exchange rate".

For tax collection, there are many tax items in Taiwan, including value-added tax, income tax (profit-seeking enterprise income tax and individual income tax), income basic tax, estate and gift tax and securities transaction tax. Among them, the value-added tax is generated due to sales; the profit-seeking enterprise income tax is generated due to business profits; the income basic tax is generated due to the income exempted from income tax; the estate tax is generated due to the inheritance left by the individual when he dies; the gift tax arises is generated due to the transfer of assets from individuals to others; the securities transaction tax arises from the sale and purchase of securities. In addition, the stock transactions can currently only levy income tax on the income generated by individual stock transactions (except for the income generated by individuals residing in the R.O.C. territory from the sale of listed stocks and emerging stocks in 2014, where income tax is levied only on the income generated from major transactions of emerging stocks and transactions of some first-time listed stocks; from 2015, only for the portion of the annual sales amount exceeding NT\$1 billion will be taxed is calculated at a rate of 1%); For profit-seeking enterprises in the Taiwan, it is only required to incorporate the income from stock transactions into the basic income to determine whether to pay the basic tax.

The Company reinvests in various business entities in the form of a holding company. The main source of capital is the issuance of new shares and borrowing from financial institutions which is used to reinvest in subsidiaries. The relevant securities laws and regulations of R.O.C. have been continuously revised in line with the competent authority to promote foreign companies to list in Taiwan, and there are no major restrictions that may impact the Company's various operating activities.

(3) The risk on whether the country recognizes the binding effect of civil judgments of the courts of the Republic of China

The Company's main operation base is in Taiwan, so the evaluation of whether the main operation country recognizes the binding effect of the civil judgment of the court of the Republic of China is not applicable.

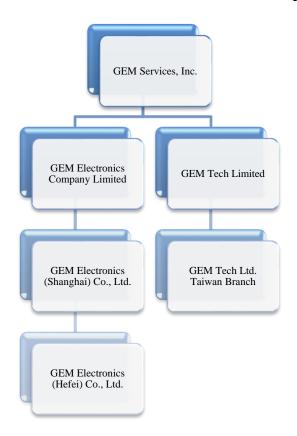
VII. Other important disclosures

None.

Chapter VI Special Disclosure

- I. Relevant information of affiliated enterprises
 - (I) Affiliates enterprises organization chart

December 31, 2024



The shareholding ratio in the above figure is 100%.

- (II) Information of affiliated enterprises
 - 1. Direct investment

December 31, 2024; Unit: dollar

				, ,
Name of enterprise	Establishment date	Address	Paid-in capital	Main business items
GEM Tech	June, 2012	Samoa	USD 606,091	Sales of electronic parts
Limited				
GEM	November,	British	USD 100	Holding company
Electronics	2000	Virgin		business
Company		Islands		
Limited				

2. Indirect investment

December 31, 2024; Unit: dollar

Name of enterprise	Establishment date	Address	Paid-in capital/working capital	Main business items
GEM	December,	Mainland	USD 69,000,000	Manufacture and sales of
Electronics	1998	China		electronic parts
(Shanghai) Co.,				
Ltd.				
GEM	Cantamban	Mainland		Manufacture and sales of
Electronics	September, 2006	China	RMB 436,510,473	electronic parts, factory
(Hefei) Co., Ltd.	2000	Cillia		leasing
GEM Tech Ltd.,	September,	Taiwan	NTD 19 000 000	Manufacture and sales of
Taiwan Branch	2012		NTD 18,000,000	electronic parts

- (III) Information on the shareholders presumed to have relationship of control and subordination: None.
- (IV) The industries covered by the business operated by the affiliates overall

The main investment business items of the overall Company and affiliate companies include power management components, IC packaging and testing services, and plant leasing.

(V) Information and to data of directors and supervisors, presidents of affiliated enterprises:

		Name or the	Shareholding		
Name of enterprise	Title	representative	Oventitu	Ratio of	
		person	Quantity	shareholding (%)	
GEM Tech Limited	Chairman	Chu-Liang, Cheng	-	-	
GEM Electronics Company	Chairman	Chu-Liang, Cheng	-	-	
Limited					
GEM Electronics (Shanghai)	Chairman	Chu-Liang, Cheng	-	-	
Co., Ltd.					
GEM Electronics (Hefei) Co.,	Chairman	Chu-Liang, Cheng	-	-	
Ltd.					

(VI) Business performances of affiliated enterprises

December 31, 2024; Unit: NT\$ thousand

Name of enterprise	Paid- in capital	Total assets	Total liabilities	Net value	Operating revenue	Profit (loss) from	Net Income	Earnings per share
	capitai	assets	пастись	varac	Tevenue	operation	(loss)	(NT\$)
GEM Tech Limited	18,202	2,799,771	1,399,274	1,400,497	3,279,532	560,819	480,051	Not applicable
GEM Electronics Company Limited	-	3,104,428	0	3,104,428	231,626	231,626	231,626	Not applicable
GEM Electronics (Shanghai) Co., Ltd.	2,262,165	4,107,460	984,544	3,122,916	2,304,035	100,885	231,626	Not applicable

Name of enterprise	Paid- in capital	Total assets	Total liabilities	Net value	Operating revenue	Profit (loss) from operation	Net Income (loss)	Earnings per share (NT\$)
GEM Electronics (Hefei) Co., Ltd.	1,990,848	1,726,406	372,598	1,353,808	1,407,478	79,367	80,153	Not applicable

Note: The amount of paid-in capital, total assets, total liabilities and net value listed by the Company are converted at the exchange rate at the end of 2024 and the operating revenue, profit (loss) from operation, net income (loss) and earnings per share are converted at the 2024 annual average exchange rate.

(VII) The Affiliate's Consolidated Financial Statements

With a query method similar to that for the consolidated financial report of the Company and its subsidiaries, please visit the MOPS., [Website https://mops.twse.com.tw > Single Company > Electronic Document Download > Financial Reports], enter the company code to query relevant financial report content.

- (VIII) Information on endorsement/guarantees, loaning of funds, and derivative commodity transactions of affiliated enterprises
 - 1. Endorsements/Guarantees of Affiliated Enterprises: None.
 - 2. Lending funds of affiliated enterprises to others: None.
 - 3. Affiliated enterprises trading in financial derivatives: None.
- II. Where the Company has carried out a private placement of securities in the latest year and up to the publication date of the annual report

None.

III. Other supplementary information

The major differences between the Articles of Association and the regulations on the protection of shareholders' equity in the R.O.C. are summarized and explained as follows:

Checklist items for the protection of shareholder equity	Contents stipulated in the Articles of Association	Description
The Company shall not issue	Amended Article 3.2 of the	The amendment to the Articles of
bearer shares.	Company's Articles of	Association for the 2025 shareholders'
When the Company adopts par	Association:	meeting has been made in accordance
value shares, it shall not	The Company shall not issue	with the "Checking List of Protecting
convert them into no-par value	bearer shares.	Rights of Foreign Issuer's Shareholders
shares; when the Company	When the Company adopts par	in the Country of Registration," so there
adopts no-par value shares	value shares, it shall not	is no need to request a legal opinion
shall also not convert them	convert them into no-par value	from a lawyer.

Checklist items for the protection of shareholder equity	Contents stipulated in the Articles of Association	Description
into par value shares.	shares.	
1. Shareholder(s) who has/have been continuously holding 1% or more of the total number of the outstanding shares of the Company over six months may request in writing the Audit Committee of the Company to institute, for the Company, an action against a director of the Company. And the Taipei District Court, R.O.C., may be the first-instance court with jurisdiction. 2. If the Audit Committee fail to bring such action within thirty days after the request by the Member, such Member may bring the	The amendment to Article 25.6 of the Articles of Association: Any member(s) holding 1% or more of the Company's issued shares for at least six consecutive months may in writing request any member of the Audit Committee to bring action against a director on behalf of the Company in a court of competent jurisdiction as the court of first instance. If the Audit Committee fail to bring such action within thirty days after the request by the Member, such Member may bring the action in a court of competent jurisdiction as the court of first instance in the name of the Company.	The amendment to Article 25.6 of the Articles of Association for the 2025 shareholders' meeting has been made in accordance with the "Checking List of Protecting Rights of Foreign Issuer's Shareholders in the Country of Registration," so there is no need to request a legal opinion from a lawyer.
Company convenes a regular shareholders' meeting or 15 days before a special shareholders' meeting, the Company shall prepare files of the meeting announcement, proxy form, explanatory materials relating to proposals for ratification,	The amendment to Article 17.3 of the Articles of Association: The Company shall, at least thirty days prior to any general meeting of shareholders or at least fifteen days prior to a special shareholders' meeting, make public announcement of the notice of such shareholders meeting, instrument of proxy, the proposals and their explanatory materials relating	The amendment to Article 17.3 of the Articles of Association for the 2025 shareholders' meeting has been made in accordance with the "Checking List of Protecting Rights of Foreign Issuer's Shareholders in the Country of Registration," so there is no need to request a legal opinion from a lawyer.

F	Checklist items for the protection of shareholder	Contents stipulated in the	Description
	equity	Articles of Association	
	election or dismissal of	to ratification, discussions,	
	directors, and other	matters for deliberation, and the	
	matters on the	election or dismissal of	
	shareholders' meeting	directors. The Company must	
	agenda.	also convert this information	
2.	Where voting powers at a	into electronic format and	
	shareholders' meeting are	transmit it to the Market	
	to be exercised in writing,	Observation Post System in	
	a print version of the	accordance with the Applicable	
	materials referred to in	Public Company Rules. If the	
	the preceding paragraph	voting power in any general	
	and a printed ballot shall	meeting will be exercised by	
	also be sent to the	way of a written ballot, the	
	shareholders.	written ballot and the	
3.	Twenty-one days before	aforementioned information of	
	the Company is to	such general meeting shall	
	convene a regular	together be delivered to each	
	shareholders' meeting, or	Member. The Directors shall	
	15 days before it	prepare a meeting handbook of	
	convenes a special	relevant general meeting and	
	shareholders' meeting,	supplemental materials in	
	the Company shall	accordance with the Applicable	
	prepare a manual for	Public Company Rules at least	
	shareholders' meeting	twenty-one days prior to any	
	proceedings and shall	annual general meeting (or at	
	disclose such manual	least fifteen days prior to any	
	together with other	extraordinary general meeting),	
	information related to the	send to or make it available for	
	said shareholders'	the Members and transmitted	
	meeting in a public notice	the same to the Market	
	to be published prior to	Observation Post System. If,	
	the scheduled meeting	however, the Company has the	
	date of that shareholders'	paid-in capital of NT\$2 billion	
	meeting. If, however, the	or more as of the last day of the	
	Company has the paid-in	most current fiscal year, or the	
	capital of NT\$2 billion or	total shareholding of foreign	
	more as of the last day of	investors and the Mainland	

Checklist items for the protection of shareholder equity	Contents stipulated in the Articles of Association	Description
the most current fiscal	Area Investors reaches 30% or	
year, or the total	more as recorded in the	
shareholding of foreign	Register of Members of the	
investors and the	general meeting held in the	
Mainland Area Investors	immediately preceding year,	
reaches 30% or more as	transmission of these electronic	
recorded in the Register	documents shall be made by at	
of Members of the	least thirty days before the	
general meeting held in	annual general meeting.	
the immediately		
preceding year,		
transmission of these		
electronic documents		
shall be made by at least		
thirty days before the		
annual general meeting.		

Company Profile

I. Company Profile

(I.) Establishment date

GEM Services, Inc. (GEM or the Company) was established on April 17, 1998 in the British Cayman Islands (Cayman).

(II.) Group Structure



The shareholding ratio in the above figure is 100%.

Year	Milestones
1998	In April, GEM Services, Inc. was established and became the holding
	company of the Group.
	In December, GEM Electronics (Shanghai) Co., Ltd. was established to
	manage the production. The primary business of the Group is power
2000	management components, IC packaging and testing services.
2000	First released the TO252 (DPAK) power management component package
	test and commenced mass production.
	Introduced SO8, GEM2021 (2.0mm x 2.1mm), GEM2928 (2.9mm x 2.8mm)
2002	and TSOP 3/5/6 miniaturized package products.
2002	Established a strategic alliance with a large Japanese trading company in the
2003	Japanese market.
2003	Introduced lead-free process and began to provide mass production services. In June, the acquisition of Rexin Semiconductor Technology Co., Ltd. was
2000	completed, and it was renamed as GEM Semiconductor in September.
	In September, GEM Electronics (Hefei) Co., Ltd. was established.
	Introduced SO8 copper wire bonding process capability, effectively
	replacing the materials used for gold wire and precious metals.
2007	Introduced GEMPAK5060(5.0mmx6.0mm) PDFN new packaging products.
2008	GEM Semiconductor introduced GEM2021 and DPAK mass production
	services.
	GEM Electronics (Hefei) introduced SO8, GEM2928, and DPAK mass
	production services.
2010	Introduced GEMPAK3333 (3.3mmx3.3mm) small PDFN product.
2011	In August, established a joint venture with Mitsubishi Electric Corporation,
	Mitsubishi Electric GEM Power Device (Hefei) Company Limited.
2012	In June, Elite Advanced Laser Corporation participated in the cash capital
	increase and became the largest shareholder.
	In June, GEM Tech Limited was established.
	In August, GEM Technologies Hong Kong Limited was established.
	In September, GEM Tech Ltd., Taiwan Branch was established.
	Introduced the GEMPAK5060 Ribbon aluminum cable welding process
	capability, providing mass production services for low-resistance and high- efficiency products.
2013	Introduced TO251AA long 9mm guide pin mass production service.
2013	Introduced TO277AA long shift guide pitt mass production service. Introduced TO277 new packaging products.
2017	GEM Electronics (Hefei) introduced TO220FP High-Voltage mass
	production service.
2016	In January, GEM Services, Inc. was approved for public offering by TWSE.
2016	In April, the stock was officially listed on the TWSE.
2018	In January, the liquidation of GEM Semiconductor was completed.
	In October, the liquidation of GEM Technologies Hong Kong Limited was
	completed.
2021	Building No.3 of GEM Electronics (Hefei) was established to expand the
	mass production service and introduce the packaging and testing service of
	medium and low voltage products.

(IV.)Risks

Please refer to page 139 to page 166.

Chapter VII Matters that have a significant impact on shareholders' equity or securities prices

None.

GEM Services, Inc.

Chairman: Chu-Liang, Cheng